



ADMINISTRATIVE OFFICE
19 Gregory Drive, Suite 204
South Burlington, VT 05403

EMAIL info@cswd.net
TEL (802) 872-8100

www.cswd.net

**CHITTENDEN SOLID WASTE DISTRICT
REGULAR MEETING**

Date: Wednesday, September 24, 2025
Time: 6:15 p.m. or just following the public hearing
Place: **Hybrid Meeting - ZOOM Meeting or In-Person at CSWD Administrative Office
19 Gregory Drive, South Burlington**

*** (E) Indicates enclosures (H) Indicates handouts (D) Discussion Only

1. (E) **Agenda** (6:15 p.m.)
2. **Public Comment Period** (6:15 p.m.)
3. (E) **New Board Member Introduction** (6:20 p.m.)
4. (E) **Consent Agenda** (6:25 p.m.)
 - 4.1 Minutes of July 30, 2025 & August 11, 2025
 - 4.2 Program Updates
 - 4.3 Executive Director Update
 - 4.4 Finance – Fund Balances, Reserves, & Warrants
 - 4.5 Finance Committee Schedule for FY26
5. (E) **FY25 Year End Financials** (6:30 p.m.)
6. (E) **Diversions Report** (7:10 p.m.)
7. **MRF Project Update** (7:35 p.m.)
8. (E) **Executive Session – Real Estate, Legal Issues** (7:55 p.m.)
 - a. Flynn Avenue
 - b. Jurisdictional Opinion update
 - c. Quasi-Judicial Process Review
9. (E) **Commissioner Doug Taff Remembrance** (8:25 p.m.)
10. **Other Business** (8:30 p.m.)

Possible Action could occur on any agenda item, although not initially noted. If you need an accommodation, please call the District at 872-8100 upon receipt of this notice. All times listed are an estimated start and duration.



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**CHITTENDEN SOLID WASTE DISTRICT
PUBLIC HEARING & BOARD MEETING INSTRUCTIONS
FOR THE PUBLIC – REMOTE ACCESS**

Date: Wednesday, September 24, 2025
Time: 6:00 P.M.
Place: ZOOM MEETING INSTRUCTIONS

IMPORTANT:

CSWD will hold a hybrid Board of Commissioners Meeting. The virtual meeting is accessible by computer or phone. Members of the public, joining the meeting remotely, may join by clicking the link below. Following the meeting a recording will be available upon request.

You are invited to a Zoom webinar!

<https://us02web.zoom.us/j/84269100235?pwd=WqQhzDpXMSzXSbpAzkiPI7B3NaR3VK.1>

For those without internet access, call 802-872-8100 ext. 247 and leave a message to register for the meeting. A call-in number will be provided to you prior to the meeting.

Participants will be in listen only mode. Call in controls include: *6 – toggle mute/unmute and *9 to raise your hand.



#3.

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BOARD OF COMMISSIONERS – August 2025

<i>Community</i>	<i>Representatives</i>	<i>Alternates</i>
Bolton	Vacant	Vacant
Burlington	Lee Perry	Matt Kobzik
Charlotte	Ken Spencer	Vacant
Colchester	Lauren Eagan	Renae Marshall
Essex	Alan Nye	Wendy Duncan
Essex Junction	Mike Sullivan	Amber Thibeault
Hinesburg	Richard McCraw	Vacant
Huntington	Barb Winters	Guthrie Smith
Jericho	Leslie Nulty	Tom Joslin
Milton	Betsy Paret (8/2025)	Vacant
Richmond	Andrew French	Vacant
St. George	Jaymi Cleland	Joel Colf (6/2025)
Shelburne	Margy Wiener	Matt Lawless
South Burlington	Paul Stabler	Allison Lazarz
Underhill	Paul Ruess	Dan Steinbauer
Westford	Katie Frederick	Vacant
Williston	David Howell (8/2025)	Caylin McCamp
Winooski	Bryn Oakleaf	Rachel Kennedy

DRAFT

**CHITTENDEN SOLID WASTE DISTRICT
19 Gregory Drive South Burlington
MEETING ROOM
MINUTES OF SPECIAL BOARD MEETING
AUGUST 11, 2025**

***Hybrid Meeting via Zoom.**

PRESENT

BOARD MEMBERS:

Bolton	-----
Burlington	Lee Perry
Charlotte	Ken Spencer
Colchester	Lauren Eagan
Essex	Wendy Duncan, Alt.
Essex Junction	Mike Sullivan
Hinesburg	Rick McCraw
Huntington	Barb Winters
Jericho	Tom Joslin, Alt.
Milton	-----
Richmond	-----
Shelburne	Margaret Wiener
So. Burlington	Paul Stabler
St. George	-----
Underhill	Paul Ruess
Westford	Katie Frederick
Williston	Caylin McCamp, Alt.
Winooski	Bryn Oakleaf

STAFF: Sarah Reeves, Amy Jewell, Josh Estey, Becky Johnston

OTHERS PRESENT: Thomas Melloni, Paul, Frank & Collins, Legal; Kelton Bogasky, Casella

- AGENDA:**
1. Call to Order & Agenda
 2. Public Comment Period
 3. Executive Session –Real Estate negotiations
 4. Real Estate Purchase & Sale
 5. Other Business

1. CALL TO ORDER & AGENDA – Accepted as presented. P. Ruess called meeting to order at 4:00 PM.

2. PUBLIC COMMENT PERIOD – No comments were made by the public.

3. Executive Session - Real Estate Transactions

MOTION By P. Stabler, Second by M. Wiener that the Board of Commissioners of the Chittenden Solid Waste District go into Executive Session to discuss real estate negotiations, where premature general public knowledge would clearly place the District, its member municipalities, and other public bodies or persons involved at a substantial disadvantage and to permit authorized staff, and other invited interested parties to be present for this session. VOTING: All Ayes. Motion carries.

The Board entered Executive Session at 4:05 p.m.

Motion by K.Frederick, Second by M. Wiener to exit Executive Session and reconvene the regular meeting. Voting: All Ayes. Motions Carries.

The Board reconvened the meeting at 4:45 p.m.

4. Real Estate Purchase & Sale Agreement

MOTION by P. Stabler, Second by C. McCamp to authorize the Executive Director to negotiate and execute a purchase and sale agreement for the District's property at 195 Flynn Avenue in Burlington and on such terms and conditions as the Executive Director determines to be in the interests of the District, and to authorize the Executive Director to execute and deliver any and all documents and other instruments which the Executive Director may determine to be necessary or advisable in order to close the sale of such property, and the execution thereof shall be conclusive as to such determination. Voting: All Ayes. Motions Carries.

5. Other Business – No other business was discussed.

6. Adjournment – Motion by B. Oakleaf, Second by M. Wiener to adjourn the meeting. Voting: All Ayes. Motion Carried.

The meeting was adjourned at 4:47PM.

I agree that this is an original copy of minutes, and they have been approved by motion of the Board of Commissioners at the meeting held in _____.

Amy Jewell, Secretary of the Board

DRAFT
CHITTENDEN SOLID WASTE DISTRICT
19 Gregory Drive South Burlington
MEETING ROOM
MINUTES OF REGULAR MEETING
July 30, 2025

*Hybrid Meeting via Zoom.

PRESENT

BOARD MEMBERS:	Bolton	-----
	Burlington	-----
	Charlotte	Ken Spencer
	Colchester	Lauren Eagan
	Essex	Alan Nye
		Wendy Duncan, Alt.
	Essex Junction	Mike Sullivan
	Hinesburg	Rick McCraw
	Huntington	Barb Winters
	Jericho	Tom Joslin, Alt.
	Milton	-----
	Richmond	Andrew French
	Shelburne	Margaret Wiener
	So. Burlington	Alison Lazarz, Alt.
	St. George	Jaymi Cleland
	Underhill	Paul Ruess
		Dan Steinbauer, Alt.
	Westford	Katie Frederick
	Williston	-----
	Winooski	Bryn Oakleaf

STAFF: Sarah Reeves, Amy Jewell, Jen Holliday, Josh Estey, Becky Johnston, Dan Goossen, Kim Stacey, Allison Smith

OTHERS PRESENT: Kathy Zhou, Paul, Frank & Collins, Legal; Casella: Josh Tyler, Mike Casella, Tim Langlois; David Howell, John Smith

- AGENDA:**
1. Call to Order & Agenda
 2. Public Comment Period
 3. Consent Agenda
 4. Organizational Meeting Update – Finance Committee Appointments
 5. ORF – Contamination Update/Presentation
 6. MRF Project Update
 7. Executive Session – MRF Status Construction & Permits/Real Estate Transactions – Flynn Avenue
 8. Other Business

1. CALL TO ORDER & AGENDA – Accepted as presented. P. Ruess called meeting to order at 6:35 PM.

2. PUBLIC COMMENT PERIOD – No comments were made by the public.

3. CONSENT AGENDA –

- A. Jewell said that Mike Sullivan should be added as an attendee to the Organizational Minutes.

Discussion:

3.4 Finance, Warrant, and Cash Investments & Reserve Balance. K. Spencer asked for additional information regarding reserve funds and requested that CSWD include reserve fund information to the board when changes occur in the funds and that an explanation be provided to the board. S. Reeves responded that a full review of the year-end financials for FY25 will include a review of the reserve funds.

3.3 Executive Director update – A. Nye asked for additional information on the Burlington tax that paid by CSWD. He expressed concern for the additional cost that CSWD pays to the City and asked if other host towns could charge CSWD a tax for road usage or otherwise. He noted the inequity in the tax, based on the City's decisions for picking up their own recycling. S. Reeves provided history of the tax and MOA with the City, relayed that she'd corresponded with Director Spencer and Commissioner Perry regarding the issue, and will provide further detail to the Board.

Consent Agenda accepted as presented.

4. Organizational Meeting Update – Finance Committee Appointments

P. Ruess said that at the Annual Organizational Meeting held in June it was noted that the Chair of the Board appoints members to the Finance Committee. He has appointed Lauren Eagan from Colchester, Rick McCraw from Hinesburg, and Paul Stabler from South Burlington. Paul also serves as the Treasurer. He noted the schedule for upcoming meetings. S. Reeves said the September meeting will also be an investment committee meeting. P. Ruess encouraged all board members and the public to attend.

5. ORF – Contamination Update/Presentation D. Goossen introduced staff and reviewed the year since having the contamination policy passed by the Board. D. Goossen thanked the board for investments that have been made at ORF and for approving the contamination policy last year and he thanked staff for all the work that has happened to prevent contaminants coming in and going out. He noted that the haulers have appreciated this policy because they have passed that fine onto the customer to make change and it is working. He introduced Kim Stacey, CSWD's Associate Director of Compost and Allison Smith CSWD's Quality Control and Contamination Lead.

A. Smith presented on ***CSWDs ORF's Contamination Policy in Year One – July 1, 2024 – June 30, 2025***. Success in year one includes stronger communication with haulers, improvements in the quality of tipped feedstock, improved data collection, organizational wide collaboration, and recognition of CSWD's ORF being a model for addressing a universal contamination problem. She reviewed the policy implementation, which uses both volumetric thresholds and an incidental contamination process with emphasis on improved hauler communication. She highlighted a database built by IT Director Jon Dorwart, which includes hauler access to photos, load reports, newsletters and provides data tied to routes. All of this information and ongoing communication helps to identify the source of contamination and make change. A. Smith said improvements are happening with schools and outreach, commercial generators, and film plastic reduction. She

shared the three contaminant categories are non-compostable liner bags, unaccepted compostable products, and single serve food packaging. The FY 26 focus will be school cafeterias and the improper liner bags. She reviewed the “bag bags” that are the look alike and the work that has been ongoing to educate the public on those that are not compostable.

A. Smith reviewed the equipment that is now in place to also fight contaminants and out how this equipment has helped to save CSWD almost \$30,000 in landfill tip fees and turns a once wasted product (woody debris) into a usable material in the compost process. In closing she reviewed the financials for fines and noted that although not large in nature, they are helping to make change. In closing, she outlined future work and collaboration among various CSWD programs to improve school food scrap streams, an outreach campaign and signage for proper liner bags, ongoing load checks, further data tracking and outreach and communication entering our facility and establishing measurements of contamination decline throughout the process.

Further discussion was held on the liner bags and helping users know the difference between compostable (yes) and biodegradable (no). P. Ruess thanked the ORF Staff for the great work they are doing.

6. MRF Project Update – S. Reeves said that CSWD has made revisions to the New MRF Operating Cash Flow Projections with the most current information available as of July 23, 2025. J. Balparda shared that CSWD looked at four scenarios that included assumptions of whether we would operate the MRF, or a contractor would operate, how much volume and revenue is anticipated and how much the contractor would be paid. He reviewed the Scenarios 1-4 noting that these are all five-year projections and going beyond that would include too many uncertainties.

In reviewing the scenarios, he noted the following in each scenario:

Scenario 4 – 42,000 tons no contractor operating - \$2.6 million positive cash flow
Scenario 3 – 42,000 tons with contractor operating - \$1.6 million positive cash flow
Scenario 2 – 28,000 tons no contractor operating - \$1.5 million positive cash flow
Scenario 1 – 28,000 tons with contractor operating - \$500,000 positive cash flow

J. Balparda said the bond payment changes, and we consider the transition from the old MRF to the new MRF and the differences between paying a contractor and paying our own personnel and highlighted that with any of those scenarios we’re still in the positive. He noted there are a lot of assumptions in these models, and they will change as we progress further in the project and have more information. The assumptions show improved financials if we are running the MRF ourselves.

S. Reeves said that no decisions are being made this evening regarding operations of the new MRF and that we would be going out to bid for the first time in nearly 25 years and are working on an RFI to be released shortly, and an RFP released in December 2025 or January 2026.

7. Executive Session – MRF Status Construction & Permits/Real Estate Transactions – Flynn Avenue

MOTION By A.Nye, Second by A. Lazarz for the Board of Commissioners enter Executive Session to discuss pending or probable civil litigation related to the MRF and to discuss real estate

transactions related to the Flynn Avenue property to which the District is or may be a party and for which premature public knowledge would clearly place the District or other public bodies or persons involved at a substantial disadvantage, and to allow staff and legal counsel to be present for such Executive Session. **VOTING: All Ayes. Motion carries.**

The Board entered Executive Session at 7:04 p.m.

Motion by A. Nye, Second by A. Lazarz to exit Executive Session and reconvene the regular meeting. Voting: All Ayes. Motions Carries.

The Board reconvened the meeting at 7:57 p.m.

8. Other Business – No other business was discussed.

9. Adjournment – **Motion by A. Nye, Second by A. Lazarz to adjourn the meeting. Voting: All Ayes. Motion Carried.**

The meeting was adjourned at 7:59PM.

I agree that this is an original copy of minutes, and they have been approved by motion of the Board of Commissioners at the meeting held in _____.

#4.2

MEMORANDUM

To: Board of Commissioners
From: CSWD Staff
Date: September 18, 2025
Re: Program Updates

- Solid Waste Management Fee and Disposal (Jon and Becky)
 - From an FY26 budget perspective the SWMF was 3.6% below projected revenue. FY25 revenue was 6.8% lower than FY25 as of August. Please refer to accompanying charts.
- Organics Recycling Facility (Dan) –
 - After a much wetter than normal spring, staff at the ORF has now been managing with the prolonged dry spell. Adding moisture to compost is easier than taking it out, but it's not without challenges and staff are honing their skills while learning to manage the more frequent weather extremes.
 - The ORF hosted the annual Vermont State Compost Operator Training led by the Agency of Natural Resources and James McSweeney of the 131 School of Composting in mid-September. CSWD has hosted the in-person portion of this training at the compost facility for all of the onsite trainings held this decade.
 - Good progress continues in the organics contamination department. Thanks to collaborative efforts with the Outreach and Compliance departments, early school-year loads from the most problematic schools towards the end of the last year are looking promising with a substantial drop in contamination.
- Materials Recovery Facility (Josh) - The MRF trend chart will be updated and sent out for the October Board meeting.
- Marketing, Communications & Outreach (Alise & Beth) - See attached Marketing, Communications & Outreach Update

CHITTENDEN SOLID WASTE DISTRICT

Tons Disposed based on Solid Waste Management Fees (Year over Year)

Month	Total Tons per Month			
	FY 25 tons	FY 26 tons	Tons Diff.	% Diff
Jul	11,693	11,607	-86	-0.7%
Aug	12,870	11,281	-1,589	-12.3%
Sep				
Oct				
Nov				
Dec				
Jan				
Feb				
Mar				
Apr				
May				
Jun				
Total Tons YTD	24,563	22,888	-1,675	-6.8%
Mgmnt Fee \$ YTD	\$736,890	\$686,653	(\$50,237)	-6.8%

	Tons	\$
FY 26 Budget	128,236	\$5,129,440
FY 26 Actual YTD	22,888	\$686,653
Difference	-105,348	(\$4,442,787)
FY 26 Actual % YTD vs Budget %	17.8%	
YTD % of Months	16.7%	

Chittenden Solid Waste District

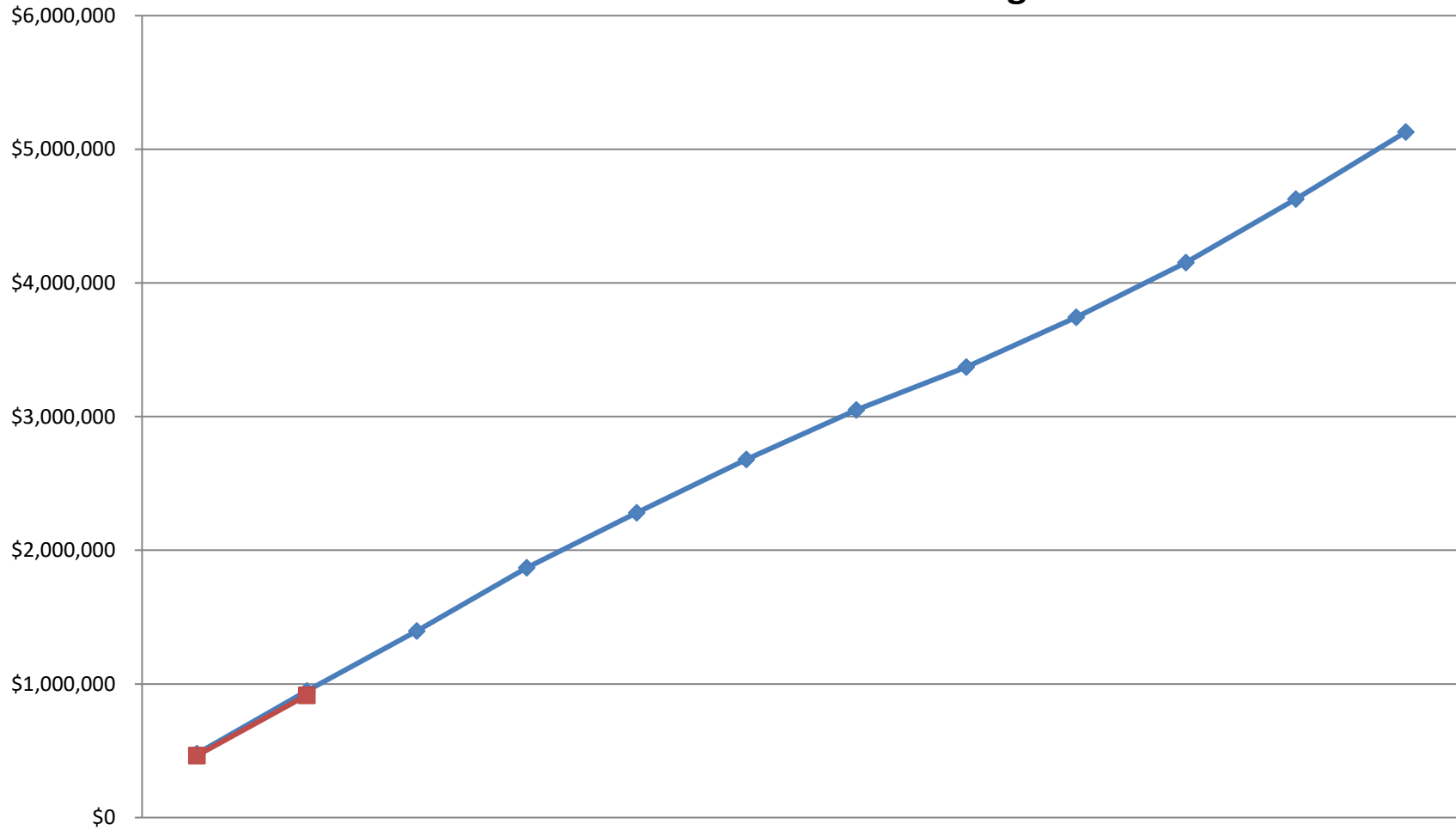
Solid Waste Management Fee FY 26 (Budget versus Actual)

Time	Tons	\$/Ton	\$
FY 26 Budget	128,236	\$40.00	\$5,129,440

\$	Budget \$			Actual		Difference		% of YTD Budget
	Percent	\$ per month	\$ YTD	\$ per month	\$ YTD	\$ per month	\$ YTD	
Jul-24	9.3%	\$478,338	\$478,338	\$464,297	\$464,297	(\$14,041)	-\$14,041	97.1%
Aug-24	9.1%	\$469,157	\$947,495	\$451,240	\$915,538	(\$17,916)	-\$31,957	96.6%
Sep-24	8.8%	\$449,197	\$1,396,692					
Oct-24	9.2%	\$473,468	\$1,870,160					
Nov-24	8.0%	\$410,211	\$2,280,371					
Dec-24	7.8%	\$398,932	\$2,679,303					
Jan-25	7.2%	\$370,392	\$3,049,696					
Feb-25	6.3%	\$320,644	\$3,370,340					
Mar-25	7.3%	\$373,004	\$3,743,344					
Apr-25	8.0%	\$408,679	\$4,152,023					
May-25	9.3%	\$476,656	\$4,628,679					
Jun-25	9.8%	\$500,761	\$5,129,440					

TONS	Budget Tons			Actual		Difference	
	Percent	Monthly Tons	Tons YTD	Tons per month	Tons YTD	Tons per month	Tons YTD
Jul-24	9.3%	11,958	11,958	11,607	11,607	(351)	(351)
Aug-24	18.5%	11,729	23,687	11,281	22,888	(448)	(799)
Sep-24	27.2%	11,230	34,917				
Oct-24	36.5%	11,837	46,754				
Nov-24	44.5%	10,255	57,009				
Dec-24	52.2%	9,973	66,983				
Jan-25	59.5%	9,260	76,242				
Feb-25	65.7%	8,016	84,259				
Mar-25	73.0%	9,325	93,584				
Apr-25	80.9%	10,217	103,801				
May-25	90.2%	11,916	115,717				
Jun-25	100.0%	12,519	128,236				

CSWD - Solid Waste Management Fee Revenues Year-To-Date - FY 25 Actual v. FY 26 Budget



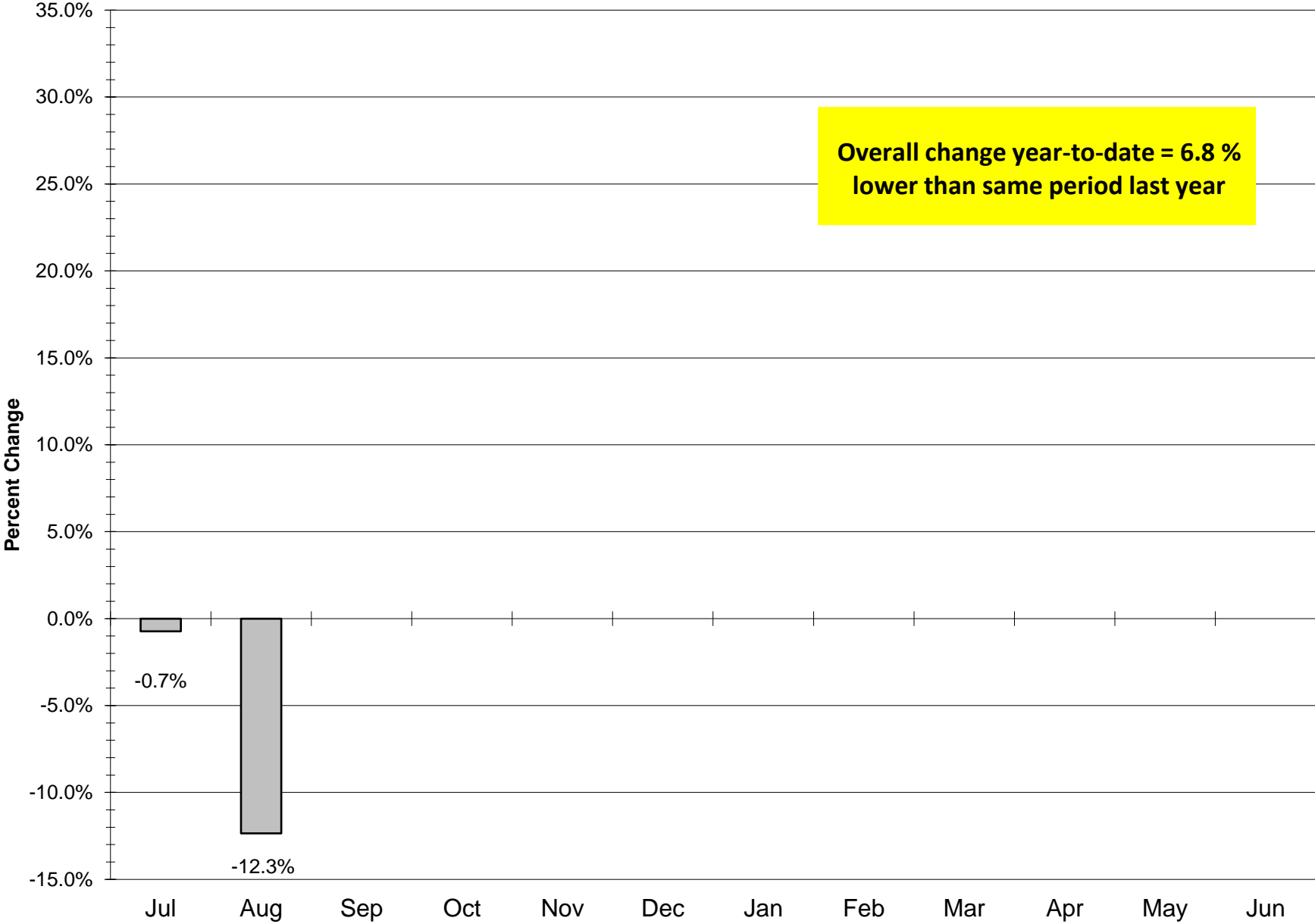
	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25	May-25	Jun-25
—◆— Budget	\$478,338	\$947,495	\$1,396,692	\$1,870,160	\$2,280,371	\$2,679,303	\$3,049,696	\$3,370,340	\$3,743,344	\$4,152,023	\$4,628,679	\$5,129,440
—■— Actual	\$464,297	\$915,538										

CHITTENDEN SOLID WASTE DISTRICT

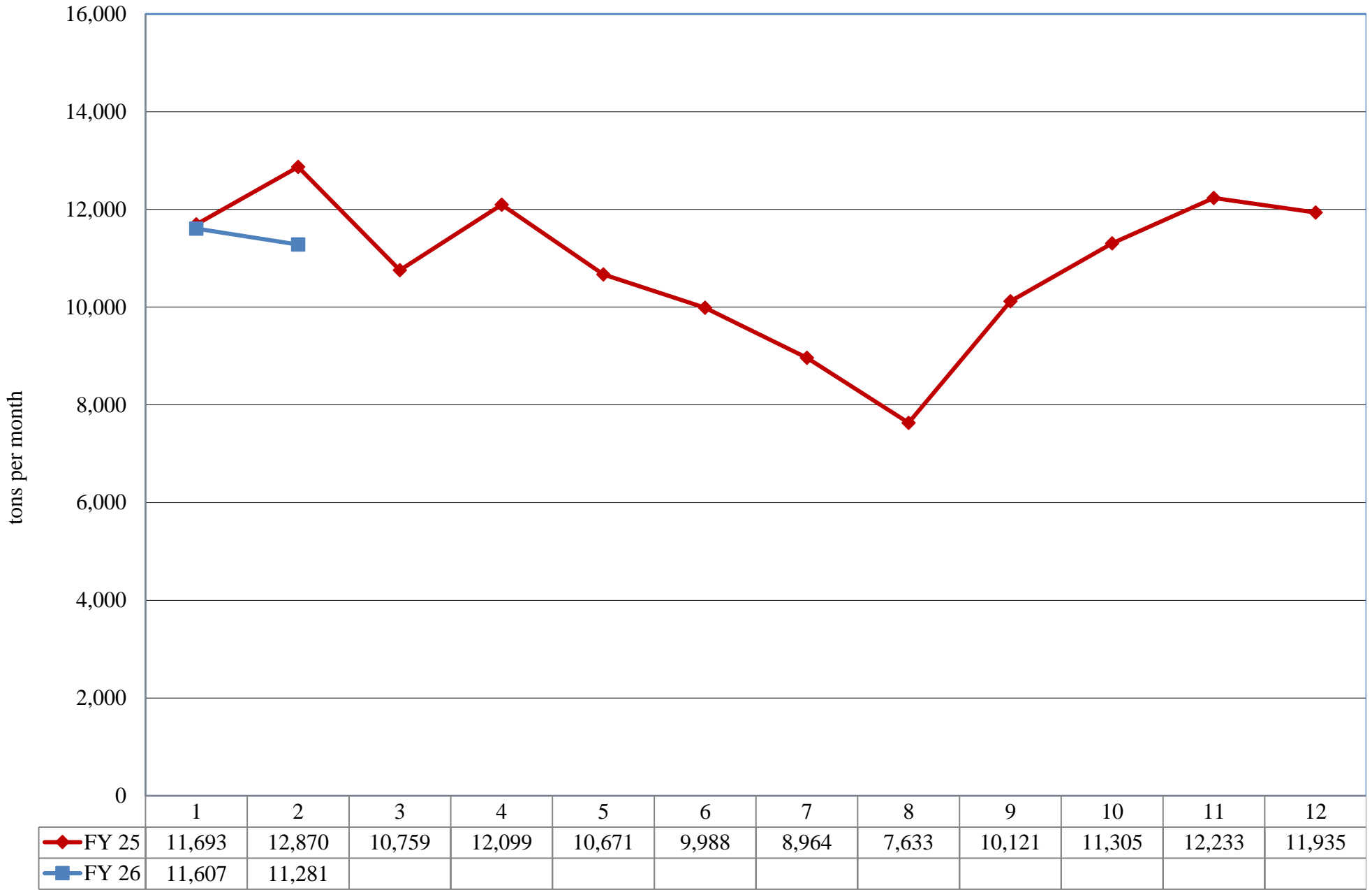
SWMF Tons Refuse Disposed per Operating Weekday

Month	FY 25			FY 26			Difference FY 26 vs FY 25			
	Monthly Tons	# Operating Weekdays	Avg Tons/Day	Monthly Tons	# Operating Weekdays	Avg Tons/Day	Monthly Tons	# Operating Weekdays	Tons/Day Tons	Tons/Day %
Jul	11,693	22	531.5	11,607	22	527.6	-86	0	-3.9	-0.7%
Aug	12,870	22	585.0	11,281	21	537.2	-1,589	-1	-47.8	-8.2%
Sep		20			21			1	0.0	
Oct		23			23			0	0.0	
Nov		20			19			-1	0.0	
Dec		21			22			1	0.0	
Jan		22			21			-1	0.0	
Feb		20			20			0	0.0	
Mar		21			22			1	0.0	
Apr		22			22			0	0.0	
May		21			21			0	0.0	
Jun		21			22			1	0.0	
Total	24,563	255		22,888	256		-1,675	1		
Average			96.3			89.4			-6.9	-7.2%

Difference in SWMF Tons Per Month Disposed FY26 versus FY25



CSWD - SWMF Tons Trash per Month - FY 26 v. FY 25



Marketing, Communications & Outreach Update

August 2025

Marketing Update



What Goes Where at CSWD

Have you checked out our [What Goes Where](#) blog post yet? It breaks down where our community's recycling goes and what it's turned into. We hear lots of questions from the public—Does recycling really work? What do all those bottles, cans, and containers actually become?

To help answer, our Marketing & Communications team is creating a **handout** that makes it easy to explain What Goes Where. We're in the design stage now and expect to have it printed in September. A PDF version will also be available on our website for download.

Coming Soon: A Food Scraps Quiz on Facebook

Who doesn't love a good online quiz—especially when it's fun *and* educational? Together with PLACE and the ORF, we're creating a **Food Scraps Quiz** that will launch on Facebook this fall (Sept/Oct). The quiz has two goals:

- Teach our community the right way to handle food scraps.
- Find out where folks are still confused, so we can fine-tune our outreach.

The result will be a creative, engaging way to learn more about food scrap diversion. Staff will get an early sneak peek before it goes live!



Web Stats

(Aug 1 - 29, 2025)



3,696 active users



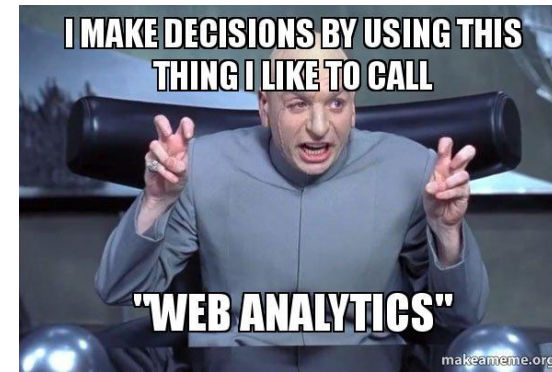
A-Z List – **5,879 views** of different materials



How do people find us online? #1 by a mile is *organic search* from Google or other search engines!



The A-Z list page is still our most popular page (next to the Home page, of course!)



TOP TEN Searched A-Z Items: AUGUST 1-29

1. Mattresses/box springs
2. Air conditioners
3. Tires
4. Wood (Painted, stained, or treated)
5. Couch
6. Paint - Latex
7. Scrap Metal
8. Refrigerators & Freezers
9. TVs
10. Appliances (small)

Social Media: Facebook



CSWD
Aug 6 · 🌐

Got a broken toaster, old blender, or other small appliance you need to get rid of?

If it still works, consider donating it for reuse!

If it's broken, bring it to any of our six Drop-Off Centers.

✅ If it's at least 80% metal, it can go in the scrap metal bin.

❌ If not, it belongs in the trash.

#reducereuserecycle #scrapmetal #recycleright



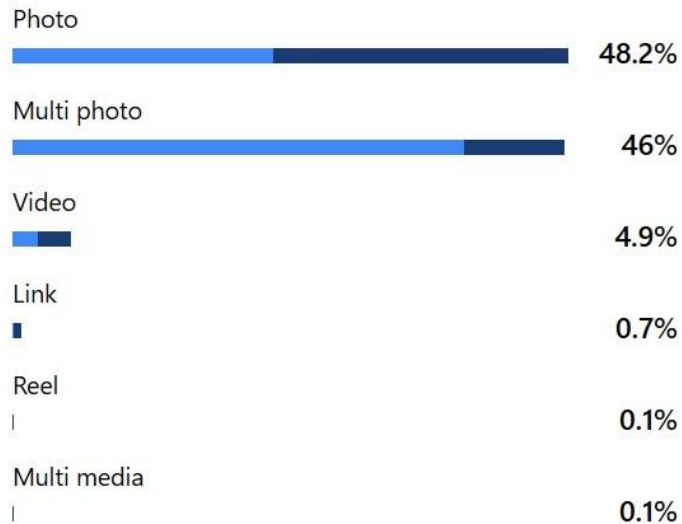
- Total Page Views: 4,368*
- Interactions (Likes, Comments, Shares): 104
- Top Performing Post (Boosted Post):
- What Goes Where: Small Appliances
- Views: 1,124
- Interactions: 12
- Insights:
 - * Page views and interactions are significantly lower this month due to the fact we did not run any ad campaigns or boost any posts.

Social Media: Facebook Continued

CONTENT CREATION

By content type ⓘ

● Followers ● Non-followers



INSIGHTS AND RECOMMENDATIONS

- Photos remain the most effective way to engage both followers and non-followers.
- Videos continue to underperform compared to other content types.

Facebook Strategy Recommendations

- **Lean into photos:**
 - Prioritize photo-based posts for key messages, campaigns, and educational content.
 - Use high-quality, eye-catching images (including infographics, charts, or before/after visuals).
 - Highlight people and real-life settings whenever possible, since community-focused imagery tends to resonate.
- **Reframe video use:**
 - Limit video content to instances where motion truly adds value (e.g., quick how-to demonstrations, event recaps, or storytelling).
 - Keep videos very short (15–30 seconds) and captioned for accessibility.

Social Media: Instagram



Views: 7,033



Interactions: 194



New Organic Followers: 11



Top Performing Post: Grant Recipients Blog Post
Views: 2,568
Interactions: 34



View insights

Boost post

29 likes, 0 comments, 0 shares, 5 saves

Liked by oakleafforwinooski and others
cswdvt 🌍🏆 Thanks to CSWD's Waste Reduction Grants, six incredible local projects are turning sustainability into action! These efforts are helping Chittenden County... more

Social Media: LinkedIn

Page Views: 19

Unique Visitors: 14

Top Post:

Grant Blog post

Special Note:

While overall page views and interactions have decreased, one recent blog post generated **53 link clicks**, which is a strong result.

This demonstrates that although surface-level engagement (likes, comments, shares) may be down, our audience is still highly interested in deeper content and taking the time to read what we publish.

Blog posts and other long-form content continue to be an effective way to drive meaningful engagement and traffic beyond the platform.

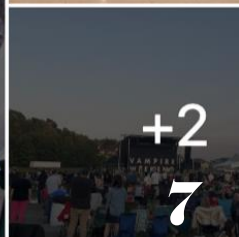


Chittenden Solid Waste District

226 followers

1d • 🌐

🏆 Thanks to CSWD's Waste Reduction Grants, six incredible local projects are turning sustainability into action! These efforts are helping Chittenden County reduce waste at the source, one reusable cup, compost bin, and textile ...n



+2
7

Social Media: Front Porch Forum

Two Posts per Month

- Closings
- Rover Scheduled
- What Goes Where

CSWD Board Posts

- Compostable Bag Liners

CSWD Updates

Downtown – No. 4778 • Aug 12, 2025

Beth Parent • Community Engagement and Outreach Manager, Chittenden Solid Waste District Board, Chittenden County

Posted to: Centennial, Downtown, Old North End, New North End ([show all 26 ▼](#))

Announcement

CSWD Updates

All facilities will be CLOSED on Monday, September 1, 2025 for Labor Day. Stay up to date on all closings due to holidays, trainings or inclement weather by signing up for our text message alerts. Here are the instructions:

Please text CSWDAlerts to 802-305-5070 on your cell phone.

A message from CSWDAlerts will be sent to you that verifies you are signed up.

If you choose to opt out of our alerts, please text the word STOP to 802-305-5070 at any time.

What Goes Where – Compostable Bag Liners

Let's talk liners! It can be really tricky to tell which food scrap liners are actually compostable—and which ones are just pretending. 🤔

The key? Look for products with specific labeling stating they are certified compostable by a third party, such as the BPI Certified logo. ✅

Outreach Activities: Business



Businesses Visited: 21



Networking Events: 4



Church Street Marketplace Partnership



Seventh Generation Presentation



Outreach Activities: Schools



Classes Taught: 3

Tours: 4

Events:

Backyard Composting
Workshop/Tour

South Burlington School
District Compost Clean-Up
with Compliance

Edu-Shed Revamp – with
Intern Ivy Dorward - if you
get a chance, stop by the
EduShed to check out the
awesome work Ivy and
Rhonda did!

Blog Posts: 2

Back to School:
<https://cswd.net/school-spotlight/school-spotlight-back-to-school-with-cswd/>

Recycle Rally Challenge:
<https://cswd.net/school-spotlight/k-12-recycle-rally-challenge/>

Outreach Activities: Communities & Event Management

- Events: 4
- Three concerts and the Vermont Cheesemakers Festival
- Blog Posts: CSWD Grant Recipients
- <https://cswd.net/cswd-digest/cswds-fy24-waste-reduction-grant-winners/>
- CSWD Digest:
- 4622 Recipients
- Open Rate: 48%



Marketing, Communications and Outreach Team

- Jen Holliday – Director of Communications and Public Policy
- Alise Certa – Marketing Manager
- Beth Parent – Community Engagement and Outreach Manager
- Rhonda Mace – School Outreach Coordinator
- Kat Moody – Community Outreach Coordinator
- Gabby Stevens – Business Outreach Coordinator



Chittenden Solid Waste District

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TO: Board of Commissioners #4.3
FROM: Sarah Reeves
DATE: September 19, 2025
RE: Executive Director Update

September 3 - PRESENT

• **NEW MATERIALS RECYCLING FACILITY PROJECT:**

- We have submitted our revised design packet to the town's Planning and Zoning staff for their review ahead of the Conservation Commission meeting (10/1) and DRB meeting (10/14).
- Two months ago, BHS approached us and let us know that they could no longer store our new MRF system equipment at their facility in OR, where they'd been storing it for us at no charge since June 2024. They needed to move the equipment to a leased space to make room for their other projects' needs, at a cost of \$27k/month. Josh Estey, Kayli Barber, and I looked for storage solutions here in Vermont to reduce that cost, but ultimately determined it was best to keep the material with BHS until needed for installation in Vermont. Determining factors were:
 - Size of the building needed - 12,000-15,000 square feet of semi-conditioned, secure space preferably in Chittenden County with minimal facility updates needed;
 - Lease terms for warehouse space – the suitable locations we talked with all wanted 3-5 year lease terms, and we need approximately 15 months of storage;
 - Insurance, utilities, security costs and associated with a warehouse lease;
 - Liability – once we accept the equipment, all liability for its care and condition falls to CSWD;
 - Staffing – BHS told us that they will deploy 1-2 employees for 3-4 hours per week to check the equipment status, maintain equipment, grease as needed, and ensure the condition in storage. We would need to train 1-2 CSWD employees and deploy them weekly, taking them from other duties in the District.

• **MUNICIPAL WASTE MANAGEMENT ASSOCIATION**

- This week, as part of my duties as President of the Municipal Waste Management Association I hosted the organization's annual Fall Summit. The summit drew municipal solid waste officials from all corners of the country, most of who had never been to Vermont before, and they were smitten. Summit topics included deep dives on EPR, special wastes, the legislative atmosphere in D.C., safety, organics programs, and the state of the recycling markets. The summit included a tour of Casella's depackaging facility and CSWD's ORF. Dan Goossen and his team received high praise and all-around kudos for the work they do with attendees highly impressed by the scale and scope of the operation, and quality of the finished product.

Thank you to Dan and the ORF team and thank you to Jen Holliday for moderating the special waste session and to Gabby Stevens and Kat Moody for being available to help with summit logistics.

• **SPEAKING ENGAGEMENT**

- On September 29, I'll be speaking on a panel at the SPC Advance conference in Boston, MA on the topic of MRF materials decision-making titled "Ask a MRF: Acceptance, Technologies, and End Markets". Joining me on the panel will be Bob Cappadonna, Regional VP with Casella

Waste Systems and Shannon Crawford Gay, Director of Recycling & Environmental Policy for WM. I'm pleased and honored to be able to provide information and insights from the municipal perspective to an audience of brand owners, packaging designers, and consumer product groups.

- **195 FLYNN AVENUE**
 - Update provided in Executive Session

- **PERSONNEL**
 - Per the terms in my contract, I am required to let the Board know if I change my address. My husband and I are selling our house in Middlebury and will be moving to the Upper Valley to have better access to the interstate south to Rhode Island. We both have aging parents who need our attention, and adult children who we'd like to see more often. We don't have a new home yet, but when we do, I'll update the Board. My intention is to keep my current office schedule, which is to work 2-3 days per week in the office in person.

- **QUESTIONS RECEIVED FROM COMMISSIONERS**
 - No topical questions received this month; questions received were mainly regarding meeting schedules.

October 2025

- October 2-6: Sarah vacation for daughter's wedding in Kansas City
- October 13: Indigenous Peoples Day, all facilities closed; ORF open for drop-off only
- October 14: Executive Board, 5:00pm
- October 21: Special Board meeting, 12:00pm
- October 22: Full Board, 6:00pm

To: Board of Commissioners #4.4
From: John Balparda, Director of Finance
Date: September 17, 2025
RE: **July 2025** Fund Balances, Reserves, & Warrants

DEFINITIONS

Funds – a claim on resources (or equity), primarily cash

Reserves – excess cash plus positive working capital, or less negative working capital

Excess Cash – the amount by which cash on hand exceeds the total fund balances

Working Capital – current assets (readily converted to cash) less current liabilities

Fund Type – classification of the fund; Designated and Restricted types are relevant for CSWD

- Designated funds are “ear marked” by management for a stated purpose
- Designated category is further classified by internal or external purpose
 - Designated for Internal Purposes – greater flexibility around usage
 - Solid Waste Management Fund
 - Operating Fund
 - MRF Project Capital Fund
 - Capital Fund
 - Designated for External Purposes – while not Restricted have more constraints around usage
 - Facilities Closure Fund – total estimated costs to close each facility operated by CSWD; reported to the State annually
 - Community Clean-up Fund
- Restricted funds are amounts that can be spent only for the specific purposes stipulated by regulation, agreement, or external resource providers
- Restricted category is further classified by timing
 - Restricted – no definitive time frame – Landfill Post Closure Fund
 - Temporarily Restricted – has definite timeframe – Debt Service Fund

FUNDS WATERFALL

As each priority fund reaches its carry amount, any remaining revenue flows (“waterfalls”) to the next priority fund in order, as listed below:

Funds Subject to Funding Priority Waterfall		
Fund Type	Fund Name	Carry Value
Designated for Internal Purposes	Solids Waste Management Fund	3 months of budgeted administrative expenses
Designated for Internal Purposes	Operating Fund	3 months of budgeted operating expenses
Designated for Internal Purposes	MRF Project Capital Fund	No set minimum, intended to close the projected MRF project shortfall (currently \$4.2M)
Designated for Internal Purposes	Capital Fund	100% the Next year’s Capital Expense Budget
Undesignated	Undesignated Fund	Any revenue above and beyond waterfall requirements

These funds are NOT subject to the waterfall. They are evaluated annually and are set by a specified calculation.

Funds Using a Set Calculation		
Fund Type	Fund Name	Carry Value
Designated for External Purposes	Facilities Closure Reserve	Calculated cost of facility solid waste termination
Designated for External Purposes	Community Clean Up Fund	Current balance due to communities
Restricted	Biosolids Fund	Total of funds received plus interest
Restricted	Landfill Post Closure Fund	Estimated worst case cost to achieve functional stability
Temporarily Restricted	Debt Service Fund	100% of upcoming year’s debt service



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FUND & RESERVE BALANCES

Cash Reserves	Fund Balances	Allocated Cash
32103 - Solid Waste Management Fund	\$ 866,001	\$ 866,001
32105 - Operating Fund	\$ 2,729,314	\$ 2,729,314
32106 - Capital Fund	\$ 2,545,500	\$ -
32107 - MRF Project Capital Fund	\$ 3,378,738	\$ 3,378,738
32201 - Facilities Closure Fund	\$ 1,506,983	\$ 1,506,983
32202 - COMMUNITY CLEAN UP FUND	\$ 95,000	\$ 95,000
33001 - Landfill Post Closure Fund	\$ 994,665	\$ 1,000,000
33002 - Biosolids Fund	\$ 546,537	\$ 560,662
34100 - Debt Service Fund	\$ 390,400	\$ 390,400
	\$ 13,053,137	\$ 10,527,098
Total CASH & CASH EQUIVALENT		\$ 11,468,529
Excess (Shortfall) Cash Reserves		\$ 941,432
Working Capital		
Total - 11001 - ACCOUNTS RECEIVABLE		\$2,159,687
Less:		
Total - 20100 - ACCOUNTS PAYABLE		\$703,572
Total - 20200 - CREDIT CARD PAYABLE		\$4,522
Total - 20400 - ACCRUED TAXES		\$10
Total - 20600 - ACCRUED EXPENSES		\$782
21662 - Capital Lease Payable - current		\$106,590
Total - 20670 - UNEARNED REVENUE		\$1,786
Subtotal		\$817,262
Working Capital		\$1,342,425
Total Reserves		\$2,283,856
<i><u>KPI - 3 Months of Cash on Hand for Operating</u></i>		
Quarterly Average Cash Burn		\$1,314,407
Months of Cash Designated for Operating		4.5
Prior Month - Months of Cash Designated for Operating		4.3



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Aging Category	Current	30 Days O/S	60 Days O/S	90 Days O/S	>90 Days O/S	Total
Subtotal	\$ 1,139,167	\$ 903,009	\$ 86,676	\$ 13,132	\$ 17,703	\$ 2,159,687
% of Total	52.7%	41.8%	4.0%	0.6%	0.8%	100.0%
<i>KPI - Total A/R Outstanding for less than 60 days = 90%</i>						
% A/R O/S <60 Days	94.56%					

AVERAGE MONTHLY CASH BURN

Warrant Date	Warrant Amount
5/13/2025	486,900.72
5/28/2025	963,276.38
MRF Exps	(129,735.73)
Subtotal	1,320,441.37
6/10/2025	388,966.69
6/24/2025	869,254.94
MRF Exps	(70,949.71)
Subtotal	1,187,271.92
7/8/2025	652,841.89
7/22/2025	979,116.59
MRF Exps	(196,450.08)
Subtotal	1,435,508.40
Total	3,943,221.69
Monthly Avg	1,314,407.23

The following warrants have been reviewed by the Finance Committee and disbursements have been issued since the last submitted Finance Memo:

Warrant Date	Warrant Amount
8/5/2025	356,618.90
8/19/2025	792,580.89
9/3/2025	957,916.21
9/16/2025	422,889.41
MRF Exps	(129,033.68)
Subtotal	2,400,971.73



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#4.5

TO: Finance Committee
FROM: Sarah Reeves, Executive Director
John Balparda, Director of Finance
DATE: September 4, 2025
RE: Finance Committee Meeting Schedule, FY2026

CSWD's Finance Committee generally meets quarterly with an extra meeting in Q3 to review the next fiscal year's budget proposal. All dates below occur on **Wednesdays at 5:00 p.m.** The dates will be added to the calendar page of the CSWD website.

MEETING DATES:

September 10, 2025 (both Finance & Investment Committee meeting)

November 5, 2025

January 14, 2026

***February 11, 2026** -All day budget review meeting.

****March 4, 2026** - Only if a second budget review meeting is required

April 8, 2026

June 10, 2026

MEMORANDUM

TO: Board of Commissioners
FROM: John Balparda, Director of Finance
DATE: August 6, 2025
RE: FY25 Year-End Results

HIGHLIGHTS

Overall

CSWD outperformed the prior year and the budget. YTD Income exceeded FY24 by \$3.9M or 26.4% and the budget by \$2.9M or 18.4%, primarily driven by higher fees and \$1.5M in a VT grant related to the purchase of the new MRF site. YTD Expenses exceeded FY24 by \$739K or 5.2% but were below budget by \$1.2M or 7.4%. The key expense drivers in order of magnitude are headcount (payroll and benefits), materials processing related to the MRF, and disposal fees related to the Biosolids, DOCs and the Hazardous Waste depot. FY25 Net Operating Income (net income before interest and depreciation) adjusted to exclude the \$1.5M grant exceeded, FY24 by \$1.9M or 264.3% and the budget by \$2.9M or 1,016.7%.

Table 1: ALL Departments Net Operating Income Summary

	ACT Current		ACT Prior Year	% REV	\$ Change	% Change	BUD Current			
	Year	% REV					Year	% REV	\$ Change	% Change
Income	\$18,904,562	100.0%	\$14,956,070	100.0%	\$3,948,492	26.4%	\$15,962,722	100.0%	\$2,941,840	18.4%
Cost of Goods Sold	(\$90,401)	-0.5%	\$83,003	0.6%	(\$173,404)	-208.9%	\$162,411	1.0%	(\$252,812)	-155.7%
Gross Profit	\$18,994,963	100.5%	\$14,873,067	99.4%	\$4,121,895	27.7%	\$15,800,311	99.0%	\$3,194,652	20.2%
Expenses	\$14,907,057	78.9%	\$14,160,973	94.7%	\$746,084	5.3%	\$16,083,294	100.8%	(\$1,176,237)	-7.3%
Net Operating Income	\$4,087,906	21.6%	\$712,094	4.8%	\$3,375,811	474.1%	(\$282,984)	-1.8%	\$4,370,889	-1544.6%
Less Grant	\$1,500,000	7.9%	\$0	0.0%	\$1,500,000		\$0	0.0%	\$1,500,000	
Adj Net Operating Inc	\$2,587,906	13.7%	\$712,094	4.8%	\$1,875,811	263.4%	(\$282,984)	-1.8%	\$2,870,889	-1014.5%

Notable Items

- \$1.5M was received in June FY25 from the Vermont Department of Environmental Conservation grant related to the MRF project
- \$375K gain on the sale of the Flynn Ave property in January FY25
- \$151K positive FY25 net operating income generated by the ORF (negative \$172K in FY24)
- \$93K positive FY25 net operating income generated by the DOCs (negative \$88K in FY24)

Net Position

The District ended FY25 in a positive net position with \$11.1M in cash and 4.3 months of cash designated for operating. This includes funding for 3 months of budgeted operations (SWM & Operating Funds), as well as, fully funding all other Funds except the Capital Fund. The MRF Project Capital Fund is prioritized over the Capital Fund. Total reserves (cash and working capital) equal an additional 1.5 months of operating expenses, based upon the prior 3-month average and current accounts receivable.

Table 2: Calculation of Total Reserves		
Cash Reserves	Fund Balances	Allocated Cash
32103 - Solid Waste Management Fund	\$ 866,001	\$ 866,001
32105 - Operating Fund	\$ 2,729,314	\$ 2,729,314
32106 - Capital Fund	\$ 2,545,500	\$ -
32107 - MRF Project Capital Fund	\$ 3,027,265	\$ 3,027,265
32201 - Facilities Closure Fund	\$ 1,506,983	\$ 1,506,983
32202 - COMMUNITY CLEAN UP FUND	\$ 95,000	\$ 95,000
33001 - Landfill Post Closure Fund	\$ 1,000,000	\$ 1,000,000
33002 - Biosolids Fund	\$ 560,662	\$ 560,662
34100 - Debt Service Fund	\$ 390,400	\$ 390,400
	<u>\$ 12,721,125</u>	<u>\$ 10,175,625</u>
Total CASH & CASH EQUIVALENT		\$ 11,067,900
Excess (Shortfall) Cash Reserves		\$ 892,275
Working Capital		
Total - 11001 - ACCOUNTS RECEIVABLE		\$ 2,479,451
Less:		
Total - 20100 - ACCOUNTS PAYABLE		\$ 857,932
Total - 20200 - CREDIT CARD PAYABLE		\$ 12,259
Total - 20400 - ACCRUED TAXES		\$ 785
Total - 20600 - ACCRUED EXPENSES		\$ 447,825
21662 - Capital Lease Payable - current		\$ 106,590
Total - 20670 - UNEARNED REVENUE		\$ 8,786
Subtotal		\$ 1,434,176
Working Capital		\$ 1,045,275
Total Reserves		\$ 1,937,550
<i>KPI - 3 Months of Cash on Hand for Operating</i>		
Quarterly Average Cash Burn		\$ 1,293,651
Months of Cash Designated for Operating		4.3

Table 3: AVERAGE MONTHLY CASH BURN	
Warrant Date	Warrant Amount
4/1/2025	444,769
4/15/2025	546,869
4/29/2025	622,929
MRF Exps	(241,327)
Subtotal	1,373,239
5/13/2025	486,901
5/28/2025	963,276
MRF Exps	(129,736)
Subtotal	1,320,441
6/10/2025	388,967
6/24/2025	869,255
MRF Exps	(70,950)
Subtotal	1,187,272
Total	3,880,952
Monthly Avg	1,293,651

Table 4: Accounts Receivable Aging Summary						
Aging Category	Current	30 Days O/S	60 Days O/S	90 Days O/S	>90 Days O/S	Total
Subtotal	\$2,430,674	\$46,917	\$1,887	\$314	(\$341)	\$2,479,451
% of Total	98.0%	1.9%	0.1%	0.0%	0.0%	100.0%
<i>KPI - Total A/R Outstanding for less than 60 days = 90%</i>						
% A/R O/S <60 Days		99.92%				

Income

Tipping Fees make up the majority of CSWD’s revenue totaling \$6.9M or 36.8% (see Table 5 below). The Solid Waste Management Fee makes up 20.6% of total revenue at \$3.9M and the Sale of Materials comprised 17.9% at \$3.4M.

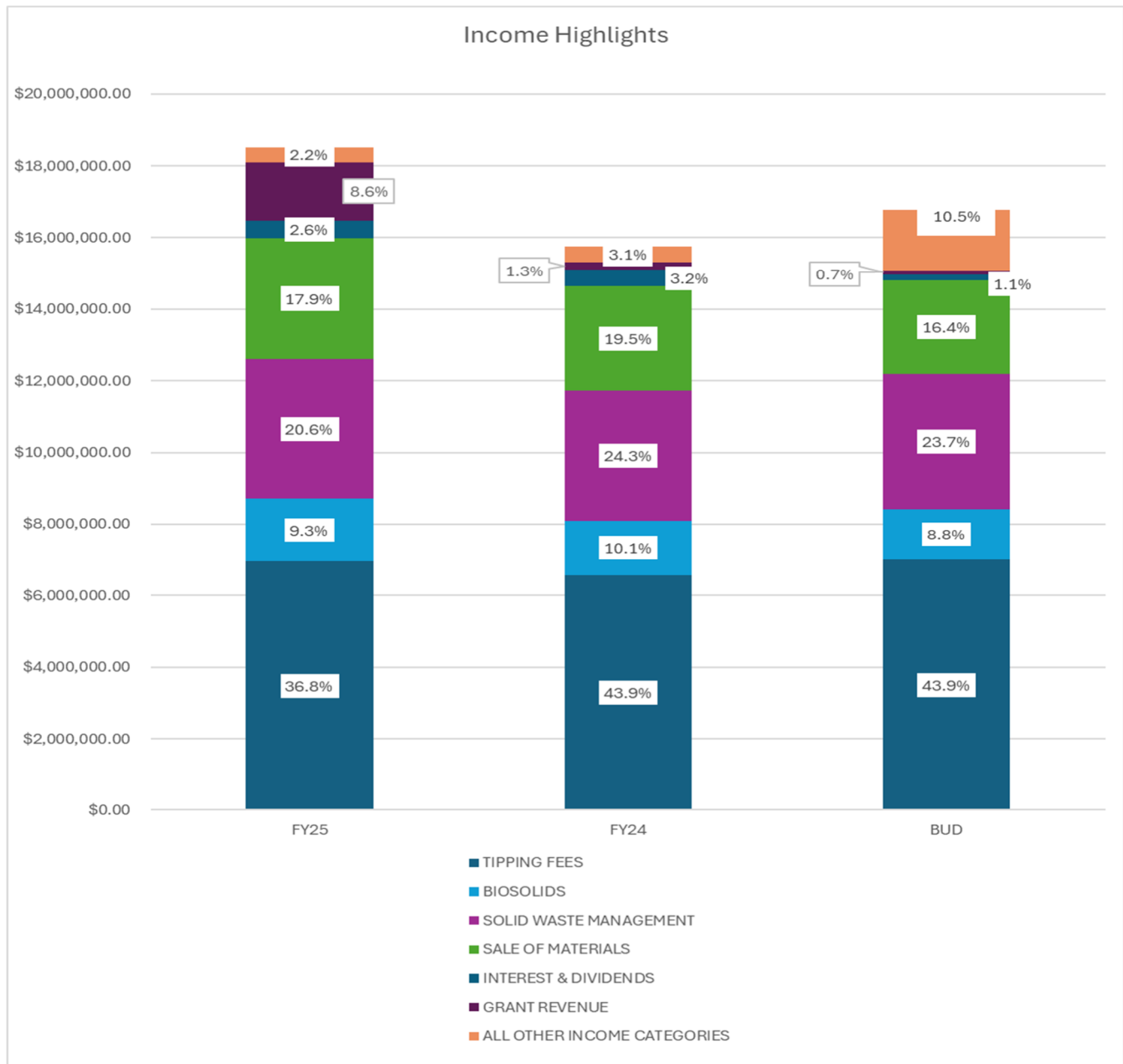


Table 5: All Departments Tipping Fees Detail						
	ACT Current		ACT Prior		\$ Change	% Change
	Year	% REV	Year	% REV		
40100 - TIPPING FEES						
40110 - Trash Tipping Fee	\$2,897,202	41.6%	\$2,659,261	40.5%	\$237,940	8.9%
40120 - Recycling Tipping Fee	\$3,760,116	54.1%	\$3,614,190	55.0%	\$145,926	4.0%
40130 - Feedstock Tipping Fee	\$290,222	4.2%	\$294,780	4.5%	(\$4,558)	-1.5%
40140 - Organics Food Scrap & Leaf/Yard & Wood	\$0	0.0%	\$442	0.0%	(\$442)	-100.0%
40170 - Handling Fee	\$354	0.0%	\$236	0.0%	\$118	50.0%
40180 - Contaminated or Rejected Load	\$8,220	0.1%	\$2,719	0.0%	\$5,501	202.4%
Total - 40100 - TIPPING FEES	\$6,956,113	100.0%	\$6,571,628	100.0%	\$384,485	5.9%

MRF

The MRF generated 51.4% of total FY25 tipping fees (see Table 5) that was \$149K or 4.13% higher than FY24 primarily due to higher fees. The tipping fee was \$90/ton in FY25 compared \$85/ton in FY24, netted against a drop in volume of 616 tons or 1.4%.

The Sale of Materials revenue is primarily the result of higher prices netted against lower volumes. Outbound volumes were lower than prior year by 853 tons or 2.5% with material sales exceeding prior year by \$431K or 4.17%. The average \$/ton was \$125.37 in FY25 compared to \$103.03 in FY24, a \$22.34 per ton or 21.7% increase.

Table 6: MRF Income Summary				
	FY25	FY24	Variance	% Variance
40000 - INCOME				
40100 - TIPPING FEES				
40120 - Recycling Tipping Fee	\$3,760,116	\$3,610,959	\$149,157	4.13%
40170 - Handling Fee	\$354	\$236	\$118	50.00%
40180 - Contaminated or Rejected Load	\$4,294	\$2,719	\$1,576	57.95%
Total - 40100 - TIPPING FEES	\$3,764,764	\$3,613,913	\$150,851	4.17%
42000 - SALE OF MATERIALS	\$2,179,659	\$1,747,844	\$431,815	24.71%
47000 - GRANT REVENUE	\$1,500,000	\$80,000	\$1,420,000	1,775.00%
47500 - GAIN/LOSS ON DISPOSAL OF ASSETS	\$0	\$26,842	(\$26,842)	-100.00%
49000 - OTHER INCOME	\$119	\$0	\$119	0.00%
Total - 40000 - INCOME	\$7,444,541	\$5,468,599	\$1,975,942	36.13%

Table 7: MRF Volumes Summary				
	Fiscal Year		Change	
	2025	2024	Tons	%
Inbound Tons	41,896	42,513	(616)	-1.4%
\$/ton in	90	85	4.80	5.6%
Outbound Tons	33,568	34,421	(853)	-2.5%
Avg \$/ton out	125.37	103.03	22.34	21.7%

DOC

The DOCs are responsible for 41.6% of total tipping fee revenue (see Table 5). As a matter of practicality, volume data is not available for the inbound materials at the DOCs. This is due to the diversity of the materials and the impracticality of specifically identifying and weighing each item. Instead, each visit or “trip” is tracked. To understand the drivers of tipping fees revenue, the number of trips must be compared with the total trash tipping fees plus the special materials fees, as each “trip” potentially has a different material mix (trash vs. special materials, etc.).

Total Trash Tipping Fees plus Special Materials Fees exceeded prior year by \$190K or 6.87%. The increase is due to increases in both volume (measured in “trips”) and fees. In FY25 the DOCs generated \$9.20 per trip compared to \$8.87 in FY24, a \$0.33 per trip or 3.7% increase spread across 9K or 3.0% mores trips. Pricing was increased on several items during FY25.

Table 8: DOC Income Summary				
	FY25	FY24	Variance	% Variance
40000 - INCOME				
40100 - TIPPING FEES				
40110 - Trash Tipping Fee	\$2,897,202	\$2,659,261	\$237,940	8.95%
40140 - Organics Food Scrap & Leaf/Yard & Wood	\$0	\$442	(\$442)	-100.00%
Total - 40100 - TIPPING FEES	\$2,897,202	\$2,659,703	\$237,498	8.93%
40300 - SPECIAL MATERIALS				
40310 - Tires	\$50,747	\$78,809	(\$28,062)	-35.61%
40320 - Construction & Demolition	\$2,362	\$16,409	(\$14,047)	-85.60%
40340 - Bulky Waste	\$5,265	\$10,645	(\$5,380)	-50.54%
Total - 40300 - SPECIAL MATERIALS	\$58,374	\$105,862	(\$47,488)	-44.86%
Trash & Special Materials Tip Fees	\$2,955,576	\$2,765,566	\$190,010	6.87%
42000 - SALE OF MATERIALS				
42100 - Battery Sales	\$6,085	\$5,434	\$652	12.00%
42150 - Textile Sales	\$12,833	\$12,522	\$311	2.48%
42300 - Scrap Metal Sales	\$197,721	\$195,936	\$1,785	0.91%
42700 - Bins & Container Sales	\$25	\$568	(\$543)	-95.60%
42990 - Material Sales Over/Under	\$816	\$1,290	(\$474)	-36.74%
Total - 42000 - SALE OF MATERIALS	\$217,481	\$215,750	\$1,731	0.80%
45000 - PRODUCT STEWARDSHIP AND REIMB				
45300 - Electronics Reimbursement	\$24,504	\$33,012	(\$8,507)	-25.77%
Total - 45000 - PRODUCT STEWARDSHIP AND REIMB	\$24,504	\$33,012	(\$8,507)	-25.77%
47000 - GRANT REVENUE	\$0	\$5,490	(\$5,490)	-100.00%
47500 - GAIN/LOSS ON DISPOSAL OF ASSETS	(\$102,861)	\$0	(\$102,861)	0.00%
49000 - OTHER INCOME	\$18,034	\$9,267	\$8,767	94.61%
49100 - Credit Card Convenience Fee	\$15,642	\$8,683	\$6,959	80.14%
49900 - Miscellaneous Income				
49910 - Over/Under Cash	\$2,393	\$584	\$1,809	309.77%
Total - 49900 - Miscellaneous Income	\$2,393	\$584	\$1,809	309.77%
Total - 49000 - OTHER INCOME	\$18,034	\$9,267	\$8,767	94.61%
Total - 40000 - INCOME	\$3,112,734	\$3,029,084	\$83,650	2.76%

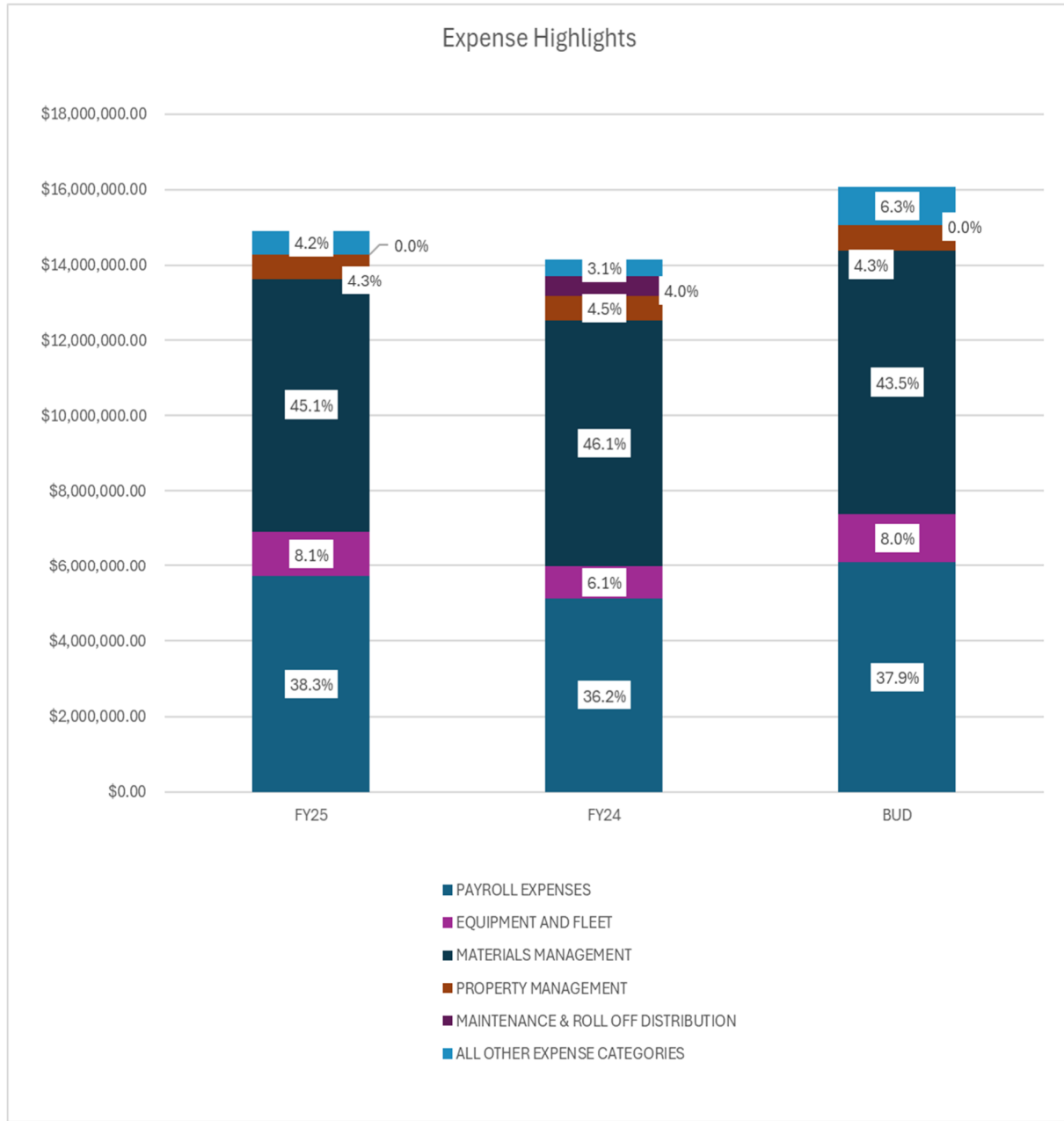
Table 9: DOC Trips & Revenue Summary				
	Fiscal Year		Change	
	2025	2024	\$	%
Total Trips	321,244	311,856	9,388	3.0%
Trash & SM Tip Fees	2,955,576	2,765,566	190,010	6.9%
\$ / Trip	\$ 9.20	\$ 8.87	\$ 0.33	3.7%

SWMF

The SWMF revenue makes up 20.6% of revenue and was \$267K or 7.38% higher in Y25 compared to FY24. This is due to higher rates netted against lower volumes. The management fee was \$30/ton in FY25 vs. \$27/ton in FY24, a \$3 or 11.1% increase. While total volumes for FY25 were 130K tons compared to 134K tons in FY24, a 4k tons or 3.4% decrease.

Expense

Year to date expenses as of June 2025 totaled \$14.9 million which compares favorably to both prior year at \$15.0 million and to the budget at \$16.1 million. FY25 expenses were below prior year by \$138K or 0.9% and below budget by \$1.2 million or 7.4%.



Materials Management

Materials management costs make up 45.1% of FY25 expenses and were \$194K or 3.0% higher than FY24. This is mostly due to higher trucking costs and sludge disposal netted against lower materials processing fees. Trucking costs are higher due utilizing more trucking services to dispose of stockpiled glass at the MRF. Sludge removal costs are higher due to increased rates, \$118/ton in June of 2025 compared to \$114/ton in June of 2024. These costs are fully covered by the Biosolids fees collected monthly.

Material processing fees are lower than FY24 by 128K or 3.9% due to a 1.4% decrease in inbound volume at the MRF (see MRF discussion in Income section above).

Table 10: All Departments Materials Management Expenses						
67000 - MATERIALS MANAGEMENT	FY25	% Total	FY24	% Total	\$ Change	% Change
67100 - TRUCKING AND HAULING	372,737	5.5%	195,566	3.0%	177,171	90.6%
67200 - DISPOSAL FEES	3,158,344	47.0%	3,013,165	46.2%	145,179	4.8%
67300 - MATERIALS PROCESSING	3,122,217	46.5%	3,250,264	49.8%	(128,047)	-3.9%
67400 - LEACHATE	29,043	0.4%	29,165	0.4%	(123)	-0.4%
67500 - TESTING	36,458	0.5%	36,590	0.6%	(133)	-0.4%
Total - 67000 - MATERIALS MANAGEMENT	6,718,798	100.0%	6,524,751	100.0%	194,047	3.0%

Payroll

Payroll costs make 38.3% of total expense. FY25 total payroll expense are \$591K or 11.6% higher than FY24. This is due to the cumulative effect of increased headcount, annual pay raises, and higher medical insurance costs. There were 54.24 FTEs in Y25 compared to 50.01 in FY24, a 4.23 FTE or 8.5% increase. Pay per FTE increased by \$1,968 or 2.7%, while overall pay increased by \$410K or 11.4%. Medical insurance per FTE increased by \$1,404 or 8.9%, while overall medical insurance costs increased by \$143K or 18.1%.

Table 11: All Departments Payroll Expense Summary						
	ACT Curent		ACT Prior		\$ Change	% Change
	Year	% REV	Year	% REV		
60100 - PAYROLL EXPENSES						
60200 - SALARIES AND WAGES	3,993,759	21.1%	3,583,881	24.0%	409,878	11.4%
60300 - BENEFITS						
60310 - MANDATED BENEFITS	449,098	2.4%	435,482	2.9%	13,616	3.1%
60320 - MEDICAL BENEFITS	933,647	4.9%	790,643	5.3%	143,004	18.1%
60330 - OPTIONAL BENEFITS	298,646	1.6%	270,689	1.8%	27,957	10.3%
60340 - OTHER BENEFITS	38,049	0.2%	40,618	0.3%	(2,569)	-6.3%
Total - 60300 - BENEFITS	1,719,440	9.1%	1,537,432	10.3%	182,008	11.8%
Total - 60100 - PAYROLL EXPENSES	5,713,200	30.2%	5,121,313	34.2%	591,886	11.6%

Equipment & Fleet

A notable increase from FY24 expense is a \$345K or 39.77% under Equipment & Fleet. Equipment maintenance at the existing MRF accounts for \$203K of the increase, 106.72% increase from prior year. Large equipment purchase account for \$147K of the increase related to the purchase of compactors for use at the DOCs.

Table 12: All Departments Payroll Expense per FTE						
	FY25		FY24		\$ Change	% Change
FTE	54.24		50.01		4.23	8.5%
60200 - SALARIES AND WAGES	73,631	69.9%	71,663	70.0%	1,968	2.7%
60310 - MANDATED BENEFITS	8,280	7.9%	8,708	8.5%	(428)	-4.9%
60320 - MEDICAL BENEFITS	17,213	16.3%	15,810	15.4%	1,404	8.9%
60330 - OPTIONAL BENEFITS	5,506	5.2%	5,413	5.3%	93	1.7%
60340 - OTHER BENEFITS	702	0.7%	812	0.8%	(111)	-13.6%
Total - 60300 - BENEFITS	31,701	30.1%	30,742	30.0%	958	3.1%
Total - 60100 - PAYROLL EXPENSES	105,332	100.0%	102,406	100.0%	2,926	2.9%

DETAILED FINANCIALS

CSWD				
Balance Sheet				
June 30				
	FY25	FY24	\$ Change	% Change
ASSETS				
Current Assets				
10000 - CASH & CASH EQUIVALENT				
10100 - CHECKING	\$4,729,668	\$4,216,278	\$513,390	12.2%
10200 - CASH ON HAND	\$2,675	\$2,500	\$175	7.0%
10300 - SAVING & MONEY MARKET	\$4,640,795	\$4,531,478	\$109,317	2.4%
10400 - INVESTMENT	\$1,694,762	\$4,535,014	(\$2,840,252)	-62.6%
Total - 10000 - CASH & CASH EQUIVALENT	\$11,067,900	\$13,285,269	(\$2,217,370)	-16.7%
Accounts Receivable				
11001 - ACCOUNTS RECEIVABLE				
11001 - ACCOUNTS RECEIVABLE	\$2,553,560	\$2,229,998	\$323,563	14.5%
11002 - Allowance for Doubtful Accounts	(\$75,049)	(\$1,368)	(\$73,681)	5386.2%
11003 - NSF Checks	\$940	\$1,574	(\$634)	-40.3%
Total - 11001 - ACCOUNTS RECEIVABLE	\$2,479,451	\$2,230,204	\$249,248	11.2%
Other Current Asset				
11200 - Undeposited Funds	\$264	\$200	\$64	32.0%
11400 - PREPAID EXPENSE	\$87,938	\$44,090	\$43,848	99.5%
11500 - INVENTORY ASSET	\$620,925	\$292,826	\$328,099	112.0%
Total Other Current Asset	\$709,127	\$337,116	\$372,011	110.4%
Total Current Assets	\$14,256,478	\$15,852,589	(\$1,596,111)	-10.1%
Fixed Assets				
12000 - FIXED ASSETS				
12200 - ACCUMULATED DEPRECIATION	(\$14,889,502)	(\$14,267,783)	(\$621,718)	4.4%
13000 - Capital Assets in Progress	\$1,850,847	\$821,470	\$1,029,378	125.3%
13500 - MRF Project	\$12,437,925	\$11,681,683	\$756,242	6.5%
Total Fixed Assets	\$30,073,602	\$26,087,767	\$3,985,835	15.3%
Total ASSETS	\$44,330,079	\$41,940,356	\$2,389,723	5.7%
Liabilities & Equity				
Current Liabilities				
20100 - ACCOUNTS PAYABLE	\$857,932	\$1,434,052	(\$576,120)	-40.2%
20200 - CREDIT CARD PAYABLE	\$12,259	\$8,540	\$3,718	43.5%
20400 - ACCRUED TAXES	\$785	\$5,266	(\$4,481)	-85.1%
20500 - ACCRUED BENEFITS	(\$3,439)	(\$34,535)	\$31,096	-90.0%
20600 - ACCRUED EXPENSES				
20611 - Accrued Payroll	\$135,768	\$72,512	\$63,256	87.2%
20613 - Accrued Compensated Time	\$295,882	\$296,640	(\$758)	-0.3%
20631 - Encumbrance Expenses	\$16,174	\$9,729	\$6,446	66.3%
Total - 20600 - ACCRUED EXPENSES	\$447,825	\$378,880	\$68,944	18.2%
21000 - CURRENT LONG TERM LIABILITY				
21661 - Post Closure Payable -current	\$138,301	\$138,301	\$0	0.0%
21662 - Capital Lease Payable - current	\$106,590	\$0	\$106,590	N/A
Total - 21000 - CURRENT LONG TERM LIABILITY	\$244,890	\$138,301	\$106,590	77.1%
20670 - UNEARNED REVENUE	\$8,786	\$108,983	(\$100,197)	-91.9%
Total Current Liabilities	\$1,569,038	\$2,039,487	(\$470,450)	-23.1%
Long Term Liabilities				
23000 - LONG TERM LIABILITY				
23201 - MRF Bond 03.2023	\$10,000,000	\$10,000,000	\$0	0.0%
23661 - Post Closure Payable - noncurrent	\$378,379	\$378,379	\$0	0.0%
23662 - Capital Lease Payable - noncurrent	\$182,986	\$393,565	(\$210,579)	-53.5%
Total - 23000 - LONG TERM LIABILITY	\$10,561,366	\$10,771,944	(\$210,579)	-2.0%
Total Long Term Liabilities				
Equity				
30000 - NET POSITION				
31000 - INVESTMENT IN CAPITAL ASSETS	\$19,784,026	\$15,694,201	\$4,089,825	26.1%
32100 - DESIGNATED FOR INTERNAL PURPOSES				
32103 - Solid Waste Management Fund	\$866,001	\$1,000,000	(\$134,000)	-13.4%
32105 - Operating Fund	\$2,729,314	\$2,081,688	\$647,626	31.1%
32106 - Capital Fund	\$2,545,500	\$7,693,037	(\$5,147,537)	-66.9%
32107 - MRF Project Capital Fund	\$3,027,265	\$0	\$3,027,265	N/A
Total - 32100 - DESIGNATED FOR INTERNAL PURPOSES	\$9,168,079	\$10,774,725	(\$1,606,646)	-14.9%
32200 - DESIGNATED FOR EXTERNAL PURPOSES				
32201 - Facilities Closure Fund	\$1,506,983	\$1,636,766	(\$129,783)	-7.9%
32202 - CCUF	\$95,000	\$95,000	\$0	0.0%
Total - 32200 - DESIGNATED FOR EXTERNAL PURPOSES	\$1,601,983	\$1,731,766	(\$129,783)	-7.5%
33000 - RESTRICTED				
33001 - Landfill Post Closure Fund	\$1,000,000	\$570,418	\$429,582	75.3%
33002 - Biosolids Fund	\$560,662	\$380,724	\$179,939	47.3%
Total - 33000 - RESTRICTED	\$1,560,662	\$951,142	\$609,521	64.1%
34000 - TEMPORARILY RESTRICTED				
34100 - Debt Service Fund	\$390,400	\$0	\$390,400	N/A
Total - 34000 - TEMPORARILY RESTRICTED	\$390,400	\$0	\$390,400	N/A
36000 - UNDESIGNATED	(\$154,428)	\$0	(\$154,428)	N/A
38000 - Prior Year Adjustment	(\$151,047)	(\$22,132)	(\$128,915)	582.5%
Total - 30000 - NET POSITION	\$32,199,676	\$29,129,702	\$3,069,974	10.5%
Total - Equity				
Retained Earnings	\$0	\$944,471	(\$944,471)	-100.0%
Net Income	\$0	(\$946,532)	\$946,532	-100.0%
Total Equity	\$32,199,676	\$29,129,702	\$3,072,034	10.5%
Total Liabilities & Equity	\$44,330,079	\$41,939,073	\$2,391,006	5.7%

CSWD										
Income Statement Summary - All Departments										
June 30										
	ACT FY25	% REV	ACT FY24	% REV	\$ Change	% Change	BUD FY25	% REV	\$ Change	% Change
Ordinary Income/Expense										
Income										
40100 - TIPPING FEES	\$6,956,113	36.8%	\$6,571,628	43.9%	384,485	5.9%	\$6,999,853	43.9%	(\$43,740)	-0.6%
40300 - SPECIAL MATERIALS	\$58,374	0.3%	\$105,862	0.7%	(47,488)	-44.9%	\$575,000	3.6%	(\$516,626)	-89.8%
40400 - HAZARDOUS WASTE	\$114,722	0.6%	\$104,808	0.7%	9,914	9.5%	\$92,500	0.6%	\$22,222	24.0%
40500 - BIOSOLIDS	\$1,750,850	9.3%	\$1,514,357	10.1%	236,494	15.6%	\$1,405,000	8.8%	\$345,850	24.6%
41000 - SOLID WASTE MANAGEMENT	\$3,900,128	20.6%	\$3,632,243	24.3%	267,885	7.4%	\$3,780,540	23.7%	\$119,588	3.2%
42000 - SALE OF MATERIALS	\$3,381,615	17.9%	\$2,919,612	19.5%	462,003	15.8%	\$2,612,483	16.4%	\$769,132	29.4%
43000 - LICENSE FEES FINES & PENALTIES	\$17,099	0.1%	\$15,544	0.1%	1,555	10.0%	\$14,000	0.1%	\$3,099	22.1%
44000 - RENTAL INCOME	\$7,100	0.0%	\$26,450	0.2%	(19,350)	-73.2%	\$12,000	0.1%	(\$4,900)	-40.8%
45000 - PRODUCT STEWARDSHIP AND REIMB	\$180,882	1.0%	\$194,458	1.3%	(13,576)	-7.0%	\$167,500	1.0%	\$13,382	8.0%
46000 - INTEREST & DIVIDENDS	\$493,468	2.6%	\$473,167	3.2%	20,301	4.3%	\$182,000	1.1%	\$311,468	171.1%
47000 - GRANT REVENUE	\$1,617,323	8.6%	\$194,350	1.3%	1,422,973	732.2%	\$111,323	0.7%	\$1,506,000	1352.8%
47500 - EQUIPMENT SALE/TRADEIN	\$390,471	2.1%	(\$807,714)	-5.4%	1,198,185	-148.3%	\$0	0.0%	\$390,471	0.0%
48000 - HAULING	\$15,348	0.1%	\$0	0.0%	15,348	0.0%	\$0	0.0%	\$15,348	0.0%
49000 - OTHER INCOME	\$21,070	0.1%	\$11,306	0.1%	9,763	86.4%	\$10,524	0.1%	\$10,546	100.2%
Total - Income	\$18,904,562	100.0%	\$14,956,070	100.0%	3,948,492	26.4%	\$15,962,722	100.0%	\$2,941,840	18.4%
50000 - COST OF GOODS SOLD	(\$90,401)	-0.5%	\$83,003	0.6%	(173,404)	-208.9%	\$162,411	1.0%	(\$252,812)	-155.7%
Gross Profit	\$18,994,963	100.5%	\$14,873,067	99.4%	4,121,895	27.7%	\$15,800,311	99.0%	\$3,194,652	20.2%
	\$0		\$0				\$0			
Expense										
60100 - PAYROLL EXPENSES										
60200 - SALARIES AND WAGES	\$3,993,759	21.1%	\$3,583,881	24.0%	409,878	11.4%	\$4,200,898	26.3%	(\$207,138)	-4.9%
60300 - BENEFITS										
60310 - MANDATED BENEFITS	\$449,098	2.4%	\$435,482	2.9%	13,616	3.1%	\$495,353	3.1%	(\$46,255)	-9.3%
60320 - MEDICAL BENEFITS	\$933,647	4.9%	\$790,643	5.3%	143,004	18.1%	\$1,025,370	6.4%	(\$91,723)	-8.9%
60330 - OPTIONAL BENEFITS	\$298,646	1.6%	\$270,689	1.8%	27,957	10.3%	\$335,828	2.1%	(\$37,182)	-11.1%
60340 - OTHER BENEFITS	\$38,049	0.2%	\$40,618	0.3%	(2,569)	-6.3%	\$41,200	0.3%	(\$3,151)	-7.6%
Total - 60300 - BENEFITS	\$1,719,440	9.1%	\$1,537,432	10.3%	182,008	11.8%	\$1,897,751	11.9%	(\$178,311)	-9.4%
Total - 60100 - PAYROLL EXPENSES	\$5,713,200	30.2%	\$5,121,313	34.2%	591,886	11.6%	\$6,098,649	38.2%	(\$385,449)	-6.3%
61000 - TRAVEL & TRAINING										
62000 - ADMINISTRATIVE COSTS	\$65,370	0.3%	\$66,679	0.4%	(1,309)	-2.0%	\$127,432	0.8%	(\$62,061)	-48.7%
63000 - PROFESSIONAL FEES	\$201,665	1.1%	\$90,627	0.6%	111,038	122.5%	\$150,253	0.9%	\$51,411	34.2%
64000 - EQUIPMENT AND FLEET	\$105,177	0.6%	\$101,439	0.7%	3,738	3.7%	\$345,691	2.2%	(\$240,514)	-69.6%
64100 - LARGE EQUIPMENT										
64200 - GENERAL EQUIPMENT	\$584,876	3.1%	\$278,736	1.9%	306,140	109.8%	\$671,766	4.2%	(\$86,890)	-12.9%
64300 - INFORMATION TECHNOLOGY	\$15,394	0.1%	\$14,139	0.1%	1,255	8.9%	\$24,844	0.2%	(\$9,450)	-38.0%
65000 - FLEET MAINTENANCE	\$341,107	1.8%	\$308,512	2.1%	32,595	10.6%	\$360,479	2.3%	(\$19,372)	-5.4%
Total - 64000 - EQUIPMENT AND FLEET	\$272,510	1.4%	\$267,131	1.8%	5,378	2.0%	\$227,539	1.4%	\$44,971	19.8%
Total - 60000 - SUPPLIES	\$1,213,887	6.4%	\$868,518	5.8%	345,369	39.8%	\$1,284,628	8.0%	(\$70,741)	-5.5%
66000 - SUPPLIES										
67000 - MATERIALS MANAGEMENT	\$93,517	0.5%	\$88,177	0.6%	5,339	6.1%	\$131,813	0.8%	(\$38,296)	-29.1%
67100 - TRUCKING AND HAULING										
67200 - DISPOSAL FEES	\$372,737	2.0%	\$195,566	1.3%	177,171	90.6%	\$234,999	1.5%	\$137,738	58.6%
67300 - MATERIALS PROCESSING	\$3,158,344	16.7%	\$3,013,165	20.1%	145,179	4.8%	\$3,042,739	19.1%	\$115,606	3.8%
67400 - LEACHATE	\$3,122,217	16.5%	\$3,250,264	21.7%	(128,047)	-3.9%	\$3,644,812	22.8%	(\$522,595)	-14.3%
67500 - TESTING	\$29,043	0.2%	\$29,165	0.2%	(123)	-0.4%	\$25,982	0.2%	\$3,060	11.8%
Total - 67000 - MATERIALS MANAGEMENT	\$36,458	0.2%	\$36,590	0.2%	(133)	-0.4%	\$50,364	0.3%	(\$13,907)	-27.6%
Total - 67000 - MATERIALS MANAGEMENT	\$6,718,798	35.5%	\$6,524,751	43.6%	194,047	3.0%	\$6,998,896	43.8%	(\$280,098)	-4.0%
68000 - PROPERTY MANAGEMENT										
68100 - BUILDING & LAND	\$298,347	1.6%	\$316,111	2.1%	(17,764)	-5.6%	\$364,004	2.3%	(\$65,656)	-18.0%
68200 - UTILITIES	\$111,482	0.6%	\$105,764	0.7%	5,719	5.4%	\$116,658	0.7%	(\$5,176)	-4.4%
68300 - COMMERCIAL INSURANCE	\$130,559	0.7%	\$113,095	0.8%	17,464	15.4%	\$102,092	0.6%	\$28,467	27.9%
68400 - GOVERNMENT TAXES & FEES	\$100,855	0.5%	\$107,461	0.7%	(6,606)	-6.1%	\$103,962	0.7%	(\$3,107)	-3.0%
Total - 68000 - PROPERTY MANAGEMENT	\$641,243	3.4%	\$642,431	4.3%	(1,188)	-0.2%	\$686,715	4.3%	(\$45,473)	-6.6%
69000 - PROMOTION & EDUCATION										
70000 - COMMUNITY SUPPORT	\$128,798	0.7%	\$57,454	0.4%	71,344	124.2%	\$147,067	0.9%	(\$18,269)	-12.4%
80000 - MAINTENANCE & ROLL OFF DISTRIBUTION	\$25,402	0.1%	\$34,505	0.2%	(9,102)	-26.4%	\$112,150	0.7%	(\$86,748)	-77.3%
Total - Expense	\$14,907,057	78.9%	\$14,160,973	94.7%	746,084	5.3%	\$16,083,294	100.8%	(\$1,176,237)	-7.3%
Net Ordinary Income	\$4,087,906	21.6%	\$712,094	4.8%	3,375,811	474.1%	(\$282,984)	-1.8%	\$4,370,889	-1544.6%
99300 - Depreciation	\$886,956	4.7%	\$959,778	6.4%	(72,822)	-7.6%	\$0	0.0%	\$886,956	0.0%
Net Income	\$3,200,949	16.9%	(\$247,684)	-1.7%	3,448,633	-1392.4%	(\$282,984)	-1.8%	\$3,483,933	-1231.1%
	-		(0.00)				0.00			

CSWD										
Income Statement Summary - Administrative Departments										
June 2025										
	Administrative									
	Compliance	Executive	Finance	General Admin	IT	Marketing	O&C Admin	Outreach & Communication	Solid Waste Management Fee	Total
Ordinary Income/Expense										
Income										
40000 - INCOME										
41000 - SOLID WASTE MANAGEMENT	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,900,128	\$3,900,128
43000 - LICENSE FEES FINES & PENALTIES	\$16,557	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$542	\$17,099
46000 - INTEREST & DIVIDENDS	\$0	\$0	\$9,646	\$0	\$0	\$0	\$0	\$0	\$0	\$9,646
47000 - GRANT REVENUE	\$0	\$1,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000
47500 - GAIN/LOSS ON DISPOSAL OF ASSET	\$0	\$0	(\$11,719)	\$146,507	\$0	\$0	\$0	\$0	\$0	\$134,788
Total - 40000 - INCOME	\$16,557	\$1,000	(\$2,073)	\$146,507	\$0	\$0	\$0	\$0	\$3,900,670	\$4,062,661
Total - Income	\$16,557	\$1,000	(\$2,073)	\$146,507	\$0	\$0	\$0	\$0	\$3,900,670	\$4,062,661
Gross Profit	\$16,557	\$1,000	(\$2,073)	\$146,507	\$0	\$0	\$0	\$0	\$3,900,670	\$4,062,661
Expense										
60000 - EXPENSES										
60100 - PAYROLL EXPENSES	\$194,736	\$15,293	\$450,062	\$495,493	\$240,148	\$164,727	\$209,286	\$376,245	\$0	\$2,145,991
61000 - TRAVEL & TRAINING	\$6,456	\$805	\$280	\$19,245	\$1,026	\$10,880	\$2,630	\$6,472	\$0	\$47,794
62000 - ADMINISTRATIVE COSTS	\$7,180	\$2,189	\$1,494	\$31,622	\$114	\$1,283	\$1,434	\$18,100	\$0	\$63,416
63000 - PROFESSIONAL FEES	\$3,851	\$5,664	\$41,078	\$19,529	\$0	\$10,590	\$0	\$276	\$0	\$80,988
64000 - EQUIPMENT AND FLEET	\$5,629	\$0	\$97,887	\$9,197	\$164,087	\$3,661	(\$8)	\$4,438	\$0	\$284,892
66000 - SUPPLIES	\$291	\$0	\$3,481	\$2,891	\$0	\$13,137	\$0	\$639	\$0	\$20,439
67000 - MATERIALS MANAGEMENT	\$0	\$0	\$94	\$777	\$0	\$0	\$0	\$0	\$0	\$871
68000 - PROPERTY MANAGEMENT	\$0	\$0	\$3,611	\$130,001	\$0	\$0	\$0	\$0	\$0	\$133,612
69000 - PROMOTION & EDUCATION	\$148	\$0	\$0	\$0	\$0	\$109,987	\$0	\$18,196	\$0	\$128,331
70000 - COMMUNITY SUPPORT	\$0	\$0	\$15,425	\$0	\$0	\$0	\$0	\$8,800	\$0	\$24,225
Total - 60000 - EXPENSES	\$218,290	\$23,950	\$613,413	\$708,756	\$405,374	\$314,265	\$213,343	\$433,167	\$0	\$2,930,558
Total - Expense	\$218,290	\$23,950	\$613,413	\$708,756	\$405,374	\$314,265	\$213,343	\$433,167	\$0	\$2,930,558
Net Ordinary Income	(\$201,733)	(\$22,950)	(\$615,486)	(\$562,249)	(\$405,374)	(\$314,265)	(\$213,343)	(\$433,167)	\$3,900,670	\$1,132,102
Other Income and Expenses										
Other Income										
91000 - SUBSIDIES & TRANSFERS										
91100 - Management Subsidy (SWMF)	\$201,733	\$22,950	\$616,630	\$570,471	\$405,374	\$314,265	\$213,343	\$433,167	(\$2,777,934)	\$0
91500 - CUF Transfer	\$0	\$0	\$12,167	\$0	\$0	\$0	\$0	\$0	\$0	\$12,167
Total - 91000 - SUBSIDIES & TRANSFERS	\$201,733	\$22,950	\$628,797	\$570,471	\$405,374	\$314,265	\$213,343	\$433,167	(\$2,777,934)	\$12,167
Total - Other Income	\$201,733	\$22,950	\$628,797	\$570,471	\$405,374	\$314,265	\$213,343	\$433,167	(\$2,777,934)	\$12,167
Other Expense										
95000 - FUND TRANSFERS										
95450 - Transfer MRF Project Capital Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,122,736	\$1,122,736
Total - 95000 - FUND TRANSFERS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,122,736	\$1,122,736
99000 - YEAR END ADJUSTMENTS										
99300 - Depreciation	\$0	\$0	\$13,311	\$8,222	\$0	\$0	\$0	\$0	\$0	\$21,533
Total - 99000 - YEAR END ADJUSTMENTS	\$0	\$0	\$13,311	\$8,222	\$0	\$0	\$0	\$0	\$0	\$21,533
Total - Other Expense	\$0	\$0	\$13,311	\$8,222	\$0	\$0	\$0	\$0	\$1,122,736	\$1,144,269
Net Other Income	\$201,733	\$22,950	\$615,486	\$562,249	\$405,374	\$314,265	\$213,343	\$433,167	(\$3,900,670)	(\$1,132,102)
Net Income	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

CSWD								
Income Statement Summary - Operating Departments								
June 30								
	Operating							
	Drop Off Center (DOC)	Hazardous Waste	Maintenance & Hauling	Materials Recycling Facility	Operating Administration	Organics Recycling Facility	Property Management	Total
Ordinary Income/Expense								
Income								
40000 - INCOME								
40100 - TIPPING FEES	\$2,897,202	\$0	\$0	\$3,764,764	\$0	\$294,148	\$0	\$6,956,113
40300 - SPECIAL MATERIALS	\$58,374	\$0	\$0	\$0	\$0	\$0	\$0	\$58,374
40400 - HAZARDOUS WASTE	\$0	\$114,722	\$0	\$0	\$0	\$0	\$0	\$114,722
42000 - SALE OF MATERIALS	\$217,481	\$35,575	\$0	\$2,179,659	\$0	\$948,900	\$0	\$3,381,615
44000 - RENTAL INCOME	\$0	\$0	\$0	\$0	\$0	\$0	\$7,100	\$7,100
45000 - PRODUCT STEWARDSHIP AND REIMB	\$24,504	\$156,378	\$0	\$0	\$0	\$0	\$0	\$180,882
47000 - GRANT REVENUE	\$0	\$111,323	\$2,500	\$1,500,000	\$0	\$2,500	\$0	\$1,616,323
47500 - GAIN/LOSS ON DISPOSAL OF ASSETS	(\$102,861)	\$0	\$0	\$0	\$0	\$0	\$358,544	\$255,683
48000 - HAULING	\$0	\$0	\$15,348	\$0	\$0	\$0	\$0	\$15,348
49000 - OTHER INCOME	\$18,034	\$744	\$0	\$119	\$0	\$2,173	\$0	\$21,070
Total - 40000 - INCOME	\$3,112,734	\$418,741	\$17,848	\$7,444,541	\$0	\$1,247,721	\$365,644	\$12,607,229
Total - Income	\$3,112,734	\$418,741	\$17,848	\$7,444,541	\$0	\$1,247,721	\$365,644	\$12,607,229
Cost Of Sales								
50000 - COST OF GOODS SOLD								
51000 - Organics Cost of Goods Sold	\$0	\$0	\$0	\$0	\$0	(\$102,672)	\$0	(\$102,672)
52000 - Bins & Containers	\$3,512	\$0	\$0	\$0	\$0	\$0	\$0	\$3,512
53000 - Paint	\$0	\$8,759	\$0	\$0	\$0	\$0	\$0	\$8,759
Total - 50000 - COST OF GOODS SOLD	\$3,512	\$8,759	\$0	\$0	\$0	(\$102,672)	\$0	(\$90,401)
Total - Cost Of Sales	\$3,512	\$8,759	\$0	\$0	\$0	(\$102,672)	\$0	(\$90,401)
Gross Profit	\$3,109,222	\$409,982	\$17,848	\$7,444,541	\$0	\$1,350,393	\$365,644	\$12,697,629
Expense								
60000 - EXPENSES								
60100 - PAYROLL EXPENSES	\$1,323,520	\$474,720	\$468,845	(\$1,343)	\$551,447	\$730,114	\$0	\$3,547,303
61000 - TRAVEL & TRAINING	\$1,615	\$919	\$946	\$1,900	\$2,672	\$8,550	\$0	\$16,601
62000 - ADMINISTRATIVE COSTS	\$49,282	\$2,031	\$1,960	\$1,818	\$281	\$82,805	\$0	\$138,177
63000 - PROFESSIONAL FEES	\$1,685	\$2,843	\$171	\$1,264	\$0	\$2,132	\$14,345	\$22,439
64000 - EQUIPMENT AND FLEET	\$217,357	\$14,708	\$152,986	\$377,390	\$4,021	\$162,532	\$0	\$928,995
66000 - SUPPLIES	\$21,083	\$22,356	\$16,248	(\$197)	\$250	\$11,829	\$469	\$72,037
67000 - MATERIALS MANAGEMENT	\$1,308,961	\$345,231	\$7,212	\$3,390,249	\$0	\$73,632	\$0	\$5,125,285
68000 - PROPERTY MANAGEMENT	\$92,024	\$68,295	\$32,305	\$114,786	\$0	\$126,626	\$65,748	\$499,785
69000 - PROMOTION & EDUCATION	\$118	\$0	\$0	\$0	\$0	\$350	\$0	\$468
70000 - COMMUNITY SUPPORT	\$440	\$0	\$0	\$0	\$0	\$737	\$0	\$1,177
Total - 60000 - EXPENSES	\$3,016,084	\$931,103	\$680,672	\$3,885,868	\$558,671	\$1,199,307	\$80,562	\$10,352,268
Total - Expense	\$3,016,084	\$931,103	\$680,672	\$3,885,868	\$558,671	\$1,199,307	\$80,562	\$10,352,268
Net Ordinary Income	\$93,137	(\$521,121)	(\$662,824)	\$3,558,673	(\$558,671)	\$151,086	\$285,082	\$2,345,362
Other Income and Expenses								
Other Income								
91000 - SUBSIDIES & TRANSFERS								
91200 - Operating Subsidy	\$0	\$607,058	\$813,973	(\$2,256,225)	\$558,671	\$276,523	\$0	(\$0)
Total - 91000 - SUBSIDIES & TRANSFERS	\$0	\$607,058	\$813,973	(\$2,256,225)	\$558,671	\$276,523	\$0	(\$0)
Total - Other Income	\$0	\$607,058	\$813,973	(\$2,256,225)	\$558,671	\$276,523	\$0	(\$0)
Other Expense								
95000 - FUND TRANSFERS								
95450 - Transfer MRF Project Capital Fund	\$37,597	\$41,684	\$8,090	\$1,137,686	\$0	\$0	\$271,913	\$1,496,969
95900 - Transfer Undesignated Funds	(\$6,254)	\$0	\$0	\$0	\$0	\$0	\$0	(\$6,254)
Total - 95000 - FUND TRANSFERS	\$31,343	\$41,684	\$8,090	\$1,137,686	\$0	\$0	\$271,913	\$1,490,715
99000 - YEAR END ADJUSTMENTS								
99300 - Depreciation	\$61,795	\$44,253	\$143,059	\$164,763	\$0	\$427,609	\$13,168	\$854,647
Total - 99000 - YEAR END ADJUSTMENTS	\$61,795	\$44,253	\$143,059	\$164,763	\$0	\$427,609	\$13,168	\$854,647
Total - Other Expense	\$93,137	\$85,937	\$151,149	\$1,302,448	\$0	\$427,609	\$285,082	\$2,345,362
Net Other Income	(\$93,137)	\$521,121	\$662,824	(\$3,558,673)	\$558,671	(\$151,086)	(\$285,082)	(\$2,345,362)
Net Income	(\$0)	\$0	\$0	\$0	\$0	\$0	\$0	\$0

CSWD			
Income Statement Summary - Pass Through Departments			
June 30			
	Pass Through		
	Biosolids	Closed Landfill	Total
Ordinary Income/Expense			
Income			
40000 - INCOME			
40500 - BIOSOLIDS	\$1,750,850	\$0	\$1,750,850
46000 - INTEREST & DIVIDENDS	\$37,259	\$446,563	\$483,822
Total - 40000 - INCOME	\$1,788,110	\$446,563	\$2,234,673
Total - Income	\$1,788,110	\$446,563	\$2,234,673
Gross Profit	\$1,788,110	\$446,563	\$2,234,673
Expense			
60000 - EXPENSES			
60100 - PAYROLL EXPENSES	(\$35)	\$19,941	\$19,906
61000 - TRAVEL & TRAINING	\$975	\$0	\$975
62000 - ADMINISTRATIVE COSTS	\$0	\$71	\$71
63000 - PROFESSIONAL FEES	\$0	\$1,750	\$1,750
66000 - SUPPLIES	\$0	\$1,041	\$1,041
67000 - MATERIALS MANAGEMENT	\$1,549,658	\$42,984	\$1,592,642
68000 - PROPERTY MANAGEMENT	\$0	\$7,846	\$7,846
Total - 60000 - EXPENSES	\$1,550,598	\$73,633	\$1,624,231
Total - Expense	\$1,550,598	\$73,633	\$1,624,231
Net Ordinary Income	\$237,512	\$372,930	\$610,442
Other Income and Expenses			
Other Expense			
95000 - FUND TRANSFERS			
95300 - Transfer Biosolids Fund	\$179,939	\$0	\$179,939
95450 - Transfer MRF Project Capital Fund	\$57,573	\$362,153	\$419,726
Total - 95000 - FUND TRANSFERS	\$237,512	\$362,153	\$599,665
99000 - YEAR END ADJUSTMENTS			
99300 - Depreciation	\$0	\$10,777	\$10,777
Total - 99000 - YEAR END ADJUSTMENTS	\$0	\$10,777	\$10,777
Total - Other Expense	\$237,512	\$372,930	\$610,442
Net Other Income	(\$237,512)	(\$372,930)	(\$610,442)
Net Income	\$0	\$0	\$0

2024 Waste Diversion & Disposal Report

Purpose & Overview of Report

The Chittenden Solid Waste District (CSWD) produces this annual waste diversion and disposal report to help track and evaluate how well District members are utilizing CSWD and private sector facilities, programs, and overall opportunities to reduce and divert their waste from the landfill; to fulfill State reporting requirements; and to provide information about the District's solid waste management system for communications to the general public, the media, and other communities and organizations. It includes materials generated within Chittenden County only. It is produced for each calendar year.

The comparison of results to the previous year are found in the next section. Appendix A describes the methodology and nuances of the data used in this report. The tons of CSWD waste disposed and diverted from disposal are displayed in the table on page 9. Notes on the lines in the table may be found on pages 10-11.

Comparison of Results to Previous Year

NOTE: This report uses the US Census 2024 population estimate for Chittenden County in relevant calculations (e.g., pounds per capita disposed). The US Census adjusts population estimates over time. Relevant calculations for these years will be amended as this data becomes available and will appear in future reports.

Summary

This year's report shows some marked changes with the last two in terms of solid waste disposal and diversion. Overall, compared to 2024, total generation of solid waste rose to 317,905 tons versus 304,843 last year. The tons of MSW disposed decreased by around 3.3%, with MSW tons diverted increasing by 13.8% closer to levels seen in 2021 and 2022. C&D tons disposed increased 9.8% over 2023, which was the highest level it had been in 10 years. C&D tons diverted rose modestly by 0.6%. The amount of material used for Alternative Daily Landfill Cover (ADC) dropped by 57% due in large part to the completed demolition of Burlington High School. The MSW diversion rate remained high at 54.7%, continuing a trend of long-term steady growth. A rebound in food residuals, updates in estimated backyard composting, and improved data related to Bottle Bill recyclables contributed to improved diversion. The C&D diversion rate remained steady year-over-year and the MSW and C&D combined diversion rose slightly to 61% which is in-line with historic highs. The estimated recovery rate of 82% for MSW mandatory recyclables rebounded from last year and is the same as it was in 2022. The recovery rate for all currently divertible MSW materials rose to 67% from last year's all time high of 64%.



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Municipal Solid Waste

The amount of MSW landfilled declined by 3.3%, lowering the pounds per capita per day disposed from 2.71 to 2.62. This change was driven by an increase in clean wood diverted, better reporting from TOMRA who manages Bottle Bill materials, and a general uptick in food residuals and metal and glass containers. This year marks a modest increase in the generation of MSW after the disruption of the pandemic. However, over the last ten years the increment diverted increased at an annualized rate of 3.2% versus a 0.8% decline of MSW that is disposed or incinerated. Notably, organics, which now makes up roughly 46% of total material diverted from MSW this year has grown 5.8% annually over the last decade and an 9.2% increase from 2023.

The total of MSW materials diverted was up 13.8% from last year rebounding to levels in 2022. Paper diversion was steady and there were significant increases in the tonnages of glass, clean wood, and food residuals diverted. A drop in reported yard waste may partially account for the increase in reported clean wood. The tonnage of electronics diverted declined reflecting an industry wide trend due to light-weighting of electronic products despite sustained volumes of disposal. Scrap metal diversion increased by 9.3% staying close to the ten-year average, and unregulated hazardous waste declined by 12.6%. Tires diverted increased about 39% from 2023 to its highest point since an all-time high in 2019. This increase is attributable to information provided by a major processor of tires for Chittenden County indicating that recycling rates may have been accidentally reported lower than actual in past years. The diversion of textiles increased 78.9% from 2023 reaching the highs experienced at the peak of the pandemic.

Quantities of clean wood have varied tremendously over the years. In 2024, McNeil received and added approximately 4,425 tons of wood to their inventory which is about 37 percent of all clean wood waste. As with last year, wood collected by CSWD facilities is now chipped and transferred to the Organics Recovery Facility and used for feedstock in their compost products, accounting for another 63%, or 7,542 tons of the annual total. This is much more than prior years and is accounted for by several weather events, a change to more favorable public hours, and chipping wood from the prior year. Chipping of ORF's wood follows a lagged schedule and will affect numbers reported in future years. As well, some of the material that in prior years may have been characterized as yard waste may be classified as wood due to changes in the chipping operation at ORF.

Food residuals diverted increased 2.2% from 2023. CSWD's ORF took in almost 1,815 more tons than in 2023. Spent grains from breweries remained strong, as reported by individual businesses, contributing almost 5,000 tons to organic diversion. Backyard composting estimates were improved by results from CSWD's most recent household survey Chittenden County and statewide estimates published in the Agency of Natural Resources 2023 Waste Composition Study. Using this revised methodology for the last two years a small drop in on-site management



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(3%) was estimated. Over the last ten years there has been a 5.8% annualized increase in diverted organics.

Glass diverted increased by 62% in 2024 to its highest level in ten-years with an average annual growth rate of 1.5% over that period. This includes PGA material utilized in various aggregate products by processors in the county. Materials sorted at CSWD's MRF are not considered recycled or diverted from the landfill until they are shipped from the facility.

The minimum MSW diversion rate rose from 51% to 55%, and the pounds per capita per day diverted increased from 2.79 to 3.17. For comparison, the US EPA reported that in 2018, the most recent year for which data is available, the US diversion rate was 32%. The Vermont Agency of Natural Resources reported that in 2023, also the most recent year data are available, the Vermont diversion rate was 37%. While what is included in calculations varies to some degree, rates for communities that are considered to be high performing include Seattle at 53.4% in 2023, San Francisco at 48% in FY 2024, and Portland Metro in Oregon at 47% in CY 2021. Interestingly, an analysis from SWANA illustrates that the best performing city diversion rates, similar to Chittenden County, have remained relatively flat for several years (SWANA Applied Research Foundation, [Zero Waste Programs: An Analysis of Seattle's Performance Data](#), pp. 10). Over the past ten year's Chittenden County's rates have caught up to the 'best in class'. Based on the diversion data and estimates of the components of waste disposed, the maximum MSW diversion rate achievable by CSWD is 81.0%.

Diverting recyclables and organics from landfill disposal reduced 2022 GHG emissions by an estimated 152,000 metric tons of carbon dioxide equivalent (MTCO₂E). This is equivalent to taking about 32,000 cars off the road or conserving over 17 million gallons of gasoline.

Using the diversion data and CSWD's estimates of the components of what is currently disposed, the estimated recovery rate for blue bin recyclables is at 82%, slightly higher than 80% in 2023, but the same as in 2022. For comparison, the average recovery rate for curbside recyclables for participating households across studies compiled by The Recycling Partnership is 57% (*2024 State of Curbside Recycling Report*, pp. 18).

CSWD's estimated recovery rate for all MSW materials that are currently divertible is 68% higher than ten years prior.



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Construction & Demolition Debris

The tonnage of C&D landfilled increased by 10%, and the amount of C&D reported recycled increased by 0.6%. The estimated C&D diversion rate remained 71.4%, same as it was last year. The maximum C&D diversion rate possible is estimated at 78.4%.

Asphalt and concrete recycled is slightly lower than last year at 91,938 tons compared to 92,297 tons in 2023. These materials make up the vast majority of recycled C&D tonnage. Building permits remained fairly high in 2024 for the county as compared to recent history, but with economic changes almost certain to affect the region, it will remain to be seen how this sector and its attendant waste will be affected during the next couple of years.

MSW and C&D Combined

The combined estimated MSW and C&D diversion rate is 61% compared to 59.5% in 2022. The maximum combined diversion rate possible is estimated at 80%. The MSW and C&D combined pounds per capita disposed rose from 3.89 to 3.91, while the MSW and C&D combined pounds per capita diverted increased to 6.10 from 5.72.

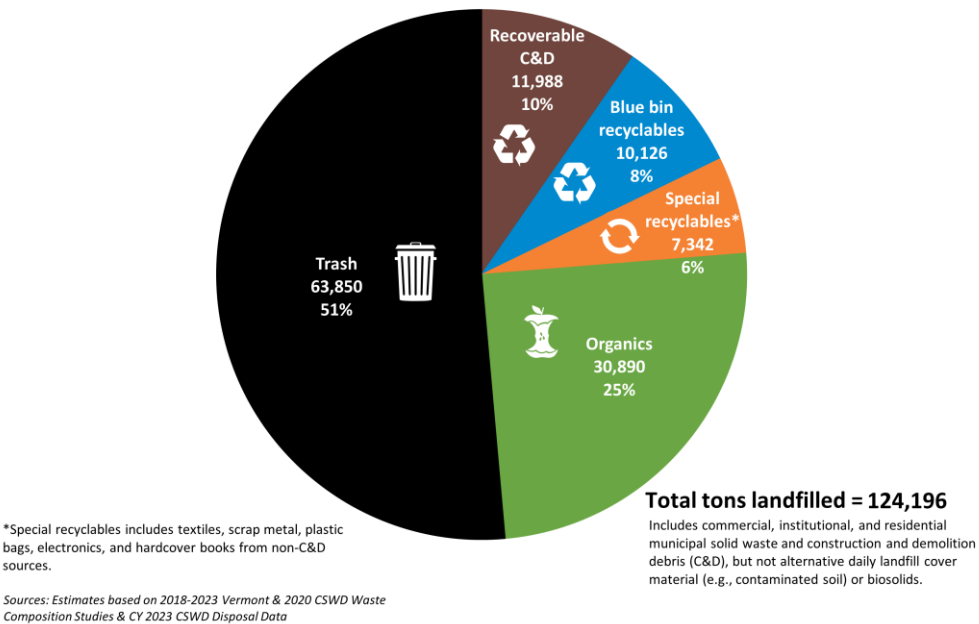
Alternative Daily Landfill Cover

Material used as ADC is down 15,025 tons, or 57.1% less, compared to 2023. ADC consists primarily of contaminated but not hazardous soil. The number and size of projects requiring the removal of contaminated soils vary from year-to-year. Last year the demolition and beginning of reconstruction at Burlington High School was a major contributor.

Composition of Material Sent to the Landfill

What is ultimately sent to the landfill is a mix of materials that could have been diverted and materials for which there currently are no other options for disposal. Based on waste composition studies from 2018, 2020 and 2023 it is estimated 49 percent of material sent to the landfill could be recovered. See figure 1.

Figure 1
What Chittenden County residents & businesses sent to the landfill in 2024 (tons)



Historical Trends

Diversion and disposal data for the period 2014-2024 are included in the charts below. Figure 2 shows trends over time in MSW tons diverted versus disposed and C&D tons diverted versus disposed. MSW tons disposed in 2024 is 7,350 tons less than it was in 2014, despite an increase in population of 10,000 over that same period. Figure 3 shows these same trends in aggregate, illustrating increased total generation and the respective disposition of materials.



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The increase in tons of MSW diverted before 2020 is likely due to the business reporting requirement that was implemented in 2016 and the increased diversion of organics as Act 148 was implemented. This upward trend was interrupted in 2023 due to the change in organics (i.e. lower feedstocks recorded at the Organics Diversion Facility and lower estimated backyard composting).

Tons of C&D diverted experienced a significant increase during 2014-2017 when new C&D recycling facilities came online. Tons have been declining since one of the facilities closed and less materials have found viable markets. However, a significant rebound occurred since 2021 as the region emerged from the pandemic and construction activity remained strong. Aggregate used in road construction is particularly impactful. C&D disposal has increased as well, meaning that in terms of overall generation, the C&D diversion rate has remained relatively flat since 2020 (see Figure 5).

Figure 2

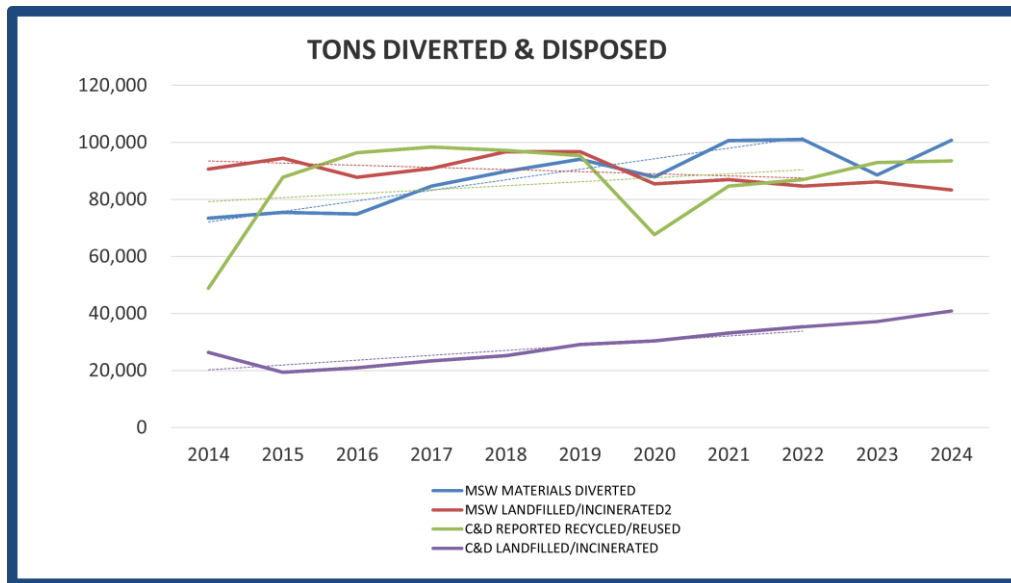


Figure 3

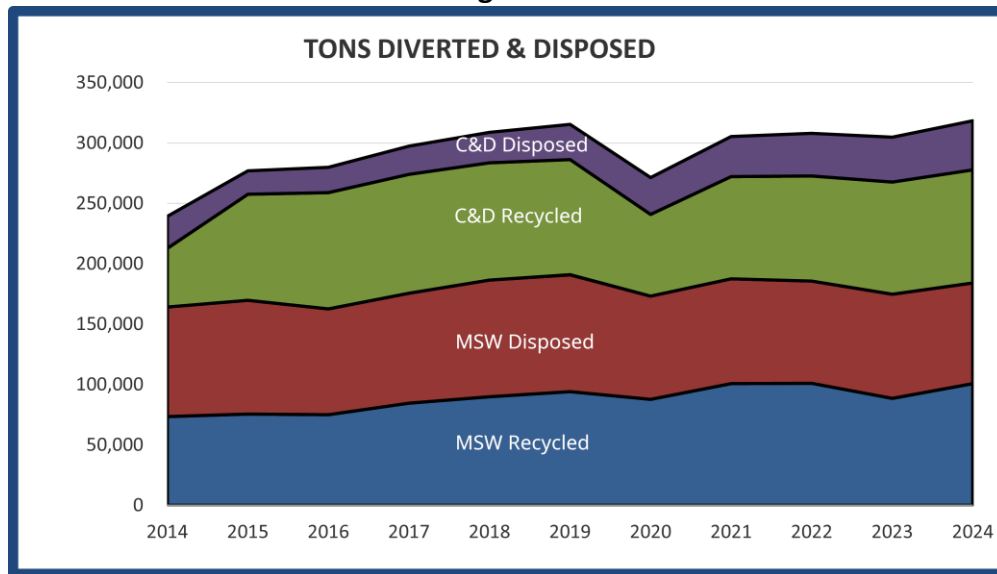


Figure 4 displays disposal rates over time. The MSW disposal rate was on an upward trend from 2016-2019 until COVID-19 arrived. The rate is currently 13.5% less than it was in 2014. The C&D disposal rate went down following the opening of C&D recycling facilities but continues to trend upward.

Figure 4

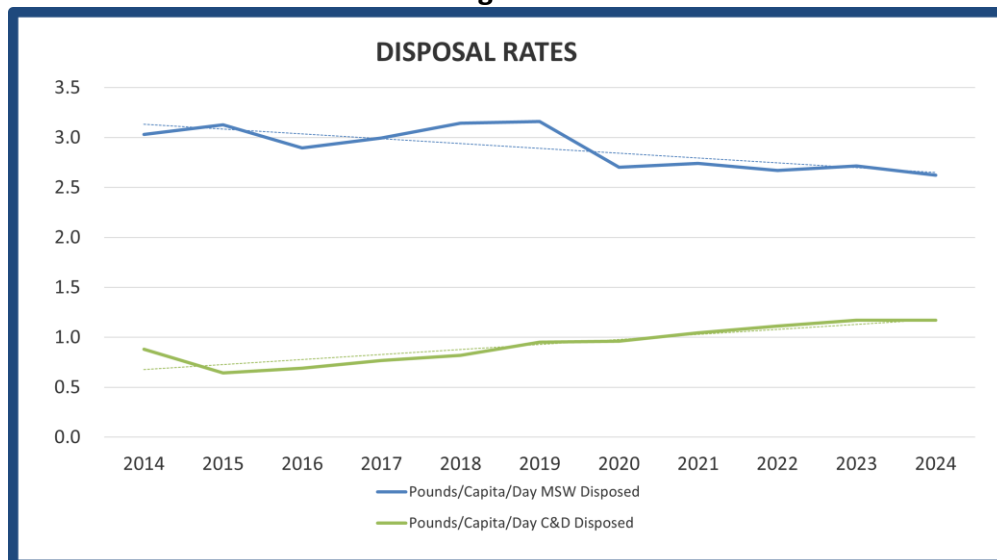
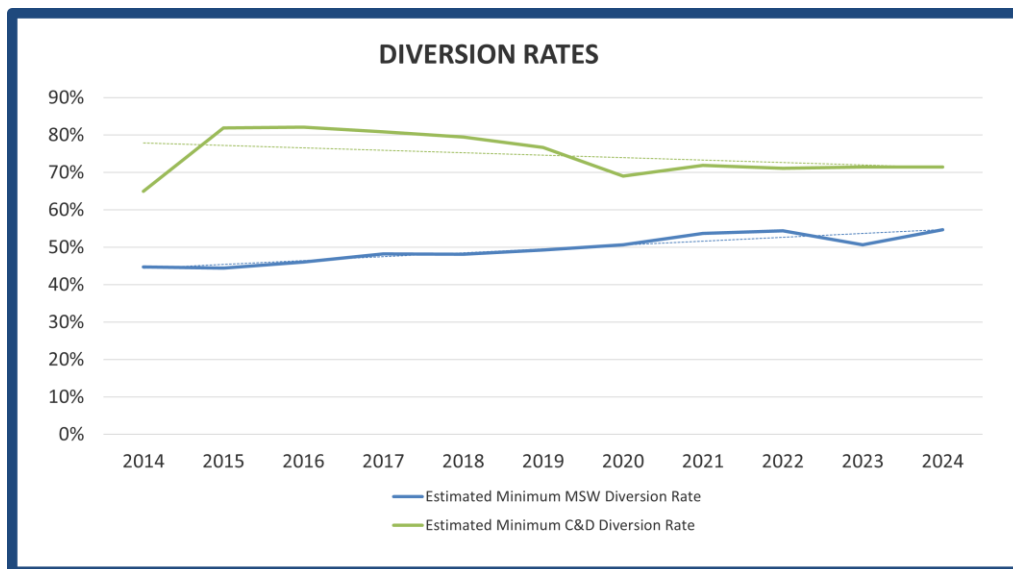


Figure 5 displays diversion rates over time. The MSW diversion rate increased over the last decade by 22%. This year the rate rebounded from a dip last year, though some of that decline was due to the aforementioned methodological change in estimating backyard organics diversion. The C&D diversion rate increased by 9.9%. Prior to 2021, the C&D diversion rate had increased significantly with the opening of recycling facilities but then decreased following the closure of one facility and the arrival of COVID-19. It has remained relatively flat since.

Figure 5



Conclusion

With a strong economy, diversion rates are holding steady and the amounts of MSW and C&D materials diverted, almost 194,000 tons in 2024, is about 13,000 tons more than in 2023. As evidenced by the recovery rates for MSW recyclables and organics, however, a large quantity of recoverable material is disposed, perhaps as much as 60,000 tons when recoverable C&D is also included. Without changes to the current solid waste management system, including additional policies, education, enforcement, markets and facilities, it is expected that solid waste generation will continue to increase over the long-term, along with currently divertible waste being sent to the landfill.



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CSWD WASTE DIVERSION TABLE FOR CALENDAR YEARS 2014-2024
Tons of CSWD Materials Disposed & Diverted from Disposal

MATERIALS	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	% CHG 23-24	% CHG 14-24
MSW Materials Diverted & Disposed¹													
1 Paper ²	23,685	26,303	26,743	33,199	36,723	35,215	35,348	43,211	34,990	30,505	30,010	-1.6%	26.7%
2 Plastic	1,606	1,708	1,705	1,998	2,250	2,232	2,408	2,328	2,327	2,072	1,977	-4.6%	23.1%
3 Glass	4,506	3,499	3,907	3,784	3,914	3,420	4,321	3,189	4,248	3,234	5,232	61.8%	16.1%
4 Metal Cans & Foil	623	600	694	673	662	725	784	707	674	882	3,393	284.7%	444.6%
5 Single-Stream Recyclables/Composite Materials	1,951	0	0	0	26	1	36	74	43	11	16	49.1%	NA
6 Estimated Share of Redeemed Bottle Bill Material	4,462	4,506	4,521	4,551	4,593	4,588	4,577	4,583	4,574	3,605	6,212	72.3%	39.2%
7 Estimated Additional Commercial	4,955	5,011	3,024	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
8 TOTAL PAPER, CONTAINERS, & PACKAGING	41,788	41,626	40,594	44,206	48,169	46,180	47,474	54,092	46,854	40,309	46,841	16.2%	12.1%
9 Estimated Backyard Composting/On-site Management	11,836	11,032	11,345	11,363	11,615	13,714	14,901	15,670	15,673	12,837	12,410	-3.3%	4.9%
10 Wood ³	5,843	7,833	5,826	9,201	7,439	9,256	3,511	5,834	8,068	7,056	11,981	69.8%	105.0%
11 Reported & Estimated Yard Trimmings	4,574	4,835	5,151	5,379	5,155	5,663	5,124	4,360	3,975	4,683	3,674	-21.5%	-19.7%
12 Food Residuals & Non-recyclable Paper	3,870	4,474	5,684	6,934	10,811	12,118	10,775	14,091	19,131	17,669	18,058	2.2%	366.6%
13 TOTAL ORGANICS	26,123	28,173	28,006	32,876	35,020	40,751	34,312	39,955	46,848	42,245	46,123	9.2%	76.6%
14 TEXTILES	677	1,025	1,102	1,174	1,309	1,465	882	2,029	1,235	1,344	2,404	78.9%	254.9%
15 SCRAP METAL	3,097	3,127	3,728	4,261	3,303	3,386	3,694	2,933	4,701	3,199	3,495	9.3%	12.9%
16 HAZARDOUS WASTE	142	113	91	109	207	186	101	98	97	99	86	-12.6%	-39.4%
17 ELECTRONICS	964	816	777	795	666	648	440	642	470	358	429	19.8%	-55.5%
18 TIRES	574	549	593	1,256	1,124	1,442	932	922	775	965	1,341	39.0%	133.7%
19 MSW MATERIALS DIVERTED	73,366	75,429	74,891	84,679	89,797	94,059	87,834	100,670	100,980	88,518	100,719	13.8%	37.3%
20 MSW LANDFILLED/INCINERATED²	90,688	94,377	87,735	90,890	96,686	96,800	85,457	86,904	84,651	86,160	83,338	-3.3%	-8.1%
21 Pounds/Capita/Day MSW Diverted	2.45	2.50	2.47	2.79	2.92	3.07	2.78	3.18	3.18	2.79	3.17	13.7%	29.3%
22 Pounds/Capita/Day MSW Disposed	3.03	3.13	2.90	2.99	3.14	3.16	2.70	2.74	2.67	2.71	2.62	-3.3%	-13.5%
23 Estimated Minimum MSW Diversion Rate	44.7%	44.4%	46.1%	48.2%	48.2%	49.3%	50.7%	53.7%	54.4%	50.7%	54.7%	8.0%	22.4%
C&D Materials Diverted & Disposed													
24 C&D REPORTED RECYCLED/REUSED	48,786	87,799	96,354	98,404	97,181	95,404	67,658	84,703	86,975	92,965	93,545	0.6%	91.7%
25 C&D LANDFILLED/INCINERATED	26,299	19,397	20,957	23,330	25,178	29,085	30,408	33,126	35,282	37,200	40,857	9.8%	55.4%
26 Pounds/Capita/Day C&D Diverted	1.63	2.91	3.18	3.24	3.16	3.12	2.14	2.67	2.74	2.93	2.93	0.0%	79.6%
27 Pounds/Capita/Day C&D Disposed	0.88	0.64	0.69	0.77	0.82	0.95	0.96	1.04	1.11	1.17	1.17	0.0%	33.3%
28 Estimated Minimum C&D Diversion Rate	65.0%	81.9%	82.1%	80.8%	79.4%	76.6%	69.0%	71.9%	71.1%	71.4%	71.4%	0.0%	9.9%
MSW & C&D Combined													
29 TOTAL MSW & C&D LANDFILLED/INCINERATED²	116,987	113,773	108,691	114,220	121,865	125,885	115,865	120,031	119,933	123,360	124,196	0.7%	6.2%
30 Pounds/Capita/Day MSW & C&D Diverted	4.08	5.41	5.65	6.03	6.08	6.19	4.92	5.85	5.93	5.72	6.10	6.7%	49.4%
31 Pounds/Capita/Day MSW & C&D Disposed	3.91	3.77	3.59	3.76	3.96	4.11	3.66	3.79	3.78	3.89	3.91	0.6%	0.0%
32 Estimated Minimum MSW & C&D Diversion Rate	51.1%	58.9%	61.2%	61.6%	60.5%	60.1%	57.3%	60.7%	61.0%	59.5%	61.0%	2.5%	19.4%
Other Disposal													
33 Alternative Daily Landfill Cover	7,052	16,927	12,254	23,815	7,480	6,318	7,162	11,357	15,309	26,301	11,276	-57.1%	59.9%
POPULATION ESTIMATES													
CSWD Resident Population	159,945	161,382	161,531	162,372	164,572	163,774	168,386	169,271	169,301	169,481	169,605	0.1%	6.0%
CSWD Seasonal Population ⁴	3,985	3,985	3,985	3,985	3,985	3,985	4,462	4,462	4,462	4,462	4,462	0.0%	12.0%
TOTAL POPULATION	163,930	165,367	165,516	166,357	168,557	167,759	172,848	173,733	173,763	173,943	174,067	0.1%	6.2%

¹Under a CSWD Solid Waste Management Ordinance data reporting requirement implemented in 2016, additional quantities of materials shipped by businesses directly to markets for composting, recycling, animal feed, etc. are included beginning with that year.

²Beginning in 2015, the out-of-District portion of MSW contamination at the MRF and the out-of-District portion of MSW disposed at CSWD Drop-Off Centers are subtracted from Total MSW Landfilled/Incinerated; the out-of-District portion of non-recyclable C&D at Myers Recycling Facility and CSWD Drop-Off Centers is subtracted from Total C&D Landfilled/Incinerated; and the out-of-District portion of mandatory recyclables delivered to CSWD Drop-Off Centers is subtracted from Paper. Tires that go to waste-to-energy facilities are added to MSW Landfilled/Incinerated.

³The bulk of clean wood reported each year is wood collected and processed at CSWD's Organic Diversion Facility. Wood is processed into wood chips and utilized in the production of compost. It is on the transfer date that tons are recorded. Consequently, large quantities processed in one year may be counted in the next year.

⁴The seasonal population is calculated following the instructions provided by the Vermont Department of Environmental Conservation Solid Waste Program in the document titled, "Disposal Data for SWIP Reports."

Note: Some columns may not add up to totals due to rounding.



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Diversion Table Notes by Line Item

LINE 1: This line includes corrugated cardboard, boxboard, paper bags, telephone directories, magazines and catalogs, newspaper, office paper, mixed paper, hardcover and paperback books, and junk mail.

LINE 2: This line includes polyethylene terephthalate plastic (#1 plastic), high density polyethylene plastic (#2 plastic), polyvinyl chloride plastic (#3 plastic), low density polyethylene plastic (#4 plastic), polypropylene plastic (#5 plastic), polystyrene plastic (#6 plastic), plastic labeled "other" (#7 plastic), and any mixture of plastic types.

LINE 3: This line includes glass from food and beverage containers and waste glass from a manufacturing process.

LINE 4: This line includes aluminum and tin/steel beverage and food containers, aerosol cans, and aluminum foil and pie plates.

LINE 5: This line includes 1) paper and container recyclables mixed together that were shipped to facilities outside of Chittenden County for sorting and marketing and 2) composite materials that were shipped for recycling.

LINE 6: This line is an estimate of the bottles and cans redeemed under the Bottle Bill. The estimate is based on Chittenden County's share, based on population, of estimates provided by Vermont ANR.

LINE 7: This line is an estimate of the quantities of materials recycled by businesses that are not reported to CSWD. The estimate is based on a study conducted by DSM Environmental Services for CSWD in 2007. Quantities for businesses in the study that began reporting directly to CSWD in 2016 or have closed are subtracted from the estimate. In 2017, the estimate was eliminated due to direct reporting by businesses.

LINE 9: Participation rates in on-site management of food scraps and yard trimmings are obtained from CSWD's household surveys. Vermont's Waste Composition Study (2023) most recent average of 626 pounds of material was diverted per household per year through backyard composting. This amount is used to calculate this line. Prior to 2023 an estimate of 650 pounds from the EPA was used.

LINE 10: This line includes tree limbs, brush, pallets, and dimensional lumber that have never been painted, stained, or treated and do not have adhesives, such as plywood or particle board.

LINE 11: This line includes grass clippings, leaves, weeds, flowers, pine needles, and garden plants.

LINE 12: This line includes discarded food, food-soiled paper, and oils from restaurants, cafeterias, grocery stores, food and beverage product manufacturers, other businesses, and residents that were composted, anaerobically digested, donated for human consumption, or used as animal feed.



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LINE 14: This line includes clothing and other textiles collected from Drop-Off Centers and private processors.

LINE 15: This line includes metal items such as car parts, furniture, batteries, sheet metal, oil filters, propane cylinders, bicycles, lawn mowers, outdoor grills, and appliances. It does not include scrap metal delivered directly to scrap metal dealers by generators except for those materials reported by businesses and recycling processors.

LINE 16: This line includes antifreeze; mercury-added products, including fluorescent light tubes; paint and other products redistributed through CSWD's Hazbin Reuse Program; rebled paint sold by the Environmental Depot; and paint shipped from the Depot for recycling. It also includes some of the items recycled by private businesses offering collection programs beginning in 2016.

LINE 17: This line includes computer and other electronic equipment shipped for processing (recycling and reuse).

LINE 18: This line includes tires from bicycles, motorcycles, cars, trucks, and off-road vehicles that were recycled into new products or reused.

LINE 20: This line includes municipal solid waste (MSW) that was disposed in landfills or incinerated including tires that went to waste-to-energy facilities.

LINE 23: Estimated Minimum MSW Diversion Rate = Total MSW Materials Diverted/(Total MSW Materials Diverted + Total MSW Landfilled/Incinerated).

LINE 24: This line includes construction materials such as asphalt, concrete, brick, drywall, wood, scrap metal, and asphalt shingles.

LINE 25: This line includes construction and demolition waste that was disposed in landfills or incinerated, including material, such as fines from C&D recycling processing and other C&D debris, used for landfill site improvements (road building).

LINE 28: Estimated Minimum C&D Diversion Rate = C&D Recycled/(C&D Recycled + Total C&D Landfilled/Incinerated).

LINE 32: Estimated Minimum MSW & C&D Diversion Rate = (Total MSW Materials Diverted + C&D Recycled)/(Total MSW Materials Diverted + C&D Recycled + Total MSW Landfilled/Incinerated + Total C&D Landfilled/Incinerated).

LINE 33: This line includes materials that were used as alternative daily cover at a landfill (e.g., contaminated soil, catch basin grit).

Appendix A: Methodology

Data Sources

Quantities of materials recycled, composted, and disposed are reported to CSWD by facilities that manage solid waste generated in Chittenden County and by businesses that ship their materials directly to other facilities that are not required to report to CSWD. Data received directly from the following facilities are included in this report:

- A. Marcelino & Co. (2011-2017)
- American Paper Recycling Corp. (2011-2011)
- BDS Waste Disposal, Inc.
- BED Waste Wood Yard
- Bob's Tire Co. (2016-2018)
- Budzyn Tire (beg. 2016)
- Burlington Area Transfer Station
- Canusa Hershman Recycling Co.
- Casella C&D Recycling Facility (2016-2018)
- Casella Transfer Station
- CSWD facilities
- FBS Tire Recycling, Inc. (2016-2018)
- Frank W. Whitcomb Construction Corp. (beg. 2015)
- Gauthier Trucking Co.
- Good Point Recycling
- Goodwill Industries
- Iron Mountain (beg. 2019)
- Moretown Landfill (2011-13)
- Myers C&D Recycling Facility (beg. 2013)
- Pike Industries, Inc.
- Ranger Asphalt & Concrete Processing
- Salvation Army (2011-2016)
- SecurShred
- Shred-Ex
- Sleep Well Recycling (beg. 2020)
- Tomra
- Vermont Food Bank (beg. 2020)
- Waste USA Landfill

It was discovered in 2019 that many of the construction and demolition debris (C&D) loads that were delivered to one of the disposal facilities during 2015-2018 were miscoded as municipal solid waste (MSW). CSWD staff believe that most, but not all, of the errors have been corrected. The total tons of MSW landfilled or incinerated is likely lower than was reported and the total tons of C&D landfilled or incinerated is likely higher than was reported for calendar years 2015-2018. The uncorrected errors affect the accuracy of the diversion and disposal statistics used in this report for those years.

Beginning January 1, 2016, businesses that ship materials directly to brokers or markets for composting, recycling, animal feed, etc., were required to begin reporting quantities diverted to CSWD. Not all the data is being captured yet, but the total far exceeds what had been estimated for calendar years 2011-2015 based on research conducted by DSM Environmental Services for CSWD in 2007. The business data that is reported are included by material in the Diversion Table

at the end of this report. CSWD's compliance and business outreach staff actively contact businesses who lapse in reporting or who have not yet reported but potentially may direct haul recoverable material out of the county.

The report includes only very limited data for salvage warehouse and other durable goods diversion through reuse and for extended producer responsibility program materials (e.g., fluorescent bulbs, thermostats, batteries, and paint) collected from the public by retailers. The report does not include data for commercial and institutional on-site composting. As of 2023, estimates for household on-site composting has been adjusted downward due to information provided by the State of Vermont's 2023 Waste Composition Study. These estimates will be revisited once CSWD completes its own survey of residential disposal, recycling and composting behavior later in 2024.

Residue rates for recycling end markets are unknown. No adjustments for material losses have been made to tons reported recycled.

In keeping with the State of Vermont and the U.S. Environmental Protection Agency MSW diversion calculations, this report does not include regulated hazardous waste and unregulated hazardous waste disposed at out-of-state hazardous waste facilities.

Population Estimates

Population estimates needed to calculate figures come from the U.S. Census (www.census.gov). The seasonal population is calculated following the instructions provided by the Vermont Department of Environmental Conservation Solid Waste Program in the document titled, "Disposal Data for SWIP Reports."

Adjustments for Non-District Solid Waste

Based on a 2015 survey, an estimated 4.1% of CSWD Drop-Off Center (DOC) users are non-District residents. The quantities of materials brought to CSWD facilities by these customers increase the total amount of solid waste diverted and the total amount disposed. Beginning in 2015, the estimated non-District portions of MSW and C&D landfilled and mandatory recyclables diverted from disposal were subtracted from the corresponding categories. No adjustments were made for special materials non-District users may or may not have delivered to CSWD DOCs.

Also beginning in 2015, the percentage of incoming materials at the MRF from non-District sources was applied to outbound contamination disposed as MSW. This quantity was subtracted from Total MSW Landfilled/Incinerated. Similarly, the percentage of incoming materials at Myers C&D Recycling Facility from non-District sources was applied to outbound material disposed as C&D and subtracted from Total C&D Landfilled/Incinerated.



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To: Board of Commissioners
From: Sarah Reeves
Date: 9/18/2025
RE: Board Member Doug Taff

It is with deep condolences that we inform you of the passing of Doug Taff. Doug served as the Hinesburg Commissioner on CSWD's Board from 2010 to 2022. Doug's ties with CSWD started well before 2010. CSWD's first Materials Recycling Facility contract was held by Chittenden Recycling Services, dating back to 1992 and Doug was the CFO and attended those incredible lengthy Board meetings in the early 90's.

As his obituary so eloquently stated, "In the 1990s, Doug reinvented himself and was lovingly referred to as "the garbage man." He served as Executive Vice President and CFO of Chittenden Recycling Services, CEO and CFO of Vermont Waste and Recycling Management, and later as Division Comptroller and General Manager of Casella Waste Systems.

Doug's commitment to waste management and his service to the Chittenden Solid Waste District Board of Commissioners, working for the public good, is recognized and appreciated by the Chittenden County Community, by CSWD's Board of Commissioners, and CSWD's staff. We celebrate the life and accomplishments of Doug Taff and express admiration for his service to our community.