



ADMINISTRATIVE OFFICE
19 Gregory Drive, Suite 204
South Burlington, VT 05403

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TEL (802) 872-8100

www.cswd.net

CHITTENDEN SOLID WASTE DISTRICT BOARD MEETING INSTRUCTIONS FOR THE PUBLIC – REMOTE ACCESS

Date: Wednesday, July 30, 2025
Time: 6:00 P.M.
Place: ZOOM MEETING INSTRUCTIONS

IMPORTANT:

CSWD will hold a hybrid Board of Commissioners Meeting. The virtual meeting is accessible by computer or phone. Members of the public, joining the meeting remotely, may join by clicking the link below. Following the meeting a recording will be available upon request.

Hi there,

You are invited to a Zoom webinar!

When: Jul 30, 2025 06:00 PM Eastern Time (US and Canada)

Topic: Board of Commissioners Meeting

Join from PC, Mac, iPad, or Android:

<https://us02web.zoom.us/j/81725575123?pwd=3e7elbamny20C2zcDMx2nfcZj2Mw9s.1>

Passcode:436664

For those without internet access, call 802-872-8100 ext. 247 and leave a message to register for the meeting. A call-in number will be provided to you prior to the meeting.

Participants will be in listen only mode. Call in controls include: *6 – toggle mute/unmute and *9 to raise your hand.



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**CHITTENDEN SOLID WASTE DISTRICT
REGULAR MEETING**

Date: Wednesday, July 30, 2025
Time: 6:00 P.M.
Place: **Hybrid Meeting - ZOOM Meeting or In-Person at CSWD Administrative Office
19 Gregory Drive, South Burlington**

*** (E) Indicates enclosures (H) Indicates handouts (D) Discussion Only

1. (E) **Agenda** (6:00 p.m.)
2. **Public Comment Period** (6:05 p.m.)
3. (E) **Consent Agenda** (6:10 p.m.)
 - 3.1 Minutes of June 25, 2025
 - 3.2 Program Updates
 - 3.3 Executive Director Update
 - 3.4 Finance – Warrant, Cash Investment and Reserve Balances
 - 3.5 Maintenance Cable Lift Truck Purchase
 - 3.6 MRF Scale Purchase
 - 3.7 Concrete project - change order
 - 3.8 FY 25 Preliminary Budget to Actual
 - 3.9 Balance Sheet
4. (E) **Organizational Meeting Update – Finance Committee Appointments** (6:15 p.m.)
5. **ORF – Contamination Update/Presentation** (6:20 p.m.)
6. (E) **MRF Project Update** (6:40 p.m.)
7. (E) **Executive Session –**
 - a. **MRF Status – Construction & Permits** (7:10 p.m.)
 - b. **Real Estate Transactions - Flynn Avenue**
8. **Other Business** (7:40 p.m.)

Possible Action could occur on any agenda item, although not initially noted. If you need an accommodation, please call the District at 872-8100 upon receipt of this notice. All times listed are an estimated start and duration.

DRAFT
CHITTENDEN SOLID WASTE DISTRICT
19 Gregory Drive South Burlington
MEETING ROOM
MINUTES OF ANNUAL ORGANIZATIONAL MEETING
June 25, 2025

***Hybrid Meeting via Zoom.**

PRESENT

BOARD MEMBERS:

Bolton	-----
Burlington	Lee Perry
Charlotte	Ken Spencer
Colchester	Lauren Eagan
Essex	Alan Nye
	Wendy Duncan, alt.
Essex Junction	Mike Sullivan
Hinesburg	Rick McCraw
Huntington	Barb Winters
Jericho	Leslie Nulty
Milton	Henry Bonges
Richmond	Andrew French
Shelburne	Margie Wiener
So. Burlington	Paul Stabler
	Allison Lazarz, Alt
St. George	-----
Underhill	Paul Ruess
Westford	-----
Williston	-----
Winooski	Rachel Kennedy, alt.

STAFF: Sarah Reeves, Jen Holliday, Becky Johnston, Josh Estey, Amy Jewell, Dan Goossen

OTHERS PRESENT: Thomas Melloni, Esq.

- AGENDA:**
1. Call to Order & Agenda
 2. Introduction of New Board Members
 4. Elects Officers, Executive Board, and Granting of Authority
 5. Set Meeting Schedule
 6. Set Interest Rate for Late Payment
 7. Continue Fidelity Bond for Officers
 8. Approval of Check Signing Privileges
 9. Adjournment
-

1. CALL TO ORDER & AGENDA

P. Ruess called the meeting to order at 6:00 p.m. No changes to the agenda.

3. INTRODUCTION OF NEW BOARD MEMBERS

Sarah Reeves noted that Joel Colf is the new member from St. George, replacing Sarah Tischler. Kelton Bogasky is no longer the Williston Representative, and the position is still vacant. P. Stabler thanked Kelton for his and Williston Representative is still vacant, and thanked Kelton Bogasky for the work he did while on the Board.

4. ELECT OFFICERS

Chair - Paul Ruess was the only nomination for Chair.

MOTION by P. Stabler, SECOND by L. Nulty, to close the nominations. VOTING: unanimous; MOTION CARRIED. VOTING ON ELECTION OF CHAIR: All Ayes. MOTION CARRIED. Paul Ruess is CSWD Chair of the Board of Commissioners.

Vice Chair - Alan Nye was the only nomination for Vice Chair.

MOTION by B. Winters, SECOND by K. Spencer, to close the nominations. VOTING: unanimous; MOTION CARRIED. VOTING ON ELECTION OF VICE CHAIR: All Ayes with one abstention by Alan Nye, MOTION CARRIED. Alan Nye is CSWD Vice Chair of the Board of Commissioners.

Secretary - P. Ruess was the only nomination by Secretary.

MOTION by L. Nulty, SECOND by P. Stabler, to close the nominations. VOTING: unanimous; MOTION CARRIED. VOTING ON ELECTION OF Secretary. All Ayes, MOTION CARRIED. Amy Jewell is CSWD Secretary of the Board of Commissioners.

Treasurer - Paul Stabler was the only nomination for Treasurer.

MOTION by Alan Nye, SECOND by L. Nulty to nominate Paul Stabler as Treasurer. VOTING ON ELECTION OF TREASURER: All Ayes, with one abstention/Paul Stabler. MOTION CARRIED. Paul Stabler is Treasurer for the CSWD Board of Commissioners.

b) ELECT EXECUTIVE BOARD & GRANTING OF AUTHORITY

Executive Board

MOTION by A. Nye, SECOND by L. Perry to nominate Alan Nye, Lee Perry, Paul Stabler, and Ken Spencer to the Executive Board. VOTING ON ELECTION TO EXECUTIVE BOARD: unanimous; MOTION CARRIED.

CSWD Chair (Paul Ruess) plus Alan Nye (Essex Town), Paul Stabler (South Burlington), Ken Spencer (Charlotte) and Lee Perry (Burlington) are elected to the Executive Board.

Granting of Authority

MOTION by A. Nye, SECOND by P. Stabler, to authorize the Executive Board to approve expenditures up to \$100,000. VOTING: unanimous; MOTION CARRIED.

MOTION by A. Nye, SECOND by P. Stabler, to authorize the Executive Director to approve expenditures up to \$50,000. VOTING: unanimous; MOTION CARRIED.

SET INTEREST RATE IF ASSESSMENT

MOTION by K. Spencer, SECOND by M. Wiener, to set the interest rate for late payment at 1% per month (12% per annum) for member towns if assessments are established. VOTING: unanimous; MOTION CARRIED.

CONTINUE FIDELITY BOND FOR OFFICERS

MOTION by P. Stabler, SECOND by A Nye, to continue the fidelity bond of \$500,000 per incident for commissioners of the Chittenden Solid Waste District, the Director of Finance, and the Executive Director. VOTING: unanimous; MOTION CARRIED.

APPROVAL OF CHECK SIGNING PRIVILEGES

MOTION by A. Nye, SECOND by K. Spencer, to authorize the Chair of the Board of Commissioners, the Executive Director, the Director of Administration, and the Treasurer to sign checks and electronic transfers throughout the upcoming year, and further, any check or electronic transfer greater than \$25,000 shall need two signatures. VOTING: unanimous; motion carried.

5. CONFLICT OF INTEREST

P. Ruess reminded commissioners of CSWD's *Conflict of Interest Policy* and encouraged all to read and understand the do's and don'ts of being a board member regarding potential conflicts, and the boards need to disclose those should they occur, to continue to have public trust.

6. Other Business – No other business was discussed.

ADJOURNMENT

MOTION by A. Nye, SECOND by P. Stabler, to adjourn the 2025 CSWD organizational meeting. VOTING: unanimous; MOTION CARRIED.

The meeting was adjourned at 6:31 PM.

I agree that this is an original copy of minutes, and they have been approved by motion of the Board of Commissioners at the __ meeting held in _____.

Amy Jewell, Secretary/Treasurer

DRAFT
CHITTENDEN SOLID WASTE DISTRICT
19 Gregory Drive South Burlington
MEETING ROOM
MINUTES OF REGULAR MEETING
June 25, 2025

*Hybrid Meeting via Zoom.

PRESENT

BOARD MEMBERS:	Bolton	-----
	Burlington	Lee Perry
	Charlotte	Ken Spencer
	Colchester	Lauren Eagan
	Essex	Alan Nye
	Essex Junction	Mike Sullivan
	Hinesburg	Rick McCraw
	Huntington	Barb Winters
	Jericho	Tom Joslin, Alt.
	Milton	Henry Bonges
	Richmond	Andrew French
	Shelburne	Margaret Wiener
	So. Burlington	Paul Stabler
		Alison Lazarz, Alt.
	Underhill	Paul Ruess
	Westford	-----
	Williston	-----
	Winooski	Rachel Kennedy, Alt.

STAFF: Sarah Reeves, Amy Jewell, Jen Holliday, Josh Estey, Becky Johnston, Dan Goossen

OTHERS PRESENT: Thomas Melloni, Legal; Brian Somers, Curb Resources Collection

AGENDA:

1. Call to Order & Agenda
2. Public Comment Period
3. Consent Agenda
4. MRF Update
5. MRF Bond
6. Other Business

1. **CALL TO ORDER & AGENDA** – Accepted as presented. P. Ruess called meeting to order at 6:35 PM.
2. **PUBLIC COMMENT PERIOD** – Brian Somers from the Curb Resource Collection asked about the tax that the City of Burlington charges CSWD for recycling. S. Reeves responded that she would respond to Brian by the next full Board meeting.
3. **CONSENT AGENDA** –
 - Pulled the Executive Director update and discussed the fire system at the new MRF. M. Weiner, R. McCraw, and L. Nulty asked about the logistics of the new system and H.

Bonges asked about the impact it might have on insurance rates. Also noted in the update was a new section for Commissioner questions received by Sarah in between meetings.

- Legislative update – J. Holliday provided the following information on the legislative update
 - Household Hazardous Waste Extended Producer Responsibility (EPR) Law – The law that was passed two years ago is the first EPR for HHW law in the U.S. and producers were having difficulty getting organized. Implementation of the law was extended one year to provide more time for the producers. HCPA, a trade organization of producers will likely serve as the producer stewardship organization and will that have more time to submit a plan to the State agency; if a plan is not submitted, the Agency will implement its own plan and charge the producers accordingly.
 - Pesticide Collection and Disposal Costs – The VT Agency of Agriculture has supported pesticide collection programs provided by Solid Waste Management Entities such as CSWD for the past 25 years -giving grants to reimburse for the cost of pesticide disposal. Funds for the grant come from an annual registration fee that producers are required to pay. The fund has not kept up with the cost of pesticide collection. This legislative session, the law was changed to provide additional funding by increasing the registration fee for pesticide producers and also requires the Agency of Agriculture to study other more sustainable funding methods including EPR and report back to the legislature this December.
- Rick McCraw asked about EPR for tires. J. Holliday responded noting the difficulty of passing an EPR on tires due to lack of support from the producers and retailers and data. Notes that Connecticut is the only state to have passed an EPR law for tires to date, and that they are having issues with the law. K. Spencer asked about the tires and using community cleanup fund for tires. P. Ruess tabled the question for a later time.

4. MRF Update – S. Reeves gave an update on the MRF Project. A Conservation Commission meeting will be held in July and will come back and talk about Class III wetlands and the habitat report and that will go as well. August will be the DRB review. This project does not require an Act 250 permit, which shaves time and cost from the total process. We are also exempt from Archeology. We are municipal project disturbing fewer than 10 acres. Adding significant future flexibility with the storage size. S. Reeves showed the map of the new system and the outline of the truck flow through the MRF and over the scale. P. Ruess asked about the timeline, the goal of which is still to break ground in September. Stormwater permit takes about 60-70 days, and we are waiting on the habitat disturbance report. It was requested that a MRF cash flow forecast be brought to the board. Do plan to have a groundbreaking ceremony and have the Board in attendance.

5. MRF Bond Issuance – T. Melloni introduced the resolution to approve issuance of \$12 million bond to finance a part of the cost of the MRF. He noted that voters approved the Bond in March 2022 for \$22 million and the resolution is to approve the remaining \$12 million through the Vermont Bond Bank. He said they will be pricing their bonds on July 19, 2025, and closing on August 16, 2025. The resolution approves the issuance of the bond and authorizes the Chair and Vice Chair to sign. He noted the resolution is to defer principle for four years, with final maturity payment in 2049. He noted that there is a loan agreement that requires a signature. L. Nulty said that she would have been more comfortable if there had a been a financial cast flow forecast, noting that it is several

years later and there have been lot of changes with the economy. **Motion by L. Nulty, Second by P. Stabler that the Board adopt the resolution of the Board of Commissioners of the Chittenden Solid Waste District for the bond financing as presented in the board packet and presented at this meeting. Voting: All Ayes. Motion Carried.**

6. Other Business

B. Winters noted that the Huntington Conservation Commission is aware that many folks in Huntington are cleaning up invasives in their yards and at FEMA sites. She doesn't feel it's publicly known that these could go to the ORF. She requested that staff sends a write up about invasives and proper management disposal to put on Front Porch Forum. D Goossen responds that it is not loudly advertised because it is a complicated issue, and because there are some exceptions to which invasives can be taken and how. CSWD staff will follow up with language to post to FPF.

S. Reeves publicly acknowledged Jen Holliday for receiving the ***Lifetime Achievement Award – Pioneer - Extended Producer Responsibility*** award from the Product Stewardship Institute for her 25 years leading EPR efforts, in Vermont and nationally. S. Reeves said that CSWD is fortunate to have Jen working for CSWD.

D. Goossen said that Gardener's Supply is filing for Chapter 11 bankruptcy. They are a major customer of CSWD, representing about 26% of product sales. He noted that this will mean that we will have more product available to sell to others as we always sell out and we do have other garden centers who can purchase more material. Gardener's Supply owes CSWD approximately \$74,000 and we are twentieth on the list for collecting from Gardener's. CSWD is working with T. Melloni to protect our rights and file a claim as needed. D. Goossen said that this is the end of the sales season, so what is currently owed represents the total amount and at that a national company might purchase Gardener's Supply providing further opportunity. Further information will be available by August 6th. D. Goossen notes that demand is here locally and that CSWD is optimistic for future sales, despite this change to Gardener's Supply.

7. Adjournment – Motion by P. Stabler, seconded by A. Nye to adjourn the meeting. Voting: All Ayes. Motion Carried.

The meeting was adjourned at 7:44PM.

I agree that this is an original copy of minutes, and they have been approved by motion of the Board of Commissioners at the meeting held in _____.

#3.2

MEMORANDUM

To: Board of Commissioners
From: CSWD Staff
Date: July 30, 2025
Re: Program Updates

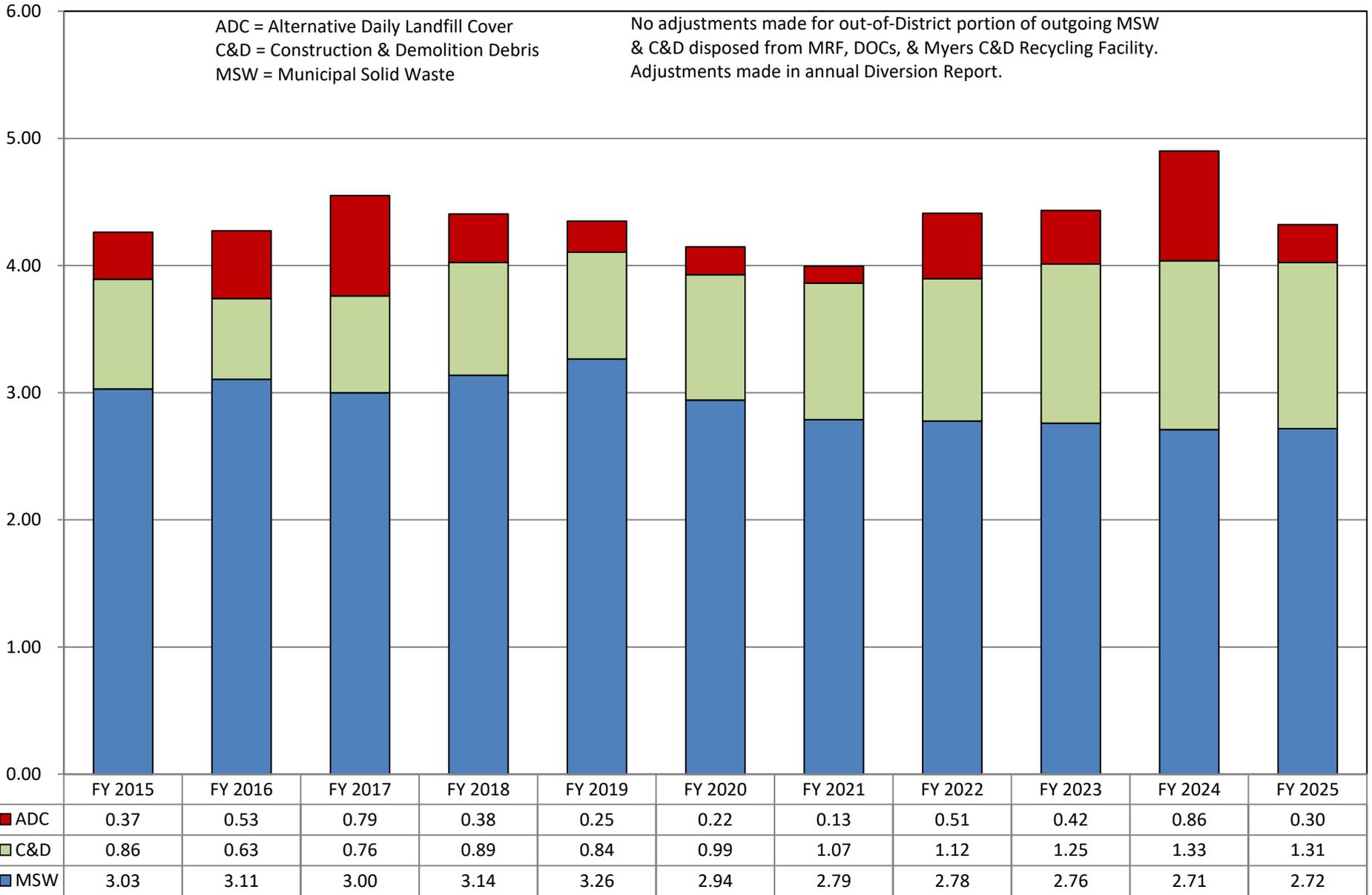
- Solid Waste Management Fee and Disposal (Jon and Becky)
 - From an FY25 budget perspective the SWMF was 3.3% above projected revenue. FY25 revenue was 3.0% lower than FY24. Please refer to accompanying charts.
 - Trash tonnage for FY25 was 12% lower than FY24. Of the overall tonnage, the Municipal Solid Waste (MSW) component was nearly the same compared to FY24, the Construction and Demolition Debris portion was down 2.1%, and the Alternative Daily Cover portion (fee is 25% of the full rate) was down 65.7%. The pounds per capita per day MSW disposed was 2.72 for FY25 compared to 2.71 for FY24. The higher rate reflects a slight decrease in the population estimate for the county for that calendar year.
- Organics Recycling Facility (Dan) –
 - Compost and soil product sales for the FY25 fiscal year totaled \$902,411. This was 7.3% above budgeted totals of \$841,281. The better than expected sales figures were particularly satisfying given the extended wet and cold spring weather that overlapped with the peak sales season from late April to early June.
 - Unfortunately, the sales season also ended with bad news from America's Gardening Resource aka Gardener's Supply Company (GSC) who announced in mid-June that they were filing for chapter 11 bankruptcy. Green Mountain Compost's predecessor Intervale Compost was founded by employees of Gardeners Supply in 1988 and in the 37 years since, GSC has remained GMC's biggest partner and customer. The bankruptcy proceedings are ongoing, but it is anticipated that the company will be purchased by Garden's Alive, Inc. in early August. The current remaining unpaid balance of product sold to GSC this spring is \$73,549. CSWD is one of many unsecured creditors who were collectively owed more than \$4.5M at the time of the announcement.
- Materials Recovery Facility (Josh) - see below for MRF trend chart.
- Marketing, Communications & Outreach (Alise & Beth) - See attached Marketing, Communications & Outreach Update
- Safety & Compliance: Staff brought forward a Notice of Violation against The Lighthouse Restaurant and Lounge to the Executive Board in June. The Executive Board found the Lighthouse to be in violation of SWMO Sections 3.8 and 3.9 and issued a Proposed Order at the June meeting. That Proposed Order received no response from the Lighthouse. As such, a Final

Order has been issued. The Compliance team is working hard to identify and rectify clear and deliberate SWMO violations and bring those generators into compliance.

Safety inspections took place at all CSWD facilities over the course of July. Overall, sites and operators are operating at a high level of safety and compliance, with CSWD standards being met throughout. These regular site reviews offer us an opportunity to understand what's working, where we can improve, and what new practices can be implemented to further protect the health and safety of our dedicated staff.

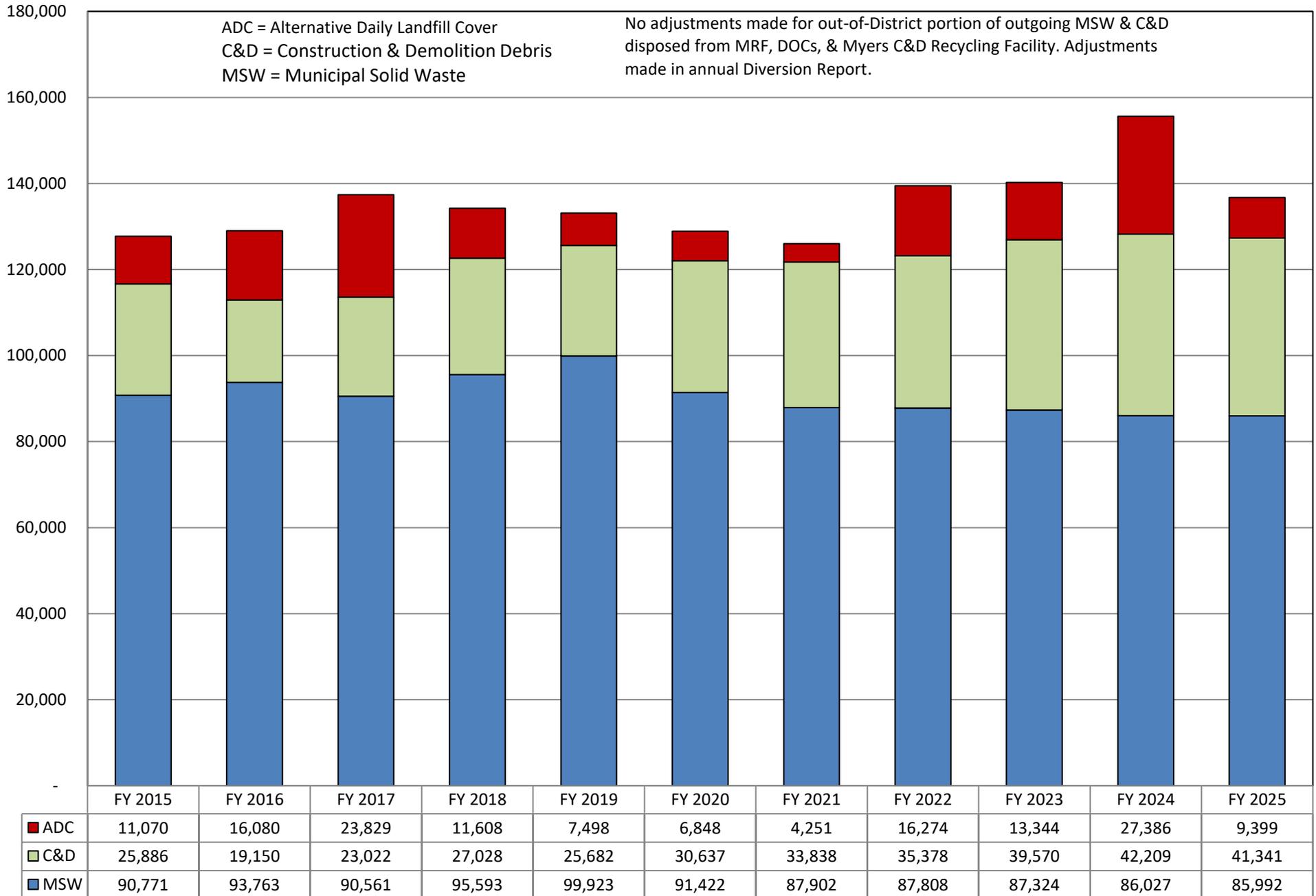
CHITTENDEN SOLID WASTE DISTRICT

Pounds per Capita per Day Landfilled or Incinerated - Fiscal Years 2015-2025 through 3rd Quarter



CHITTENDEN SOLID WASTE DISTRICT

Tons Landfilled or Incinerated - Fiscal Years 2015-2025 through 3rd Quarter



CHITTENDEN SOLID WASTE DISTRICT

Tons Disposed based on Solid Waste Management Fees (Year over Year)

Month	Total Tons per Month			
	FY 24 tons	FY 25 tons	Tons Diff.	% Diff
Jul	11,537	11,693	156	1.4%
Aug	12,584	12,870	285	2.3%
Sep	12,379	10,759	-1,621	-13.1%
Oct	12,219	12,099	-119	-1.0%
Nov	11,810	10,671	-1,140	-9.7%
Dec	10,977	9,988	-989	-9.0%
Jan	9,577	8,964	-613	-6.4%
Feb	8,343	7,633	-711	-8.5%
Mar	9,617	10,121	504	5.2%
Apr	11,837	11,305	-531	-4.5%
May	11,424	12,233	809	7.1%
Jun	11,874	11,816	-58	-0.5%
Total Tons YTD	134,180	130,152	-4,028	-3.0%
Mgmnt Fee \$ YTD	\$4,025,399	\$3,904,567	(\$120,832)	-3.0%

	Tons	\$
FY 25 Budget	126,018	\$3,780,540
FY 25 Actual YTD	130,152	\$3,904,567
Difference	4,134	\$124,027
FY 25 Actual % YTD vs Budget %	103.3%	
YTD % of Months	100.0%	

Chittenden Solid Waste District

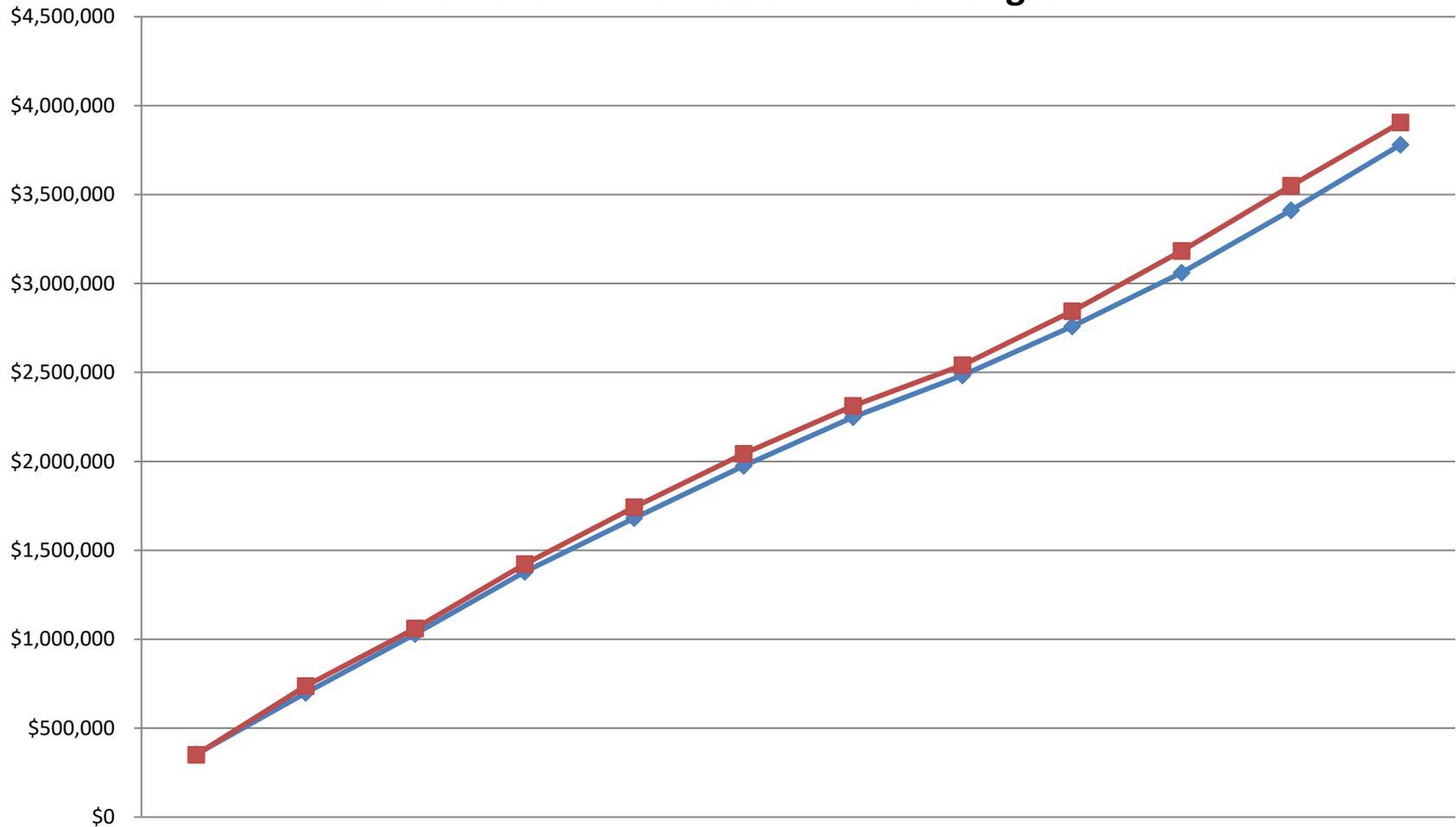
Solid Waste Management Fee FY 25 (Budget versus Actual)

Time	Tons	\$/Ton	\$
FY 25 Budget	126,018	\$30.00	\$3,780,540

\$	Budget \$			Actual		Difference		% of YTD Budget
	Percent	\$ per month	\$ YTD	\$ per month	\$ YTD	\$ per month	\$ YTD	
Jul-24	9.3%	\$352,549	\$352,549	\$350,795	\$350,795	(\$1,753)	-\$1,753	99.5%
Aug-24	9.1%	\$345,781	\$698,330	\$386,095	\$736,890	\$40,313	\$38,560	105.5%
Sep-24	8.8%	\$331,071	\$1,029,401	\$322,759	\$1,059,649	(\$8,312)	\$30,248	102.9%
Oct-24	9.2%	\$348,959	\$1,378,360	\$362,980	\$1,422,629	\$14,021	\$44,269	103.2%
Nov-24	8.0%	\$302,337	\$1,680,697	\$320,119	\$1,742,748	\$17,782	\$62,051	103.7%
Dec-24	7.8%	\$294,024	\$1,974,721	\$299,641	\$2,042,389	\$5,617	\$67,668	103.4%
Jan-25	7.2%	\$272,990	\$2,247,711	\$268,927	\$2,311,316	(\$4,063)	\$63,605	102.8%
Feb-25	6.3%	\$236,324	\$2,484,035	\$228,981	\$2,540,297	(\$7,343)	\$56,262	102.3%
Mar-25	7.3%	\$274,914	\$2,758,949	\$303,630	\$2,843,927	\$28,716	\$84,979	103.1%
Apr-25	8.0%	\$301,208	\$3,060,156	\$339,164	\$3,183,091	\$37,956	\$122,935	104.0%
May-25	9.3%	\$351,309	\$3,411,465	\$366,983	\$3,550,074	\$15,674	\$138,609	104.1%
Jun-25	9.8%	\$369,075	\$3,780,540	\$354,493	\$3,904,567	(\$14,582)	\$124,027	103.3%

TONS	Budget Tons			Actual		Difference	
	Percent	Monthly Tons	Tons YTD	Tons per month	Tons YTD	Tons per month	Tons YTD
Jul-24	9.3%	11,752	11,752	11,693	11,693	(58)	(58)
Aug-24	18.5%	11,526	23,278	12,870	24,563	1,344	1,285
Sep-24	27.2%	11,036	34,313	10,759	35,322	(277)	1,008
Oct-24	36.5%	11,632	45,945	12,099	47,421	467	1,476
Nov-24	44.5%	10,078	56,023	10,671	58,092	593	2,068
Dec-24	52.2%	9,801	65,824	9,988	68,080	187	2,256
Jan-25	59.5%	9,100	74,924	8,964	77,044	(135)	2,120
Feb-25	65.7%	7,877	82,801	7,633	84,677	(245)	1,875
Mar-25	73.0%	9,164	91,965	10,121	94,798	957	2,833
Apr-25	80.9%	10,040	102,005	11,305	106,103	1,265	4,098
May-25	90.2%	11,710	113,716	12,233	118,336	522	4,620
Jun-25	100.0%	12,302	126,018	11,816	130,152	(486)	4,134

CSWD - Solid Waste Management Fee Revenues Year-To-Date - FY 25 Actual v. FY 25 Budget



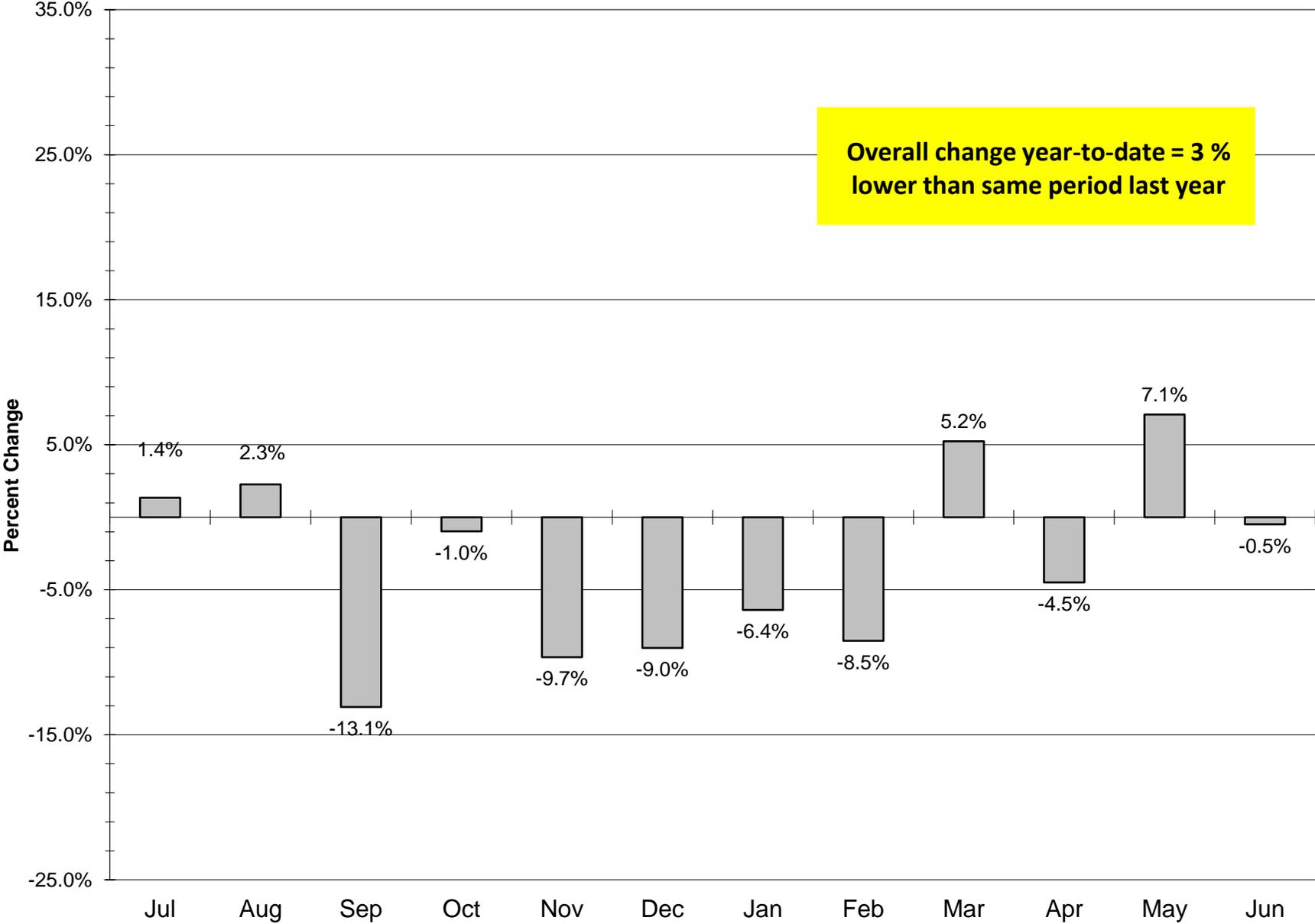
	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25	May-25	Jun-25
◆ Budget	\$352,549	\$698,330	\$1,029,401	\$1,378,360	\$1,680,697	\$1,974,721	\$2,247,711	\$2,484,035	\$2,758,949	\$3,060,156	\$3,411,465	\$3,780,540
■ Actual	\$350,795	\$736,890	\$1,059,649	\$1,422,629	\$1,742,748	\$2,042,389	\$2,311,316	\$2,540,297	\$2,843,927	\$3,183,091	\$3,550,074	\$3,904,567

CHITTENDEN SOLID WASTE DISTRICT

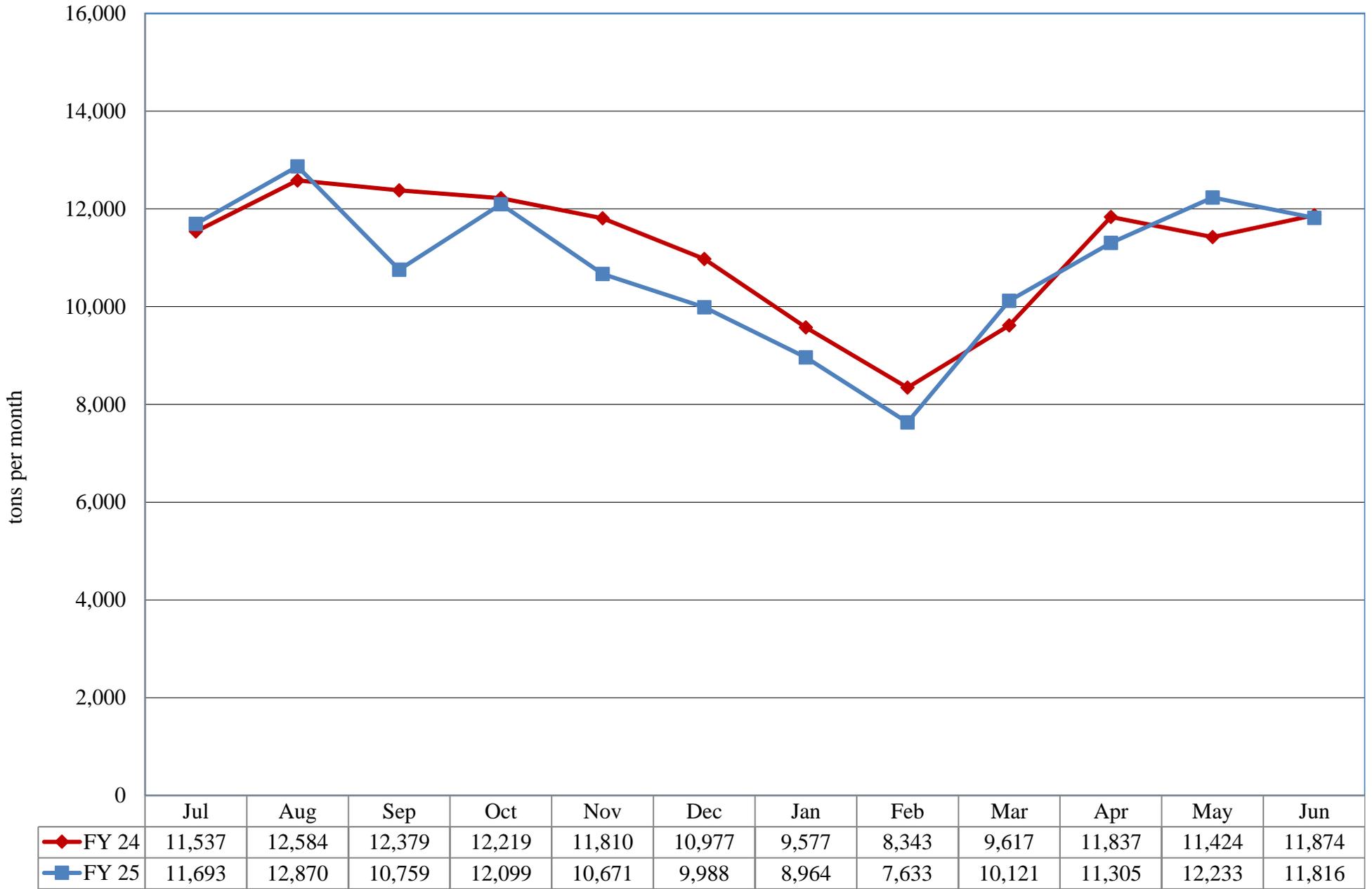
SWMF Tons Refuse Disposed per Operating Weekday

Month	FY 24			FY 25			Difference FY 25 vs FY 24			
	Monthly Tons	# Operating Weekdays	Avg Tons/Day	Monthly Tons	# Operating Weekdays	Avg Tons/Day	Monthly Tons	# Operating Weekdays	Tons/Day Tons	Tons/Day %
Jul	11,537	20	576.9	11,693	22	531.5	156	2	-45.3	-7.9%
Aug	12,584	23	547.1	12,870	22	585.0	285	-1	37.8	6.9%
Sep	12,379	24	515.8	10,759	20	537.9	-1,621	-4	22.1	4.3%
Oct	12,219	25	488.8	12,099	23	526.1	-119	-2	37.3	7.6%
Nov	11,810	26	454.2	10,671	20	533.5	-1,140	-6	79.3	17.5%
Dec	10,977	27	406.6	9,988	21	475.6	-989	-6	69.1	17.0%
Jan	9,577	28	342.0	8,964	22	407.5	-613	-6	65.4	19.1%
Feb	8,343	29	287.7	7,633	20	381.6	-711	-9	93.9	32.6%
Mar	9,617	30	320.6	10,121	21	482.0	504	-9	161.4	50.3%
Apr	11,837	31	381.8	11,305	22	513.9	-531	-9	132.1	34.6%
May	11,424	32	357.0	12,233	21	582.5	809	-11	225.5	63.2%
Jun	11,874	32	371.1	11,816	21	562.7	-58	-11	191.6	51.6%
Total	134,180	327		130,152	255		-4,028	-72		
Average			410.3			510.4			100.1	24.4%

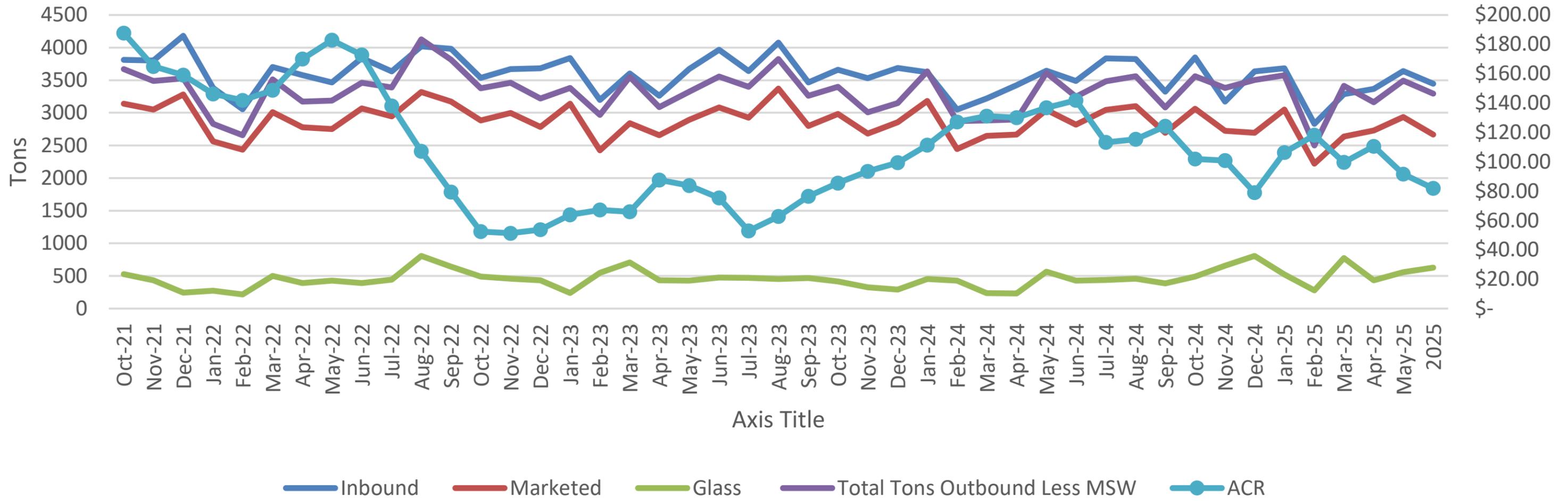
Difference in SWMF Tons Per Month Disposed FY25 versus FY24



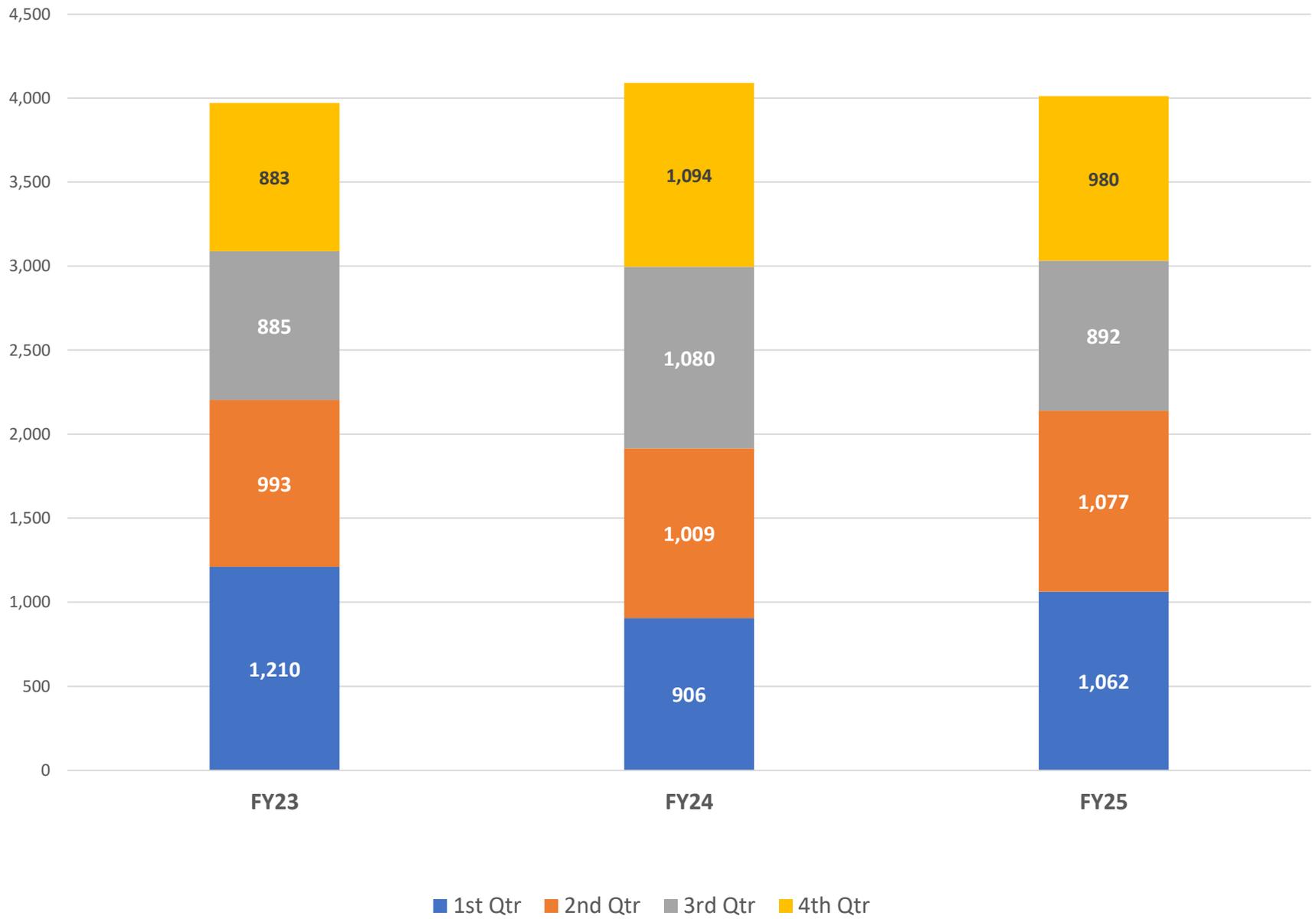
CSWD - SWMF Tons Trash per Month - FY 25 v. FY 24



MRF Material Flow



Organics Recycling Facility - Billable Food Scrap Tons per Quarter



Marketing, Communications & Outreach Update

June 2025

Marketing Update

Marketing Agency Workshops Completed

Our new marketing agency is off to a great start! In June, they hosted two workshops with CSWD department heads to dive into our organizational goals, branding preferences, and what makes CSWD unique. These sessions helped the agency get to know us better and will guide the development of our new marketing plan, expected in early July. The plan will outline creative campaigns aimed at increasing food scrap diversion and bringing more customers to our facilities.

So, what does a marketing agency actually DO for us?

Our marketing agency helps us stand out and connect with the right audience. They come up with creative ideas, design ads and outreach materials, run campaigns, and support our daily marketing efforts. PLACE, our agency partner, has already been hard at work updating brochures, creating posters and stickers, and developing helpful new tools—like a “What Goes Where” trifold to explain where items go after they leave your home. They’ll also help us place advertising and negotiate the best rates to get the most value from our budget.

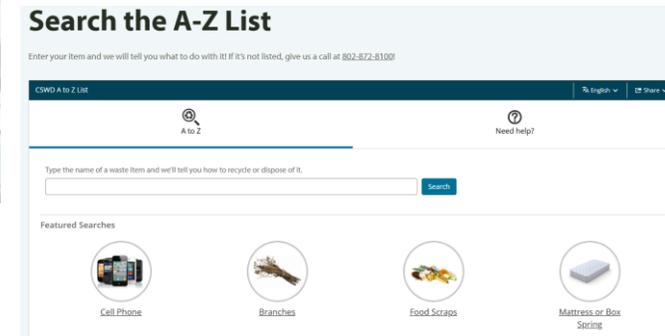
Outreach Wins Free Advertising Package at VBSR

You can’t win if you don’t play—and this time, Gabby Stevens brought home the prize! At a recent Vermont Businesses for Social Responsibility (VBSR) event, Gabby won a \$6,750 advertising package from VTDigger. We’ll use this prize to boost our FY26 advertising efforts. **Way to go, Gabby!**



Web Updates

- **New Drop-Off Center Pricing Starts July 1**
Heads up! Some of our Drop-Off Center pricing will change starting July 1. We'll update the pricing info on our website—including the trash page and A-Z list—by the end of the day on Monday, June 30.
- **Need a Board Packet?**
Looking for the latest Board packet—or trying to find one from the past? Head over to our [Board of Commissioners page](#). Julia keeps that section up to date with everything Board-related, so it's a great resource!
- **Got an Idea for a Featured A-Z Item?**
With every season, new items pop up that leave folks wondering how to dispose of them properly—think pumpkins after Halloween or string lights during the holidays. If there's an item you think deserves some extra attention, let Alise or Travis know! We might feature it in our A-Z list to help everyone get it to the right place.



Web Stats

(June 1-25, 2025)



11K active users - **averaging 2.8K users a week.**



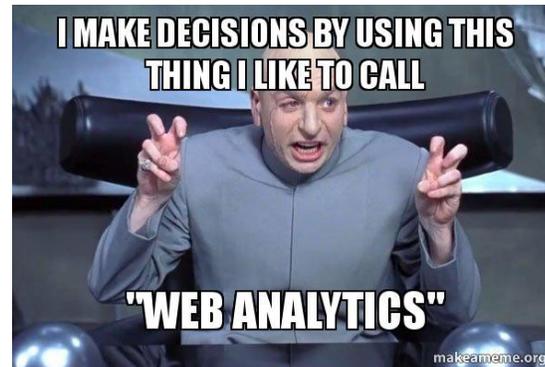
A-Z List – **5,240 views** of different materials



Average time on site **1:33s**
(average time on most websites 52 seconds!)



The A-Z list page is still our most popular page (next to the Home page, of course!)



TOP TEN A-Z Searches: JUNE 1-25

1. Mattress or box spring
2. Air conditioner
3. Tire
4. Food scraps
5. TV
6. Wood (painted, stained or treated)
7. Couch
8. Furniture
9. Yard waste
10. Scrap metal

Social Media: Facebook

Organic Monthly Views:

27,965

(*down due to the paid advertising campaign ending on May 30)

Top Performing Post:

What Goes Where

Mixed Packaging

Views: 712

Interactions: 33



Social Media: Instagram

- **Total followers:** 888 (+16 since May)
- **Profile views:** 4,019 (down significantly due to lack of paid monthly advertising campaign)
- **Top Post:** Where can I recycle plastic pots?
 - Views: 488
 - Interactions: 27
- **Special Note:** This particular post received 10 shares, which really helps expand our reach! Kudos to everyone who shared it on their Instagram Story!

cswdvt 2w

FREQUENTLY ASKED QUESTIONS SERIES

“ Where can I recycle plastic pots? ”



CSW
Chittenden Solid Waste

Boost

Insights

15 1 10

Liked by oakleafforwinooski and others

cswdvt One of the best days of the year is right around the corner! Gardener's Supply Plastic Pot Take Back Day! 🌱

rdenersgardencenters Thanks for sharing!!!

Social Media: LinkedIn



Followers: 226



Interactions: 5

Special Note: Starting in July, all “What Goes Where” and “Frequently Asked Friday” posts will be shared on LinkedIn in an effort to increase our followers.

**WE'RE
HIRING!**

Social Media: Front Porch Forum

Two Posts per Month

- Job openings
- Rover Schedule
- Board Openings
- What Goes Where

CSWD Board Posts

- Compostable foodware and BPI compostable bags

VD Updates

North End – No. 5383 • Jun 10, 2025

Parent • Community Engagement and Outreach Manager, Waste District Board, Chittenden County

l to: Centennial, Downtown, Old North End, New North End (sh

ouncement

ilities will be CLOSED on Thursday, June 19th for the JUN
y. Stay up to date on all closings due to holidays, trainings o
er by signing up for our text message alerts. Here are the i

e text CSWDAAlerts to 802-305-5070 on your cell phone.

essage from CSWDAAlerts will be sent to you that verifies you

choose to opt out of our alerts, please text the word STOP
at any time.

ne a CSWD Board Member for the town of Williston

u passionate about reducing waste in an environmentally
effective, and economical manner? If so, you may want

a member of the CSWD Board of Commissioners. The
ooking for a representative to fill the two-year term

eld on the fourth Wednesday of each month. For

<https://www.town.williston.vt.us/index.asp?>

9A9DF7A4-550B-4702-A6C0-BB1[...]



Burlington Young Professionals

862 followers

1d • 🌐

Excellent BYP Reads discussion last week! So many great insights and laughs shared. Huge thanks to everyone who joined!

Missed out? Don't worry! Our next session is just around the corner, and we'd love for you to be a part of it. Details here: bypvt.org/bypreads.



Outreach Activities: Business

Business visits: 25

Blog Post: Keeping Bears at Bay While Composting:

- <https://cswd.net/resources/keeping-bears-at-bay-while-composting/>

Tabling: Dealer.com wellness event (spoke to 37 people!)

Networking:

- Burlington Young Professionals
- UVM Rise Summit

WDOC Tour: Bia Diagnostics

Outreach Activities: Schools



Tours:

MRF – Montessori
School of Central
Vermont



Events:

Backyard Composting
Workshop
School Compost and
Recycling Action Plan
Advisory Board member



Classes Taught:

Trash Talking & the
Three 'Rs' (Shelburne
Farms)
Compost Critters
•ECHO
•Burnham Library
(Colchester)



Outreach Activities: Communities & Event Management

- Blog Post: Moving Out: How to Ditch the Junk Without Dumping It
 - <https://cswd.net/cswd-digest/moving-out-heres-how-to-ditch-the-junk-without-dumping-it/>
- June Digest:
 - 4,644 sends
 - 50.4% open rate
- Waste Warrior Events: 3
- Vermont Language Justice Project Video Work
- Recycling and Compost Presentation: South Burlington Senior Center

Other Outreach Activities FY25

CY 2024 SWIP Completed/Submitted – June 23, 2025

FY 25 Grants Awarded

- South End Get Down - \$2527.81 - Reusable Cups for Friday night events
- Artistic Evolution - \$112.36 - Recycling and Compost containers
- Vermont Connector - \$1,270.14 - Baby gear swap event
- Boy Scout Troop 631 (Milton) - \$125.29 - DIY Compost Bin materials
- Fourbital Factory - \$4,147.35 - Textile Shredder
- Champlain Valley Expo - \$2,790.00 - Bin lids for cans and bottles only



Marketing, Communications and Outreach Team

- Jen Holliday – Director of Communications and Public Policy
- Alise Certa – Marketing Manager
- Beth Parent – Community Engagement and Outreach Manager
- Rhonda Mace – School Outreach Coordinator
- Kat Moody – Community Outreach Coordinator
- Gabby Stevens – Business Outreach Coordinator



Chittenden Solid Waste District

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#3.3

TO: Board of Commissioners
FROM: Sarah Reeves
DATE: July 22, 2025
RE: Executive Director Update

June 18 - PRESENT

- **NEW MATERIALS RECYCLING FACILITY PROJECT:**
 - Permit related work is continuing, stormwater and wastewater/potable water permits are in hand.
 - We're aiming to be on the DRB's schedule for August 26 where we will review with the DRB the recommendations of the Conservation Commission.
 - We are drafting a Request for Interest for MRF Operations for the new facility. The RFI will be sent to potentially interested parties to alert them to the fact that an RFP will follow, and will help CSWD gauge interest in working for us as the operator of the new MRF once built.
 - Casella has appealed to the Vt Environmental Court the decision by the Land Use Review Board to issue a Jurisdictional Opinion for the project. Additional details to follow in Executive Session.

- **MRF RECYCLABLES**
 - The Average Commodity Revenue figure for June is not yet available. Pricing continues to soften across all materials.

- **GARDENER'S SUPPLY BANKRUPTCY**
 - It appears unlikely that CSWD will recover any of the \$74,000 owed to us from Gardener's Supply. There was only one potential buyer for the business, and their offered price will barely cover the debt owed to the secured creditors; CSWD is one of many unsecured creditors. We have recently sold additional product to Gardener's Supply but are not extending them credit, they are now a cash-customer.

- **CITY OF BURLINGTON SOLID WASTE GENERATION TAX**
 - A member of the public inquired last month about whether CSWD pays the solid waste generation tax to the City of Burlington, and if so, wanted to know the process. The answer is, yes, CSWD does pay the tax and incorporates the tax into the price for disposal of a bag of trash.

The tax is the same tax charged to haulers and is based on the number of Residential Dwelling Units they service. CSWD's situation is different. Our calculation was originally tied directly to pounds disposed at the DOC in Burlington because that site utilized a bag scale. With the transition to volume, our tax is now calculated based on an average weight per bag. This average weight has been verified over the years via load checks and "spot" weight checks at our DOCs, determining the average weight per 35-gallon bag to be 25 pounds, yielding a per gallon weight of .714 pounds. We then multiply this figure by the total gallons of trash received without recycling (we have a specific cash register key to record this) and divide this new number by 174 pounds (average trash generation per household). The final number gives CSWD our Residential Dwelling Unit number used on the tax form to calculate our tax liability.

- **195 FLYNN AVENUE**
 - Per the Board’s authorization, I’ve signed a listing agreement with VT Commercial for the District’s property at 195 Flynn Avenue. The listing will be active as of August 1 with a list price of \$650,000.

- **PERSONNEL**
 - We’ve hired Jess Sankey as Administrative Assistant, to start August 11. Jess is a former CSWD employee from 2005-2012 when she was the District’s School Outreach Coordinator. Jess’s primary role will be reception/front-desk duties and will include answering the phone, banking, mail, assisting with Board admin duties, overseeing our Wellness program and committee, providing clerical support to the admin program, and assisting other programs with various project work as requested. We’re thrilled to bring Jess back into the fold!

- **OFFICE HOURS**
 - Our Administrative Office hours are now 8:00AM – 4:00PM. Our previous close of business was 4:30PM, which technically allowed our front desk to “close” for a half hour for lunch. The reality is our front desk never closes. The new hours reflect a standard 8-hour workday for anyone tasked with front desk duties, both as their main job or as coverage for the Administrative Assistant. We always have staff in the office after 4:00PM (it is currently 5:45PM as I write this at my desk in the office), so on the off-chance a member of the public visits us between 4:00-4:30PM, someone will be here to assist them.

- **QUESTIONS RECEIVED FROM COMMISSIONERS**
 - No questions received during this time period.

August, September 2025

- August 18: Executive Board, time TBD
- September 1: Labor Day, all facilities and offices closed
- September 6: Rover at DOC-Williston, 8:00AM – 3:30PM
- September 15: Executive Board, 5:00PM
- September 16-18: Municipal Waste Management Association, Fall Summit, Hotel Champlain, Burlington
- September 20: Rover at Camels Hump Middle School, Richmond, 800AM – 12:00PM
- September 24: Full Board, 6:00PM



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To: Board of Commissioners
From: John Balparda, Director of Finance
Date: July 25, 2025
RE: Warrants, Reserves & Cash Balance

The following warrants have been reviewed by the Finance Committee and disbursements have been issued since the last submitted Finance Memo:

Warrant Date	Warrant Amount
07/08/2025	\$ 652,841.89
07/22/2025	\$ 979,116.59

Reserve balances indicate how much of that cash has been assigned or committed for a particular purpose.

As of, **June 30, 2025** (based upon preliminary FY25 Financials)

Reserve balances are as follows:

Facilities Closure Fund	\$ 1,636,766.46
Solid Waste Mgmt Fund	\$ 1,000,000.00
Operating Fund	\$ 1,250,002.11
Designated for Capital	\$ 7,552,693.96
Landfill Post Closure Fund	\$ 1,000,000.00
Biosolids Fund	\$ 417,983.12
Community Clean Up Fund	\$ 95,000.00
Debt Service Fund	\$ 390,400.00
<u>MRF Project Capital Fund</u>	<u>\$ 2,929,782.31</u>
Total	\$ <u>16,658,088.84</u>
Cash & Cash Equivalents	\$ 9,373,138.04
Investments	\$ 1,694,761.51
Current Liabilities	\$ 428,996.58
(Less Post closure Payable)	



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Breakdown of Community Clean Up Reserve by Location as of June 30, 2025:

Bolton	\$ 2,500.00
Burlington	10,000.00
Charlotte	5,000.00
Colchester	7,500.00
Essex Jct	5,000.00
Essex Town	7,500.00
Hinesburg	5,000.00
Huntington	2,500.00
Jericho	5,000.00
Milton	7,500.00
Richmond	5,000.00
Shelburne	5,000.00
S. Burlington	7,500.00
St. George	2,500.00
Underhill	5,000.00
Westford	2,500.00
Williston	5,000.00
Winooski	<u>5,000.00</u>
Total	<u>\$ 95,000.00</u>

All Community Clean Up Funds are brought to their maximum balance at the end of each fiscal year.

MEMORANDUM

TO: Board of Commissioners
FROM: Brian Mital, Associate Director of Operations
DATE: July 18, 2025
RE: Maintenance Cable Lift Truck Procurement, RFB No. 20250604

On June 4, 2025, Chittenden Solid Waste District (CSWD) issued RFB No. 20250604 for the procurement of a Cable Lift Truck for the Maintenance and Hauling Departments. The cable lift truck will replace our 2007 Kenworth T-300 Hook Lift truck. This truck is crucial to hauling of food waste collection boxes from all our Drop-Off Centers to our Organics Recycling Facility. The cable lift truck will also allow the Hauling and Maintenance Departments to transport a greater variety of containers than the hook truck provided. The solicitation appeared on the Vermont Business Assistance Network as well as on CSWD's website. In addition, the solicitation notice was emailed to previous bidders of similar procurements.

CSWD received four bids for this purchase (please see attached). The staff evaluation committee reviewed all the bids and recommends the purchase of a Freightliner M2 106 Plus from R.R. Charlebois, INC. in Milton, Vermont based upon their complete bid, pricing, and satisfactory answers to our follow-up questions. The purchase shall not exceed \$155,000. The approved amount for this purchase was \$175,000 (FY2508).

BE IT RESOLVED that the Board of Commissioners authorizes the Executive Director to enter into a contractual agreement for the purchase of a 2026 Freightliner M2 106 Plus from R.R. Charlebois, INC. of Milton, Vermont for an amount not to exceed \$155,000.

RFB No. 20230222 Maintenance Loader Bid Evaluation

EVALUATOR 1

Vendor Name	Kenworth	Charlebois	Peterbilt 1	Peterbilt 2*
Make/Model Proposed	T-280 Series Conventional	Freightliner M2 106 Plus	Model 536	Model 536
Purchase Price	\$129,268.00	\$107,979.00	\$119,344.00	\$112,385.00
Extended Warrenty	\$9,425.00	\$4,588.00	\$3,235.00	\$3,235.00
Hoist	\$40,802.00	\$40,802.00	\$40,802.00	\$63,798.00
Transmission Upgrade	included	\$4,500.00	included	\$4,500.00
Total	\$179,495.00	\$157,869.00	\$163,381.00	\$183,918.00
Trade in 2007 Kenworth T-300	\$5,000.00	\$19,000.00	\$20,000.00	\$20,000.00
Total Cost to the District	\$174,495.00	\$138,869.00	\$143,381.00	\$163,918.00
Capital Budget Amount	\$175,000.00	\$175,000.00	\$175,000.00	\$175,000.00
Delivery Schedule	11.1.25	11.15.25	12.1.25	12.1.25
Bid Selection Criteria	Kenworth	Charlebois	Peterbilt 1	Peterbilt 2*
Delivery Schedule 10%	10	9	8	8
Quality of Equipment Service 30%	5	5	5	5
Bid Cost 60%	8	10	9	7
Total Score	7.3	8.4	7.7	6.5

EVALUATOR 2

Vendor Name	Kenworth	Charlebois	Peterbilt 1	Peterbilt 2*
Make/Model Proposed	T-280 Series Conventional	Freightliner M2 106 Plus	Model 536	Model 536
Purchase Price	\$129,268.00	\$107,979.00	\$119,344.00	\$112,385.00
Extended Warrenty	\$9,425.00	\$4,588.00	\$3,235.00	\$3,235.00
Hoist	\$40,802.00	\$40,802.00	\$40,802.00	\$63,798.00
Transmission Upgrade	included	\$4,500.00	included	\$4,500.00
Total	\$179,495.00	\$157,869.00	\$163,381.00	\$183,918.00
Trade in 2007 Kenworth T-300	\$5,000.00	\$19,000.00	\$20,000.00	\$20,000.00
Total Cost to the District	\$174,495.00	\$138,869.00	\$143,381.00	\$163,918.00
Capital Budget Amount	\$175,000.00	\$175,000.00	\$175,000.00	\$175,000.00
Delivery Schedule	11.1.25	11.15.25	12.1.25	12.1.25
Bid Selection Criteria	Kenworth	Charlebois	Peterbilt 1	Peterbilt 2*
Delivery Schedule 10%	9	8	7	7
Quality of Equipment Service 30%	5	6	6	6
Bid Cost 60%	6	9	8	5
Total Score	6	8	7.3	5.5

Evaluator 3

Vendor Name	Kenworth	Charlebois	Peterbilt 1	Peterbilt 2*
Make/Model Proposed	T-280 Series Conventional	Freightliner M2 106 Plus	Model 536	Model 536
Purchase Price	\$129,268.00	\$107,979.00	\$119,344.00	\$112,385.00
Extended Warrenty	\$9,425.00	\$4,588.00	\$3,235.00	\$3,235.00
Hoist	\$40,802.00	\$40,802.00	\$40,802.00	\$63,798.00
Transmission Upgrade	included	\$4,500.00	included	\$4,500.00
Total	\$179,495.00	\$157,869.00	\$163,381.00	\$183,918.00
Trade in 2007 Kenworth T-300	\$5,000.00	\$19,000.00	\$20,000.00	\$20,000.00
Total Cost to the District	\$174,495.00	\$138,869.00	\$143,381.00	\$163,918.00
Capital Budget Amount	\$175,000.00	\$175,000.00	\$175,000.00	\$175,000.00
Delivery Schedule	11.1.25	11.15.25	12.1.25	12.1.25
Bid Selection Criteria	Kenworth	Charlebois	Peterbilt 1	Peterbilt 2*
Delivery Schedule 10%	8	7	6	6
Quality of Equipment Service 30%	6	5	5	5
Bid Cost 60%	7	10	9	6
Total Score	6.8	8.2	7.5	5.7

*Peterbilt 2 upgraded transmission cost TBD



Chittenden Solid Waste District

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#3.6

TO: Board of Commissioners
FROM: Josh Estey, Director of Operations
DATE: July 17, 2025
RE: RFB No. 20250620 Truck Scale Supply and Install Coordination

CSWD Staff issued Request for Bid (RFB) No. 20250620 on June 20, 2025, to procure a truck scale at our Materials Recycling Facility (MRF). The RFB was posted on Vermont Business to Business Registry and CSWD's website. This project includes supplying and installing a truck scale and its components, in coordination with the MRF contractor.

The RFB requested pricing for both manned and unmanned scale options, accessories as required for scale operations, software to capture and store scale weight information for both regular and incidental truck visitors, and maintenance and service information.

CSWD received three bids from three unique contractors. All bids met our specifications and instructions outlined in the RFB. The pricing option for manned scale was determined to be excessive to the needs of the district. Pricing for unmanned scales is shown below as well as pricing with warranty, maintenance and service packages. Based on the RFB's evaluation criteria, the evaluation panel recommends Farnham's Scale Systems for selection. A 10% contingency is requested for the selected Contractor to cover actual freight costs and unforeseen configuration adjustments required to meet site specifications. The work is budgeted in MRF-New Build, fiscal year 24, capital expenses.

Table with 4 columns: Contractor, FAIRBANKS, FARNHAM, WILEY. Rows include Bid Cost and Bid Cost with warranties, maintenance, and service agreements.

BE IT RESOLVED that the Board of Commissioners authorizes the Executive Director to enter into a contractual agreement with Farnham's Scale Systems, located in Williamstown, Vermont, for Truck Scale in an amount not to exceed \$120,000.

###



Chittenden Solid Waste District

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#3.7

TO: Board of Commissioners
FROM: Dan Goossen, Director of Organics Recycling
DATE: July 22, 2025
RE: Change Order No. 1 RFB No. 20250421 ORF Concrete Work

On July 8, 2025, CSWD Staff contracted with St. Hilaire Unlimited for concrete work at our Organics Recycling Facility (ORF). This project involves repairing existing concrete in the curing area and expanding a small parking lot to better facilitate food container staging and pickup. All the concrete work directly supports ongoing operations.

While laying out the repair section in the curing area (Area 2) and the new section in the small parking lot (Area 3), the Contractor and staff identified additional square footage in both the repair and new sections that would benefit the project. This increased scope will also require increasing the approved amount of the contract and a 15-calendar-day extension to accommodate the approval process, concrete supply scheduling, and weather considerations. The expanded scope of this capital work, though increasing costs, remains within the budget allocated from previous fiscal years.

Contract RFB20250421– ORF Concrete Work	
Contractor: St. Hilaire Unlimited, Essex VT	
Change Order Item	Cost
Add for Area 2	\$5493.36
Add for Area 3	\$4740.81
TOTAL all Change Order Items	\$10,234.17
Original Contract Price	\$58,612.35

BE IT RESOLVED that the Board of Commissioners authorizes the Executive Director to increase the previously approved contract amount for this change order, not to exceed \$10,250.00.

###

**Chittenden Solid Waste District
CSWD
Preliminary Budget vs. Actual
FY 2025**

Financial Row	Amount	Budget Amount	Amount Over Budget	% of Budget
Ordinary Income/Expense				
Income				
40000 - INCOME				
40100 - TIPPING FEES	\$6,956,112.90	\$6,999,853.08	(\$43,740.18)	99.38%
40300 - SPECIAL MATERIALS	\$58,374.05	\$575,000.04	(\$516,625.99)	10.15%
40400 - HAZARDOUS WASTE	\$114,721.66	\$92,499.96	\$22,221.70	124.02%
40500 - BIOSOLIDS	\$1,750,850.29	\$1,404,999.96	\$345,850.33	124.62%
41000 - SOLID WASTE MANAGEMENT	\$3,863,704.13	\$3,780,540.00	\$83,164.13	102.20%
42000 - SALE OF MATERIALS	\$3,321,755.01	\$2,612,482.50	\$709,272.51	127.15%
43000 - LICENSE FEES FINES & PENALTIES	\$17,099.10	\$14,000.00	\$3,099.10	122.14%
44000 - RENTAL INCOME	\$7,100.00	\$12,000.00	(\$4,900.00)	59.17%
45000 - PRODUCT STEWARDSHIP AND REIMB	\$180,881.85	\$167,499.96	\$13,381.89	107.99%
46000 - INTEREST & DIVIDENDS	\$493,468.31	\$182,000.00	\$311,468.31	271.14%
47000 - GRANT REVENUE	\$1,617,323.00	\$111,323.00	\$1,506,000.00	1,452.82%
47500 - GAIN/LOSS ON DISPOSAL OF ASSETS	\$390,470.71	\$0.00	\$390,470.71	0.00%
48000 - HAULING	\$15,348.25	\$0.00	\$15,348.25	0.00%
49000 - OTHER INCOME	\$21,069.60	\$10,523.87	\$10,545.73	200.21%
Total - 40000 - INCOME	\$18,808,278.86	\$15,962,722.37	\$2,845,556.49	117.83%
Total - Income	\$18,808,278.86	\$15,962,722.37	\$2,845,556.49	117.83%
Cost Of Sales				
50000 - COST OF GOODS SOLD				
51000 - Organics Cost of Goods Sold	\$158,542.68	\$143,411.45	\$15,131.23	110.55%
53000 - Paint	\$10,096.16	\$19,000.00	(\$8,903.84)	53.14%
Total - 50000 - COST OF GOODS SOLD	\$168,638.84	\$162,411.45	\$6,227.39	103.83%
Total - Cost Of Sales	\$168,638.84	\$162,411.45	\$6,227.39	103.83%
Gross Profit	\$18,639,640.02	\$15,800,310.92	\$2,839,329.10	117.97%
Expense				
60000 - EXPENSES				
60100 - PAYROLL EXPENSES	\$5,713,199.57	\$6,098,648.77	(\$385,449.20)	93.68%
61000 - TRAVEL & TRAINING	\$65,370.45	\$127,431.71	(\$62,061.26)	51.30%
62000 - ADMINISTRATIVE COSTS	\$127,872.81	\$150,253.47	(\$22,380.66)	85.10%
63000 - PROFESSIONAL FEES	\$105,177.10	\$345,691.16	(\$240,514.06)	30.43%
64000 - EQUIPMENT AND FLEET	\$1,203,967.12	\$1,284,627.81	(\$80,660.69)	93.72%
66000 - SUPPLIES	\$93,516.62	\$131,812.99	(\$38,296.37)	70.95%
67000 - MATERIALS MANAGEMENT	\$6,699,044.28	\$6,998,896.38	(\$299,852.10)	95.72%
68000 - PROPERTY MANAGEMENT	\$634,988.42	\$686,715.31	(\$51,726.89)	92.47%
69000 - PROMOTION & EDUCATION	\$117,103.45	\$147,066.96	(\$29,963.51)	79.63%
70000 - COMMUNITY SUPPORT	\$25,402.10	\$112,149.92	(\$86,747.82)	22.65%
Total - 60000 - EXPENSES	\$14,785,641.92	\$16,083,294.48	(\$1,297,652.56)	91.93%
Total - Expense	\$14,785,641.92	\$16,083,294.48	(\$1,297,652.56)	91.93%
Net Ordinary Income	\$3,853,998.10	(\$282,983.56)	\$4,136,981.66	-1,361.92%
Other Income and Expenses				
Other Income				
91000 - SUBSIDIES & TRANSFERS				
91100 - Management Subsidy (SWMF)	\$0.00	\$3,602,669.87	(\$3,602,669.87)	0.00%
91200 - Operating Subsidy	\$0.00	\$2,415,563.59	(\$2,415,563.59)	0.00%
91500 - CCUF Transfer	\$12,166.98	\$95,000.00	(\$82,833.02)	12.81%
91700 - Landfill Post Closure Transfer	\$0.00	\$159,125.17	(\$159,125.17)	0.00%
Total - 91000 - SUBSIDIES & TRANSFERS	\$12,166.98	\$6,272,358.63	(\$6,260,191.65)	0.19%
Total - Other Income	\$12,166.98	\$6,272,358.63	(\$6,260,191.65)	0.19%
Other Expense				

**Chittenden Solid Waste District
CSWD
Preliminary Budget vs. Actual
FY 2025**

Financial Row	Amount	Budget Amount	Amount Over Budget	% of Budget
95000 - RESERVE TRANSFERS				
95100 - Transfer Solid Waste Management Reserve	\$0.00	\$5,250,639.46	(\$5,250,639.46)	0.00%
95200 - Transfer Operating Reserve	\$0.00	\$571,735.69	(\$571,735.69)	0.00%
95300 - Transfer Biosolids Reserve	\$37,259.44	\$46,999.92	(\$9,740.48)	79.28%
95450 - Transfer MRF Project Capital Reserve	\$2,941,949.29	\$0.00	\$2,941,949.29	0.00%
95700 - Transfer Landfill Post Closure Reserve	\$0.00	\$120,000.00	(\$120,000.00)	0.00%
Total - 95000 - RESERVE TRANSFERS	\$2,979,208.73	\$5,989,375.07	(\$3,010,166.34)	49.74%
99000 - YEAR END ADJUSTMENTS				
99300 - Depreciation	\$886,956.35	\$0.00	\$886,956.35	0.00%
Total - 99000 - YEAR END ADJUSTMENTS	\$886,956.35	\$0.00	\$886,956.35	0.00%
Total - Other Expense	\$3,866,165.08	\$5,989,375.07	(\$2,123,209.99)	64.55%
Net Other Income	(\$3,853,998.10)	\$282,983.56	(\$4,136,981.66)	-1,361.92%
Net Income	\$0.00	(\$0.00)	\$0.00	0.00%

**Chittenden Solid Waste District
CSWD
Preliminary Balance Sheet
End of Jun 2025**

Financial Row	Amount
ASSETS	
Current Assets	
Bank	\$11,067,899.55
Accounts Receivable	\$2,536,573.76
Other Current Asset	\$381,027.54
Total Current Assets	\$13,985,500.85
Fixed Assets	
12000 - FIXED ASSETS	\$15,698,385.97
13000 - Capital Assets in Progress	\$14,288,772.57
Total Fixed Assets	\$29,987,158.54
Total ASSETS	\$43,972,659.39
Liabilities & Equity	
Current Liabilities	
Accounts Payable	\$837,036.83
Credit Card	\$12,258.67
Other Current Liability	\$576,083.34
Total Current Liabilities	\$1,425,378.84
Long Term Liabilities	
23000 - LONG TERM LIABILITY	\$10,581,512.17
Total Long Term Liabilities	\$10,581,512.17
Equity	
30000 - NET POSITION	
31000 - INVESTMENT IN CAPITAL ASSETS	\$15,694,201.00
32100 - DESIGNATED FOR OTHER PURPOSES	
32101 - Facilities Closure Fund	\$1,636,766.46
32103 - Solid Waste Management Fund	\$1,000,000.00
32105 - Operating Fund	\$1,250,002.11
Total - 32100 - DESIGNATED FOR OTHER PURPOSES	\$3,886,768.57
32200 - DESIGNATED FOR CAPITAL	
32200 - DESIGNATED FOR CAPITAL	\$8,983,399.72
Total - 32200 - DESIGNATED FOR CAPITAL	\$8,983,399.72
33000 - RESTRICTED	
32102 - Landfill Post Closure Fund	\$1,000,000.00
33200 - Biosolids Fund	\$417,983.12
Total - 33000 - RESTRICTED	\$1,417,983.12

**Chittenden Solid Waste District
CSWD
Preliminary Balance Sheet
End of Jun 2025**

Financial Row	Amount
33100 - COMMUNITY CLEAN UP FUND	
33101 - CCUF Bolton	\$2,500.00
33102 - CCUF Burlington	\$10,000.00
33103 - CCUF Charlotte	\$5,000.00
33104 - CCUF Colchester	\$7,500.00
33105 - CCUF Essex Jct	\$5,000.00
33106 - CCUF Essex Town	\$7,500.00
33107 - CCUF Hinesburg	\$5,000.00
33108 - CCUF Huntington	\$2,500.00
33109 - CCUF Jericho	\$5,000.00
33110 - CCUF Milton	\$7,500.00
33111 - CCUF Richmond	\$5,000.00
33112 - CCUF Shelburne	\$5,000.00
33113 - CCUF South Burlington	\$7,500.00
33114 - CCUF St. George	\$2,500.00
33115 - CCUF Underhill	\$5,000.00
33116 - CCUF Westford	\$2,500.00
33117 - CCUF Williston	\$5,000.00
33118 - CCUF Winooski	\$5,000.00
Total - 33100 - COMMUNITY CLEAN UP FUND	\$95,000.00
34000 - TEMPORARILY RESTRICTED	
34100 - Debt Service Fund	\$390,400.00
34200 - MRF Project Capital Fund	\$2,929,782.31
Total - 34000 - TEMPORARILY RESTRICTED	\$3,320,182.31
36000 - UNDESIGNATED	(\$1,278,658.97)
38000 - Prior Year Adjustment	(\$151,046.79)
Total - 30000 - NET POSITION	\$31,967,828.96
Retained Earnings	(\$2,060.58)
Net Income	\$0.00
Total Equity	\$31,965,768.38
Total Liabilities & Equity	\$43,972,659.39



ADMINISTRATIVE OFFICE
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#4.

TO: Board of Commissioners
FROM: Sarah Reeves, Executive Director
John Balparda, Director of Finance
DATE: July 23, 2025
RE: Finance Committee Meeting Schedule, FY2026

The Finance Committee for CSWD meets on a generally quarterly schedule, with an extra meeting in Q3 to review the next fiscal year's budget proposal. All dates below occur on Tuesdays, and the start time for the meetings are still to be determined by the Finance Committee chair after he consults with the committee members. The dates will be added to the calendar page of the CSWD website.

MEETING DATES:

September 9, 2025

November 4, 2025

January 13, 2025

***February 10, 2025** -All day budget review meeting.

****March 3, 2025** -Only if a second budget review meeting is required

April 7, 2025

June 9, 2025



Chittenden Solid Waste District

ADMINISTRATIVE OFFICE

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MEMORANDUM

TO: Board of Commissioners
FROM: John Balparda, Director of Finance
DATE: July 23, 2025
RE: New MRF Operating Cash Flow Projections

OVERVIEW

The following analysis represents four different scenarios of 5-year projected operating cash flows for the new MRF.

Scenario 1 assumes: (*worst case*)

- CSWD will continue to outsource facility daily operations
- Volumes drop to 28K tons representing 24K tons in-district and 4K tons from the Addison County contract once the MRF is operational

Scenario 2 assumes:

- CSWD will operate the facility and work with a broker to sell the materials
- Volumes drop to 28K tons representing 24K tons in district and 4K tons from the Addison County contract once the MRF is operational

Scenario 3 assumes:

- CSWD will continue to outsource facility daily operations
- Volumes remain at the current annual average of 42K tons once the MRF is operational

Scenario 4 assumes: (*best case*)

- CSWD will operate the facility and work with a broker to sell the materials
- Volumes remain at the current annual average of 42K tons once the MRF is operational

ASSUMPTIONS

The following are the key assumptions driving the analysis:

- FY24 and FY25 actuals are used as the base years
- Volume prior to the new MRF becoming operational set at 42K tons, as in the FY26 BUD

- Annual inflation 2.8% for FY26 & FY27, 3.0% for FY28, 3.5% thereafter applied to tip fees and expenses
- ACR of \$97/ton, as in the FY26 BUD and increases by 5% once the facility is operational
- Residual rate of 5% and processed glass rate of 15% remain consistent
- Scenario 3 assumes that the contractor delivers 10K tons from out of district
- Scenario 4 assumes that CSWD would contract for 10K tons from out of district

CONCLUSION

All four scenarios indicate positive annual cash flows after debt service for all five years. However, the cash flows decline in the later years as debt service ramps up.

Readers should keep in mind that these projections are speculative in nature and are dependent upon the various assumptions holding true.

OPEN ITEMS

- Timing of build to completion and commissioning
- Timing of transition from old MRF to new
- Costs or revenues of decommissioning and selling old MRF equipment and property
- Final interest rate and amortization of the second bond issue (expected to fund August 8)
- Contractor terms and costs
- Brokerage fees for marketed materials

CSWD
New MRF Operating Cash Flow Projection FY26 - FY30
Scenario 1 - 28K Contractor
July 2025

	Actuals-->>				Forecast -->>			
	FY25				FY26			
	Sep-24	Dec-24	Mar-25	Jun-25	Sep-25	Dec-25	Mar-26	Jun-26
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Net Cash to/from Operations								
MRF Revenue								
Tipping Fee	984,029	954,406	883,766	942,563	1,075,923	1,045,699	959,136	1,020,961
Sale of Materials	615,598	504,747	523,080	476,374	854,922	830,906	762,124	811,249
Other Revenue	17	-	-	102	-	-	-	-
MRF Revenue	1,599,644	1,459,153	1,406,846	1,419,039	1,930,845	1,876,605	1,721,260	1,832,210
<i>Annual Total</i>				5,884,681				7,360,920
MRF Operating Costs								
Payments to Operating Contractor	791,314	767,031	727,661	776,212	896,841	871,648	799,493	851,027
Employee Compensation	-	-	51	(1,465)	445	445	445	445
Other Expenses	223,714	182,107	202,793	216,450	200,219	194,594	178,486	189,991
MRF Operating Costs	1,015,028	949,138	930,505	991,197	1,097,505	1,066,687	978,424	1,041,463
<i>Annual Total</i>				3,885,868				4,184,078
Interest Payments (initially capitalized)		195,200		195,200		376,215		467,744
Net Cash to/from Operations	584,615	314,815	476,341	232,642	833,340	433,703	742,836	323,004
Principal Payments	-	-	-	-	-	-	-	-
Transfer to/(from) reserve after principal	584,615	314,815	476,341	232,642	833,340	433,703	742,836	323,004
<i>Annual Total</i>				1,608,414				2,332,883

CSWD
New MRF Operating Cash Flow Projection FY26 -
Scenario 1 - 28K Contractor
July 2025

	Forecast -->>				Forecast -->>			
	FY27				FY28			
	Sep-26	Dec-26	Mar-27	Jun-27	Sep-27	Dec-27	Mar-28	Jun-28
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Net Cash to/from Operations								
MRF Revenue								
Tipping Fee	1,106,049	1,074,979	985,992	1,049,548	1,139,230	1,107,228	1,015,572	1,081,035
Sale of Materials	854,922	830,906	533,486	567,874	598,445	581,634	533,486	567,874
Other Revenue	-	-	-	-	-	-	-	-
MRF Revenue	1,960,970	1,905,885	1,519,479	1,617,423	1,737,675	1,688,862	1,549,058	1,648,909
<i>Annual Total</i>				7,003,756				6,624,505
MRF Operating Costs								
Payments to Operating Contractor	921,953	896,054	821,879	874,856	949,611	922,936	846,535	901,102
Employee Compensation	457	457	457	457	471	471	471	471
Other Expenses	205,825	200,043	183,484	195,311	212,000	206,044	188,988	201,170
MRF Operating Costs	1,128,235	1,096,554	1,005,819	1,070,624	1,162,082	1,129,451	1,035,994	1,102,743
<i>Annual Total</i>				4,301,232				4,430,269
Interest Payments (initially capitalized)		467,744		467,744		467,744		458,871
Net Cash to/from Operations	832,736	341,586	513,659	79,055	575,594	91,667	513,064	87,295
Principal Payments	-	-	-	-	-	454,555	-	-
Transfer to/(from) reserve after principal	832,736	341,586	513,659	79,055	575,594	(362,888)	513,064	87,295
<i>Annual Total</i>				1,767,036				813,066

CSWD
New MRF Operating Cash Flow Projection FY26 -
Scenario 1 - 28K Contractor
July 2025

	Forecast -->>				Forecast -->>			
	FY29				FY30			
	Sep-28	Dec-28	Mar-29	Jun-29	Sep-29	Dec-29	Mar-30	Jun-30
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Net Cash to/from Operations								
MRF Revenue								
Tipping Fee	1,179,104	1,145,981	1,051,117	1,118,871	1,220,372	1,186,090	1,087,906	1,158,031
Sale of Materials	598,445	581,634	533,486	567,874	598,445	581,634	533,486	567,874
Other Revenue	-	-	-	-	-	-	-	-
MRF Revenue	1,777,549	1,727,615	1,584,603	1,686,745	1,818,817	1,767,725	1,621,393	1,725,906
<i>Annual Total</i>				6,776,512				6,933,840
MRF Operating Costs								
Payments to Operating Contractor	982,848	955,238	876,164	932,640	1,017,247	988,672	906,830	965,283
Employee Compensation	487	487	487	487	504	504	504	504
Other Expenses	219,420	213,256	195,603	208,211	227,099	220,720	202,449	215,498
MRF Operating Costs	1,202,755	1,168,982	1,072,254	1,141,339	1,244,851	1,209,896	1,109,783	1,181,285
<i>Annual Total</i>				4,585,329				4,745,815
Interest Payments (initially capitalized)		458,871		449,998		449,998		433,129
Net Cash to/from Operations	574,794	99,763	512,350	95,408	573,966	107,830	511,610	111,491
Principal Payments	-	454,555	-	-	-	806,621	-	-
Transfer to/(from) reserve after principal	574,794	(354,792)	512,350	95,408	573,966	(698,791)	511,610	111,491
<i>Annual Total</i>				827,760				498,276

CSWD
New MRF Operating Cash Flow Projection FY26 - FY30
Scenario 2 - 28K No Contractor
July 2025

	Actuals-->>				Forecast -->>			
	FY25				FY26			
	Sep-24	Dec-24	Mar-25	Jun-25	Sep-25	Dec-25	Mar-26	Jun-26
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Net Cash to/from Operations								
MRF Revenue								
Tipping Fee	984,029	954,406	883,766	942,563	1,075,923	1,045,699	959,136	1,020,961
Sale of Materials	615,598	504,747	523,080	476,374	854,922	830,906	762,124	811,249
Other Revenue	17	-	-	102	-	-	-	-
MRF Revenue	1,599,644	1,459,153	1,406,846	1,419,039	1,930,845	1,876,605	1,721,260	1,832,210
<i>Annual Total</i>				5,884,681				7,360,920
MRF Operating Costs								
Payments to Operating Contractor	791,314	767,031	727,661	776,212	896,841	871,648	799,493	851,027
Employee Compensation	-	-	51	(1,465)	445	445	445	445
Other Expenses	223,714	182,107	202,793	216,450	200,219	194,594	178,486	189,991
MRF Operating Costs	1,015,028	949,138	930,505	991,197	1,097,505	1,066,687	978,424	1,041,463
<i>Annual Total</i>				3,885,868				4,184,078
Interest Payments (initially capitalized)		195,200		195,200		376,215		467,744
Net Cash to/from Operations	584,615	314,815	476,341	232,642	833,340	433,703	742,836	323,004
Principal Payments	-	-	-	-	-	-	-	-
Transfer to/(from) reserve after principal	584,615	314,815	476,341	232,642	833,340	433,703	742,836	323,004
<i>Annual Total</i>				1,608,414				2,332,883

CSWD
New MRF Operating Cash Flow Projection FY26 -
Scenario 2 - 28K No Contractor
July 2025

	Forecast -->>				Forecast -->>			
	FY27				FY28			
	Sep-26	Dec-26	Mar-27	Jun-27	Sep-27	Dec-27	Mar-28	Jun-28
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Net Cash to/from Operations								
MRF Revenue								
Tipping Fee	1,106,049	1,074,979	985,992	1,049,548	1,139,230	1,107,228	1,015,572	1,081,035
Sale of Materials	854,922	830,906	533,486	567,874	598,445	581,634	533,486	567,874
Other Revenue	-	-	-	-	-	-	-	-
MRF Revenue	1,960,970	1,905,885	1,519,479	1,617,423	1,737,675	1,688,862	1,549,058	1,648,909
<i>Annual Total</i>				7,003,756				6,624,505
MRF Operating Costs								
Payments to Operating Contractor	921,953	896,054	616,409	437,428	237,403	-	-	-
Employee Compensation	457	457	155,715	331,505	525,046	680,395	624,072	664,299
Other Expenses	205,825	200,043	183,484	195,311	212,000	206,044	188,988	201,170
MRF Operating Costs	1,128,235	1,096,554	955,608	964,243	974,448	886,440	813,060	865,469
<i>Annual Total</i>				4,144,640				3,539,418
Interest Payments (initially capitalized)		467,744		467,744		467,744		458,871
Net Cash to/from Operations	832,736	341,586	563,871	185,435	763,227	334,679	735,998	324,569
Principal Payments	-	-	-	-	-	454,555	-	-
Transfer to/(from) reserve after principal	832,736	341,586	563,871	185,435	763,227	(119,876)	735,998	324,569
<i>Annual Total</i>				1,923,628				1,703,918

CSWD
New MRF Operating Cash Flow Projection FY26 -
Scenario 2 - 28K No Contractor
July 2025

	Forecast -->>				Forecast -->>			
	FY29				FY30			
	Sep-28	Dec-28	Mar-29	Jun-29	Sep-29	Dec-29	Mar-30	Jun-30
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Net Cash to/from Operations								
MRF Revenue								
Tipping Fee	1,179,104	1,145,981	1,051,117	1,118,871	1,220,372	1,186,090	1,087,906	1,158,031
Sale of Materials	598,445	581,634	533,486	567,874	598,445	581,634	533,486	567,874
Other Revenue	-	-	-	-	-	-	-	-
MRF Revenue	1,777,549	1,727,615	1,584,603	1,686,745	1,818,817	1,767,725	1,621,393	1,725,906
<i>Annual Total</i>				6,776,512				6,933,840
MRF Operating Costs								
Payments to Operating Contractor	-	-	-	-	-	-	-	-
Employee Compensation	703,459	704,209	645,915	687,550	728,080	728,857	668,522	711,614
Other Expenses	219,420	213,256	195,603	208,211	227,099	220,720	202,449	215,498
MRF Operating Costs	922,879	917,465	841,517	895,761	955,180	949,576	870,971	927,112
<i>Annual Total</i>				3,577,622				3,702,839
Interest Payments (initially capitalized)		458,871		449,998		449,998		433,129
Net Cash to/from Operations	854,670	351,279	743,086	340,986	863,638	368,150	750,422	365,664
Principal Payments	-	454,555	-	-	-	806,621	-	-
Transfer to/(from) reserve after principal	854,670	(103,276)	743,086	340,986	863,638	(438,471)	750,422	365,664
<i>Annual Total</i>				1,835,466				1,541,252

CSWD
New MRF Operating Cash Flow Projection FY26 - FY30
Scenario 3 - 42K Contractor
July 2025

	Actuals-->>				Forecast -->>			
	FY25				FY26			
	Sep-24	Dec-24	Mar-25	Jun-25	Sep-25	Dec-25	Mar-26	Jun-26
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Net Cash to/from Operations								
MRF Revenue								
Tipping Fee	984,029	954,406	883,766	942,563	1,075,923	1,045,699	959,136	1,020,961
Sale of Materials	615,598	504,747	523,080	476,374	854,922	830,906	762,124	811,249
Other Revenue	17	-	-	102	-	-	-	-
MRF Revenue	1,599,644	1,459,153	1,406,846	1,419,039	1,930,845	1,876,605	1,721,260	1,832,210
<i>Annual Total</i>				5,884,681				7,360,920
MRF Operating Costs								
Payments to Operating Contractor	791,314	767,031	727,661	776,212	896,841	871,648	799,493	851,027
Employee Compensation	-	-	51	(1,465)	445	445	445	445
Other Expenses	223,714	182,107	202,793	216,450	200,219	194,594	178,486	189,991
MRF Operating Costs	1,015,028	949,138	930,505	991,197	1,097,505	1,066,687	978,424	1,041,463
<i>Annual Total</i>				3,885,868				4,184,078
Interest Payments (initially capitalized)		195,200		195,200		376,215		467,744
Net Cash to/from Operations	584,615	314,815	476,341	232,642	833,340	433,703	742,836	323,004
Principal Payments	-	-	-	-	-	-	-	-
Transfer to/(from) reserve after principal	584,615	314,815	476,341	232,642	833,340	433,703	742,836	323,004
<i>Annual Total</i>				1,608,414				2,332,883

CSWD
 New MRF Operating Cash Flow Projection FY26 -
 Scenario 3 - 42K Contractor
 July 2025

	Forecast -->>				Forecast -->>			
	FY27				FY28			
	Sep-26	Dec-26	Mar-27	Jun-27	Sep-27	Dec-27	Mar-28	Jun-28
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Net Cash to/from Operations								
MRF Revenue								
Tipping Fee	1,106,049	1,074,979	985,992	1,049,548	1,139,230	1,107,228	1,015,572	1,081,035
Sale of Materials	854,922	830,906	800,230	851,812	897,668	872,451	800,230	851,812
Other Revenue	-	-	-	-	-	-	-	-
MRF Revenue	1,960,970	1,905,885	1,786,222	1,901,360	2,036,898	1,979,679	1,815,802	1,932,846
<i>Annual Total</i>				7,554,437				7,765,225
MRF Operating Costs								
Payments to Operating Contractor	921,953	896,054	821,879	874,856	949,611	922,936	846,535	901,102
Employee Compensation	457	457	457	457	471	471	471	471
Other Expenses	205,825	200,043	183,484	195,311	212,000	206,044	188,988	201,170
MRF Operating Costs	1,128,235	1,096,554	1,005,819	1,070,624	1,162,082	1,129,451	1,035,994	1,102,743
<i>Annual Total</i>				4,301,232				4,430,269
Interest Payments (initially capitalized)		467,744		467,744		467,744		458,871
Net Cash to/from Operations	832,736	341,586	780,403	362,992	874,816	382,485	779,808	371,233
Principal Payments	-	-	-	-	-	454,555	-	-
Transfer to/(from) reserve after principal	832,736	341,586	780,403	362,992	874,816	(72,070)	779,808	371,233
<i>Annual Total</i>				2,317,717				1,953,786

CSWD
New MRF Operating Cash Flow Projection FY26 -
Scenario 3 - 42K Contractor
July 2025

	Forecast -->>				Forecast -->>			
	FY29				FY30			
	Sep-28	Dec-28	Mar-29	Jun-29	Sep-29	Dec-29	Mar-30	Jun-30
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Net Cash to/from Operations								
MRF Revenue								
Tipping Fee	1,179,104	1,145,981	1,051,117	1,118,871	1,220,372	1,186,090	1,087,906	1,158,031
Sale of Materials	897,668	872,451	800,230	851,812	897,668	872,451	800,230	851,812
Other Revenue	-	-	-	-	-	-	-	-
MRF Revenue	2,076,771	2,018,432	1,851,347	1,970,682	2,118,040	2,058,542	1,888,136	2,009,843
<i>Annual Total</i>				7,917,232				8,074,560
MRF Operating Costs								
Payments to Operating Contractor	982,848	955,238	876,164	932,640	1,017,247	988,672	906,830	965,283
Employee Compensation	487	487	487	487	504	504	504	504
Other Expenses	219,420	213,256	195,603	208,211	227,099	220,720	202,449	215,498
MRF Operating Costs	1,202,755	1,168,982	1,072,254	1,141,339	1,244,851	1,209,896	1,109,783	1,181,285
<i>Annual Total</i>				4,585,329				4,745,815
Interest Payments (initially capitalized)		458,871		449,998		449,998		433,129
Net Cash to/from Operations	874,016	390,580	779,093	379,345	873,189	398,647	778,353	395,428
Principal Payments	-	454,555	-	-	-	806,621	-	-
Transfer to/(from) reserve after principal	874,016	(63,975)	779,093	379,345	873,189	(407,974)	778,353	395,428
<i>Annual Total</i>				1,968,480				1,638,996

CSWD
 New MRF Operating Cash Flow Projection FY26 - FY30
 Scenario 4 - 42K No Contractor
 July 2025

	Actuals-->>				Forecast -->>			
	FY25				FY26			
	Sep-24	Dec-24	Mar-25	Jun-25	Sep-25	Dec-25	Mar-26	Jun-26
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Net Cash to/from Operations								
MRF Revenue								
Tipping Fee	984,029	954,406	883,766	942,563	1,075,923	1,045,699	959,136	1,020,961
Sale of Materials	615,598	504,747	523,080	476,374	854,922	830,906	762,124	811,249
Other Revenue	17	-	-	102	-	-	-	-
MRF Revenue	1,599,644	1,459,153	1,406,846	1,419,039	1,930,845	1,876,605	1,721,260	1,832,210
<i>Annual Total</i>				5,884,681				7,360,920
MRF Operating Costs								
Payments to Operating Contractor	791,314	767,031	727,661	776,212	896,841	871,648	799,493	851,027
Employee Compensation	-	-	51	(1,465)	445	445	445	445
Other Expenses	223,714	182,107	202,793	216,450	200,219	194,594	178,486	189,991
MRF Operating Costs	1,015,028	949,138	930,505	991,197	1,097,505	1,066,687	978,424	1,041,463
<i>Annual Total</i>				3,885,868				4,184,078
Interest Payments (initially capitalized)		195,200		195,200		376,215		467,744
Net Cash to/from Operations	584,615	314,815	476,341	232,642	833,340	433,703	742,836	323,004
Principal Payments	-	-	-	-	-	-	-	-
Transfer to/(from) reserve after principal	584,615	314,815	476,341	232,642	833,340	433,703	742,836	323,004
<i>Annual Total</i>				1,608,414				2,332,883

CSWD
New MRF Operating Cash Flow Projection FY26
Scenario 4 - 42K No Contractor
July 2025

	Forecast -->>				Forecast -->>			
	FY27				FY28			
	Sep-26	Dec-26	Mar-27	Jun-27	Sep-27	Dec-27	Mar-28	Jun-28
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Net Cash to/from Operations								
MRF Revenue								
Tipping Fee	1,106,049	1,074,979	985,992	1,049,548	1,139,230	1,107,228	1,015,572	1,081,035
Sale of Materials	854,922	830,906	800,230	851,812	897,668	872,451	800,230	851,812
Other Revenue	-	-	-	-	-	-	-	-
MRF Revenue	1,960,970	1,905,885	1,786,222	1,901,360	2,036,898	1,979,679	1,815,802	1,932,846
<i>Annual Total</i>				7,554,437				7,765,225
MRF Operating Costs								
Payments to Operating Contractor	921,953	896,054	616,409	437,428	237,403	-	-	-
Employee Compensation	457	457	205,038	436,508	691,353	680,395	624,072	664,299
Other Expenses	205,825	200,043	183,484	195,311	212,000	206,044	188,988	201,170
MRF Operating Costs	1,128,235	1,096,554	1,004,930	1,069,247	1,140,756	886,440	813,060	865,469
<i>Annual Total</i>				4,298,966				3,705,725
Interest Payments (initially capitalized)		467,744		467,744		467,744		458,871
Net Cash to/from Operations	832,736	341,586	781,292	364,369	896,142	625,496	1,002,741	608,506
Principal Payments	-	-	-	-	-	454,555	-	-
Transfer to/(from) reserve after principal	832,736	341,586	781,292	364,369	896,142	170,941	1,002,741	608,506
<i>Annual Total</i>				2,319,983				2,678,330

CSWD
New MRF Operating Cash Flow Projection FY26
Scenario 4 - 42K No Contractor
July 2025

	Forecast -->>				Forecast -->>			
	FY29				FY30			
	Sep-28	Dec-28	Mar-29	Jun-29	Sep-29	Dec-29	Mar-30	Jun-30
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Net Cash to/from Operations								
MRF Revenue								
Tipping Fee	1,179,104	1,145,981	1,051,117	1,118,871	1,220,372	1,186,090	1,087,906	1,158,031
Sale of Materials	897,668	872,451	800,230	851,812	897,668	872,451	800,230	851,812
Other Revenue	-	-	-	-	-	-	-	-
MRF Revenue	2,076,771	2,018,432	1,851,347	1,970,682	2,118,040	2,058,542	1,888,136	2,009,843
<i>Annual Total</i>				7,917,232				8,074,560
MRF Operating Costs								
Payments to Operating Contractor	-	-	-	-	-	-	-	-
Employee Compensation	703,459	704,209	645,915	687,550	728,080	728,857	668,522	711,614
Other Expenses	219,420	213,256	195,603	208,211	227,099	220,720	202,449	215,498
MRF Operating Costs	922,879	917,465	841,517	895,761	955,180	949,576	870,971	927,112
<i>Annual Total</i>				3,577,622				3,702,839
Interest Payments (initially capitalized)		458,871		449,998		449,998		433,129
Net Cash to/from Operations	1,153,892	642,096	1,009,829	624,923	1,162,860	658,967	1,017,165	649,601
Principal Payments	-	454,555	-	-	-	806,621	-	-
Transfer to/(from) reserve after principal	1,153,892	187,541	1,009,829	624,923	1,162,860	(147,654)	1,017,165	649,601
<i>Annual Total</i>				2,976,186				2,681,972