## **ADMINISTRATION**

The Administration department supervises and directs the operations of CSWD and provides oversight and management of administrative functions including human resources, information systems and general support services.

## Significant Changes from Previous Fiscal Year

The Administration Budget increase is a result two main changes:

- 1. CSWD's lease of a new Administration Building that will now adequately provide space for all Administrative Staff and provide a space for meetings, trainings, and Board meetings
- 2. The inclusion of an IT Specialist. This position will pick up data related work that was previously in the O&C Department and assist with additional IT needs across departments.

## Key Performance Indicators

- 1. Reduce turnover rate from 10% (5-year average) to 5% to lessen lost productivity, recruitment costs, and decreased morale.
- 2. Employee Satisfaction Survey Review results obtained from survey to detect problems and make improvements and increase employee satisfaction results by 10%.
- 3. Increase training participation to include department specific training for 100% of staff. Monitor results to include productivity, performance, and improved customer service.
- 4. Increase rate of resolution with enhanced IT support services resulting in staff efficiencies
- 5. Maintain server and network uptime at 99% or better.
- 6. Deliver IT services at or below budgeted costs. Maintain current IT costs versus revenue at current ratio or at a modest increase (dependent on staffing and service requirements).
- 7. Institute rational system of SKU's for of income producing services. Outcomes to include simplified future development/maintenance of point of sales software, integration with financial software and improved reporting.
- 8. Publish accurate Diversion Report in a timely manner. Deliverable provides a snapshot of District's state of waste management and diversion from landfill.

## 3-Year Budget Outlook

No forecasted changes to the department within the next 3 fiscal years.